



# Minutes

Hearing of Submissions Committee  
Tuesday, 30 May 2017

Held in the  
Council Chambers  
1 Merrijig Drive, Torquay  
Commencing at 6.00pm

**Council:**

Cr Brian McKiterick (Mayor)  
Cr David Bell  
Cr Libby Coker  
Cr Martin Duke  
Cr Clive Goldsworthy  
Cr Rose Hodge  
Cr Carol McGregor  
Cr Margot Smith  
Cr Heather Wellington

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MINUTES FOR THE HEARING OF SUBMISSIONS MEETING OF SURF COAST SHIRE COUNCIL  
HELD IN THE COUNCIL CHAMBERS, 1 MERRIJIG DRIVE, TORQUAY  
ON TUESDAY 30 MAY 2017 COMMENCING AT 6.00PM

**PRESENT:**

Cr Brian McKitterick (Mayor)  
Cr David Bell  
Cr Libby Coker  
Cr Clive Goldsworthy  
Cr Rose Hodge  
Cr Heather Wellington

**In Attendance:**

Chief Executive Officer – Keith Baillie  
General Manager Governance & Infrastructure – Anne Howard  
General Manager Culture & Community – Chris Pike  
General Manager Environment & Development – Ransce Salan  
Coordinator Corporate Planning – Danielle Foster  
Manager Finance – John Brockway  
Manager Recreation & Open Space Planning - Shaan Briggs  
Project Manager – Capital and Operational Projects - Susan Green  
Coordinator Management Accounting - Gabby Spiller  
Accountant - Tim Dixon

17 members of the public

**APOLOGIES:**

Cr Martin Duke  
Cr Carol McGregor  
Cr Margot Smith

**Motion**

**Committee Resolution**

**MOVED Cr Heather Wellington, Seconded Cr David Bell**

That Council accept the apologies from Cr Martin Duke, Cr Carol McGregor and Cr Margot Smith..

CARRIED 6:0

**CONFLICTS OF INTEREST:**

Nil

**SUBMITTERS HEARD**

**1.1 Draft Council Plan (incorporating the Health and Wellbeing Plan) 2017- 2021**

1. Cinnamon Stephens
2. Roly Livingstone
3. Jen Bush

**1.2 Draft Budget 2017-2018**

1. Michelle Stocks and Jenny Matheson from Growing Winchelsea
2. Michael Fitzgerald from Modewarre Football Netball Club
3. Wes Smith from Anglesea Motor Yacht Club
4. Adam Stephens from Torquay Marine Rescue Service
5. Chris Foley and Tom Cullen from Anglesea Surf Life Saving Club
6. Alex Leknius from Anglesea Community Network
7. Brad Papworth from Jan Juc Surf Life Saving Club

**BUSINESS:**

<b>1. GOVERNANCE &amp; INFRASTRUCTURE .....</b>	<b>4</b>
1.1 <i>Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021 .....</i>	<i>4</i>
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## 1. GOVERNANCE & INFRASTRUCTURE

### 1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021

**Author's Title:** Coordinator Governance & Corporate Planning      **General Manager:** Chris Pike

**Department:** Governance & Risk      **File No:** F15/1705

**Division:** Governance & Infrastructure      **Trim No:** IC17/483

#### Appendix:

1. Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021 - Community Engagement Report (D17/40900)
2. Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021 - Section 223 Submissions - Redacted (D17/59350)

#### Officer Direct or Indirect Conflict of Interest:

In accordance with Local Government Act 1989 – Section 80C:

Yes

No

Reason: Nil

#### Status:

Information classified confidential in accordance with Local Government Act 1989 – Section 77(2)(c):

Yes

No

Reason: Nil

#### Purpose

The purpose of this report is to enable consideration of submissions received during public exhibition of the draft Council Plan (incorporating the Health and Wellbeing Plan) 2017 – 2021 and to hear submitters who have requested to appear in person to address Council.

#### Summary

Section 125 (1) of the Local Government Act 1989 (the Act) requires Council to prepare and approve a Council Plan within the period of 6 months after each general election or by the next 30 June, whichever is later, and to provide a copy of the adopted Council Plan to the Minister for Local Government by 30 June. Prior to final adoption of the Council Plan, the Act requires Council to publically exhibit the draft document and to receive and considers submissions in this regard.

Section 26 of the Public Health and Wellbeing Act 2008 requires Council to prepare a Municipal Public Health and Wellbeing Plan (Health and Wellbeing Plan) within the period of 12 months after each general election of the Council. Section 27 of this Act allows for the integration of the Health and Wellbeing Plan into the Council Plan.

The Council Plan and Health and Wellbeing Plan for 2017 - 2021 have been integrated to strengthen and streamline reporting processes.

The draft Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021 (The Council Plan) has been prepared in accordance with the above statutory requirements and following an extensive community engagement process (refer appendix 1). The Plan outlines the themes, strategic objectives and strategies of the Council for the next four years, identifying key priorities and providing broad direction for the organisation.

At a Special Council meeting, held on Tuesday 11 April 2017, Council resolved to:

1. Give public notice that it has prepared a draft Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021, as required by Section 125 of the Local Government Act 1989, and Sections 26 and 27 of the Public Health and Wellbeing Act 2008.
2. Receive submissions and, where requested, allow submitters to be heard by Council in support of those submissions, pursuant to Section 223 of the Local Government Act 1989, on any proposal contained in the Plan at a Hearing of Submissions Committee Meeting, scheduled to be held on 30 May 2017 commencing at 6pm in the Council Chambers, 1 Merrijig Drive, Torquay.

The public submission period commenced on 12 April 2017 and concluded at 4pm on 11 May 2017. Thirteen submissions to the Council Plan were received, including two late submissions received, one at 3:12pm on Friday 12 May 2017 on behalf of the Committee for Lorne and the second received at 10:47 am Thursday, 18 May 2017 from Quit Victoria.



### **1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021**

Of the thirteen (13) submissions received on time, six people have requested to be heard.

Council will consider the draft Council Plan (incorporating the Health and Wellbeing Plan) 2017 – 2021 for adoption at its Council meeting scheduled on Thursday 22 June 2017.

#### **Recommendation**

That Council receive and note the submissions to the Council Plan (incorporating the Health and Wellbeing Plan and Strategic Resource Plan) 2017 – 2021.

#### **Committee Resolution**

##### **MOVED Cr Heather Wellington, Seconded Cr Clive Goldsworthy**

That Council receive and note the submissions to the Council Plan (incorporating the Health and Wellbeing Plan and Strategic Resource Plan) 2017 – 2021.

CARRIED 6:0

## 1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021

### Report

#### **Background**

The Surf Coast Shire Council general election was conducted on 22 October, 2016. Section 125 of the *Local Government Act 1989* requires that:-

- (1) A Council must prepare and approve a Council Plan within the period of 6 months after each general election or by the next 30 June, whichever is later.
- (2) A Council Plan must include:
  - (a) the strategic objectives of the Council
  - (b) strategies for achieving the objectives for at least the next 4 years
  - (c) strategic indicators for monitoring the achievement of the objectives
  - (d) a Strategic Resource Plan containing the matters specified in section 126
  - (e) any other matters which are prescribed by the regulations.
- (3) A person has a right to make a submission under section 223 on the proposed Council Plan.
- (4) The Minister may extend the period within which a Council must comply with sub-section (1).
- (5) A Council must submit a copy of the Council Plan to the Minister by the date specified in sub-section (1) or applying under sub-section (4)."

Section 26 of the *Public Health and Wellbeing Act 2008* requires Council to prepare a Municipal Public Health and Wellbeing Plan (Health and Wellbeing Plan) within the period of 12 months after each general election of the Council. Section 27 of this Act allows for the integration of the Health and Wellbeing Plan into the Council Plan.

The Council Plan and Health and Wellbeing Plan for 2017 - 2021 have been integrated to strengthen and streamline reporting processes.

Prior to Council adopting its Council Plan, it is required to publicly exhibit the draft document and to receive and consider public submissions. Section 223 of the Act requires this public exhibition process to continue for a period of not less than 28 days after the date on which a public notice is published.

#### **Discussion**

Council completed a comprehensive community engagement process to inform development of the draft Council Plan which included:-

- An engagement survey during January and February 2017 that attracted input from:
  - 494 individuals
  - 26 Community and Business Groups (est. 345 people)
  - 17 Organisational areas (est. 100 people)
- Targeted engagement activities for people under 25 and over 65 years
- Review of the Youth Survey completed in 2016 against the themes (est. 650 people)
- Review of customer satisfaction survey completed in 2016 against the themes (est. 600 people).

Additional engagement activities held during the public exhibition period included:

- 4 meetings with key stakeholders
- 4 listening posts.

Thirteen public submissions were received during the public exhibition period relating to the Council Plan, including two late submissions, one received at 3:12pm Friday 12 May 2017 and a second received at 10:47 am Thursday, 18 May 2017. A full summary of submissions received is attached, refer Appendix 2. In order to comply with information privacy provisions the names of submitters have been redacted in the attachment.

Common themes identified in the submissions received included:

- service planning, performance and accountability
- support for the arts
- provision of appropriate facilities to support a growing community
- collaborative partnerships
- preserving and enhancing the natural environment
- community connections.

## 1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021

The list of persons who have requested to be heard in relation to their submission is as follows:

1. Rowan and Cinnamon Stephens
2. Silvana Iannello
3. Roly Livingstone
4. A representative from the Surf Coast Environment and Rural Advisory Panel
5. Jen Bush
6. John McDonald (President - U3A Surf Coast Inc.)

### **Financial Implications**

Council Plan strategies will be funded in the annual budget over the term of the Council Plan.

### **Council Plan**

Theme 2 Governance  
Objective 2.2 High performing accountable organisation  
Strategy Nil

### **Policy/Legal Implications**

The Council Plan is required to be prepared pursuant to Section 125 of the Act and must include:

1. The strategic objectives of the Council.
2. Strategies for achieving the objectives for at least the next 4 years.
3. Strategic indicators for monitoring the achievement of the objectives.
4. A Strategic Resource Plan containing the matters specified in section 126.
5. Any other matters which are prescribed by the regulations.

This section of the Act also requires Council to publicly exhibit the draft Council Plan, giving the public the right to make a submission pursuant to Section 223 of the Act.

Section 223 of the Act outlines the process that must be followed by Council to publicly exhibit the draft Council Plan, and to receive and consider public submissions prior to adoption of the Plan. This process has been completed as required.

Section 125 (5) requires Council to submit a copy of the Council Plan to the Minister (for Local Government) within 6 months after each general election or by 30 June, whichever is the later. Following adoption of the Council Plan, a copy will be sent to the Minister, prior to 30 June, 2013.

Section 26 of the Public Health and Wellbeing Act 2008 requires Council to prepare a Municipal Public Health and Wellbeing Plan (Health and Wellbeing Plan) within the period of 12 months after each general election of the Council. Section 27 of this Act allows for the integration of the Health and Wellbeing Plan into the Council Plan.

### **Officer Direct or Indirect Interest**

No officer involved in the preparation of this report has any conflicts of interest.

### **Risk Assessment**

In considering submissions received through the exhibition period, Council is demonstrating that it is listening to the community and complying with the relevant legislation in regard to the preparation and adoption of the Council Plan and Health and Wellbeing Plan.

### **Social Considerations**

In accordance with the Local Government Act 1989, the "primary objective of a council is to endeavour to achieve the best outcomes for the local community with regard to the long-term and cumulative effectiveness of decisions." Council believes this plan reflects the views and aspirations of the community.

### **Community Engagement**

Council has undertaken an extensive community engagement process to develop the Draft Council Plan and to receive input from the community in regard to Council's proposed vision and objectives for the next four years.

A full report on the results of the community engagement process is included at Appendix 1.

## **1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021**

### ***Environmental Implications***

Council remains committed to preserving and enhancing the natural environment including encouraging the uptake of renewable energy, the reuse of resources and supporting the production and consumption of locally grown food. These priorities are included in the “Environmental Leadership” theme in the Council Plan.

### ***Communication***

The public exhibition period for the draft Council Plan was advertised in local media, and on Council’s web site. Copies of the document were made available across the shire, including visitor centres, community houses, and Council offices. Submitters wishing to address Council in regard to their submission have been provided with an opportunity to do so at this meeting.

### ***Conclusion***

It is proposed that the Hearing of Submissions Committee receive the submissions to the draft Council Plan (incorporating the Health and Wellbeing Plan) 2013 – 2017 prior to consideration by Council at the Council meeting on Thursday 22 June 2017.

**1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021**

**APPENDIX 1 COUNCIL PLAN (INCORPORATING THE HEALTH AND WELLBEING PLAN) 2017 - 2021  
- COMMUNITY ENGAGEMENT REPORT**

# THE PLAN



## Community Engagement Findings The Plan 2017 - 2021

# High Level Overview Of Process

## Process summary

- Councillor workshop was held in mid- December which identified a number of potential themes and outcomes
- From this workshop a discussion paper was formulated and provided to the community for review and commentary

## Engagement activities summary

- **Engagement Survey**
  - An engagement survey was open between 25 January and 26 February 2017
  - The survey was available online at surfcoastconversations, and via paper copy at various physical outlets
  - 494 people completed the individual survey
  - 26 Community and Business Groups completed the groups survey (est.345 people)
  - 17 Organisational areas completed the staff survey (est.100 people)
- **Other Engagement**
  - Targeted engagement activities for people under 25 and over 65
  - Review of the Youth survey completed in 2016 against the themes (est. 650 people)
  - Review of the customer satisfaction survey completed in 2016 against the themes (est. 600 people)

# THE PLAN



**Analysis by Theme  
The Plan 2017 - 2021**



## Note on the analysis

### Information on analysis

- The data (quantitative analysis) is primarily reflective of the individual survey, however the community group survey showed similar responses
- The analysis of the key messages is reflective of all engagement sources and there was a consistent message across all sources in these messages
- Not all people completed all themes and tended to focus on their key interest areas, this was particularly true for the community group survey

### Sensitivity Analysis (individual survey)

- As part of the survey analysis a sensitivity analysis of quantitative responses was undertaken to assess for differences in the below demographic areas
  - Gender: Female, male
  - Age: Under 12-59, 60 and over
  - Residency: Permanent, non-permanent
  - Location: Rural, coastal, Torquay with Jan Juc
- All differences were found to be less than 20%.
- The largest difference in responses was 15.4% when we compared female to male for the 'People' theme.
- It can therefore be assessed that there are no key differences in the support for the themes and the intent of the themes

## Survey responses vs Actual Data

Age	Actual data	Survey response	Difference from actual
5-59	71.7%	58%	-13.7%
60+	21.2%	40%	+20%

Gender	Actual data	Survey response	Difference from actual
Female	50.4%	54%	+3.1%
Male	49.6%	43%	-6.6%

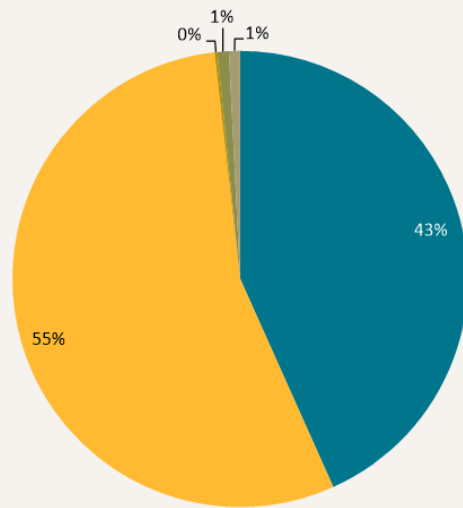
Place	Actual data	Survey response	Difference from actual
Lorne	3.71%	10.32%	6.61%
Deans Marsh & District	4.22%	2.46%	-1.76%
Aireys Inlet, Fairhaven & District	3.93%	12.53%	8.60%
Anglesea	8.65%	15.23%	6.58%
Winchelsea	7.47%	2.46%	-5.01%
Moriac and District	11.09%	7.86%	-3.23%
Torquay North	22.34%	17.94%	-4.41%
Old Torquay – Torquay West	20.34%	17.94%	-2.40%
Jan Juc – Bellbrae – Bells Beach	18.57%	13.27%	-5.30%

**Note:** While this slide shows some differences in the responses received in comparison to the demographics, the sensitivity analysis shows that these differences are not likely to have had an impact on the overall analysis of the survey.

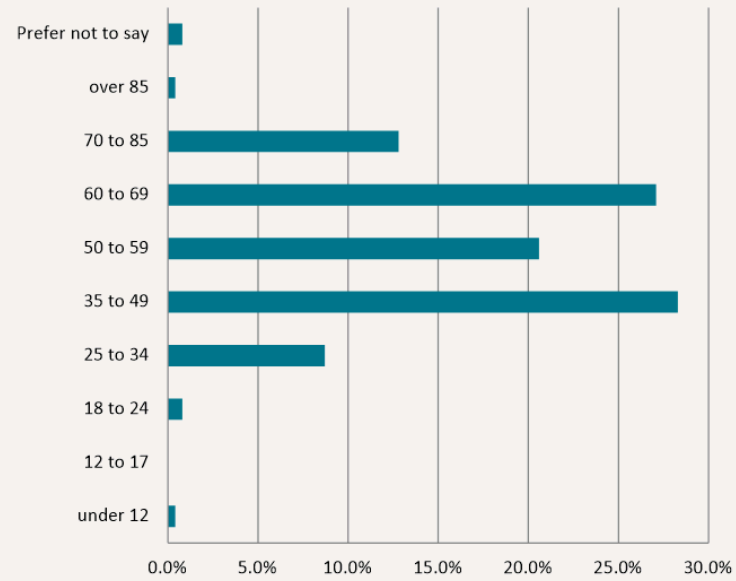
# Demographics – Individual Survey

### Gender

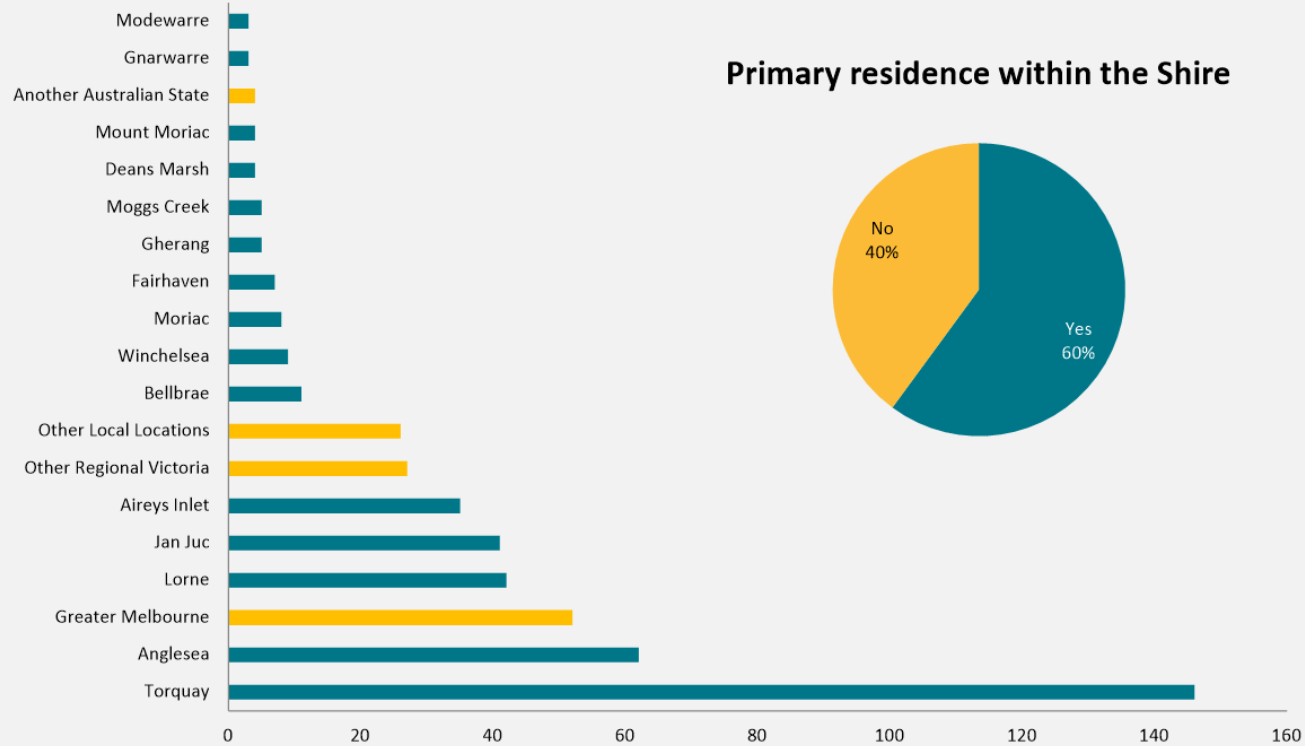
■ Man ■ Woman ■ Trans ■ Prefer not to say ■ Prefer to self-describe



### Age

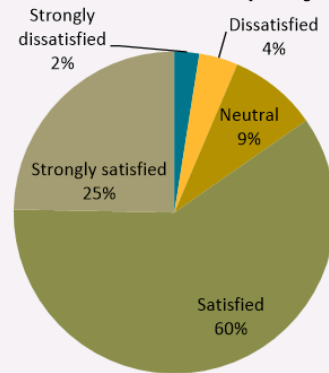


# Location of respondents – Individual Survey



# Overall satisfaction – Individual Survey

**Satisfaction with overall quality of life**



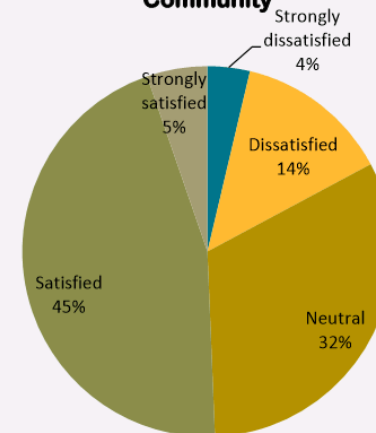
## KEY THEMES – QUALITY OF LIFE

- The lifestyle within the Surf Coast Shire is very good, however may be adversely impacted by growth. In particular, people are concerned that the unique properties of townships may be damaged.
- It is important that basic amenities as well as infrastructure related to health and wellbeing are maintained.

## KEY THEMES – COUNCIL'S ROLE

- Councillors are effective in representation their community
- It is important that Council is transparent and timely in its decision making and continues to engage with the community
- Council should consider the diverse needs of residents and ratepayers across the Shire

**Satisfaction with Council's Role in the Community**



## **Overall Analysis – Key Messages (Includes all sources of analysis)**

- The Surf Coast Shire is a wonderful place to live, due to the natural environment and community atmosphere
- There are concerns with population growth and the potential for the loss of township identity and amenity
- There was general acknowledgement of the importance of the natural environment and tourism
- The provision of public transport or alternative transport was considered essential
- Ongoing community engagement is a high priority for the community
- Community and emergency safety is becoming more of a concern for some people
- Service and infrastructure delivery must be balanced with appropriate income generation
- Overall people appreciated the opportunity to participate in the survey and the development of the plan. There was some concern that the plan was not yet well-defined. It should be noted that the draft plan will be available for feedback from Mid-April and people who provided their details as part of the survey will be contacted to provide an opportunity for then comment.

**All themes were well supported,  
including the intent of those themes**

# People Theme

## THE CHALLENGE

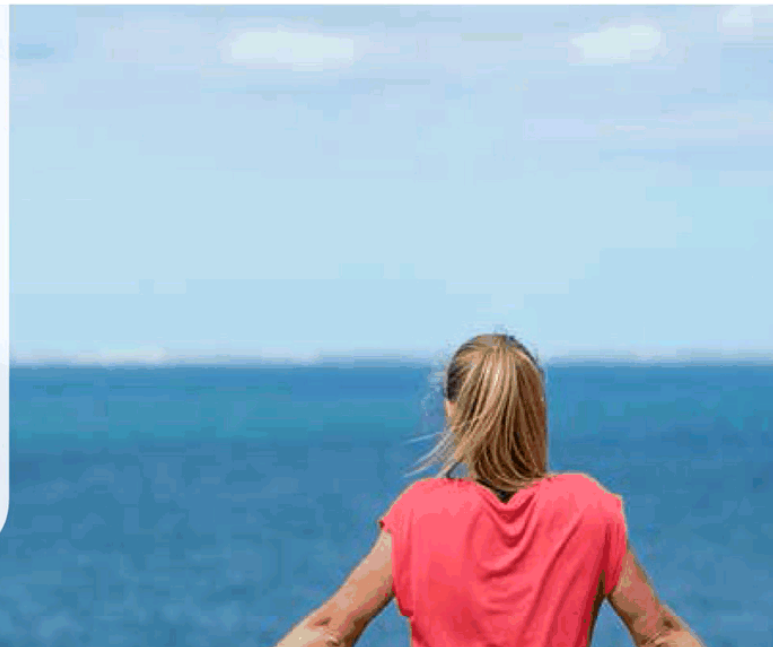
The Surf Coast Shire scores very well on the bulk of health and wellbeing indicators, however there are a number of areas that are challenging, including access to health services, supporting our growing population over 65 and connecting with and supporting our young people.

## WHAT IS THE RIGHT RESULT?

Local communities in Surf Coast Shire are resilient and sustainable. Communities are inspired to determine their own priorities and take the lead to achieve these priorities.

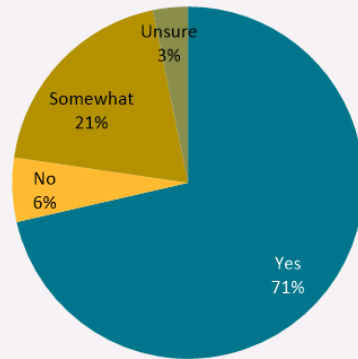
## COULD INCLUDE

Population growth, ageing, young people, families, all abilities, local action, public transport, social connectedness, mental health, physical health, road toll, healthy eating, prevention of violence, empowerment, arts, culture, learning, community, recreation, sport.

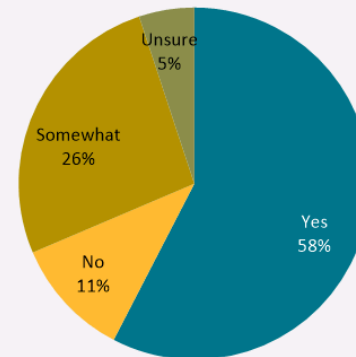


# People Theme – Individual Survey

## Agree that this is a priority for Council



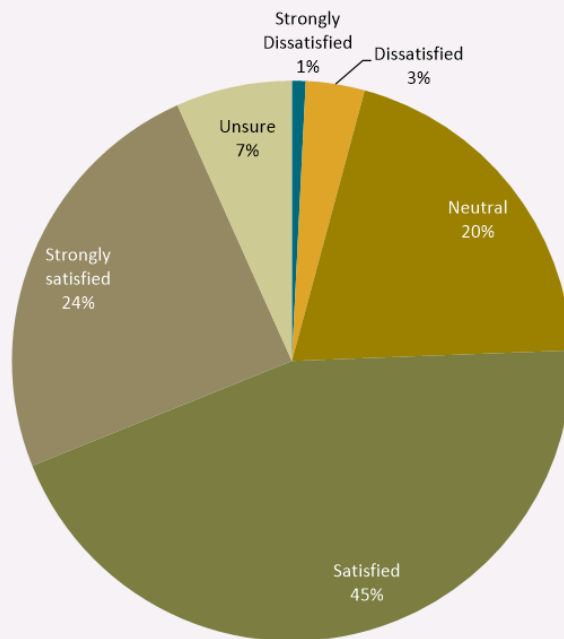
## Agree with the intent of the theme





# Satisfaction with community life

**Satisfaction with the community as a place to raise children**

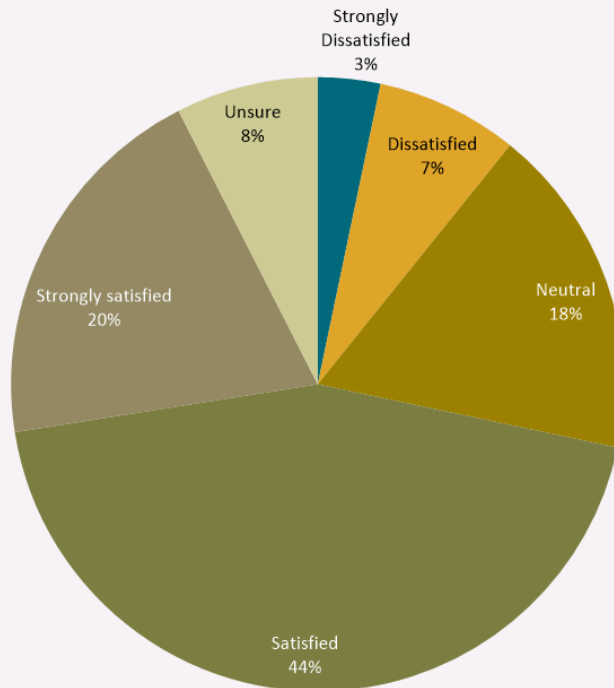


## KEY THEMES

- The community is a safe and welcoming place to raise children, although safety needs to continue to be monitored
- Services which allow young people to “grow in place” would be beneficial
- Improved public transport and transport connections are essential for young people
- More diversity for social activities is needed
- Provision of health services which tailor to young people

# Satisfaction with community life

**Satisfaction with the community as a place to grow old**

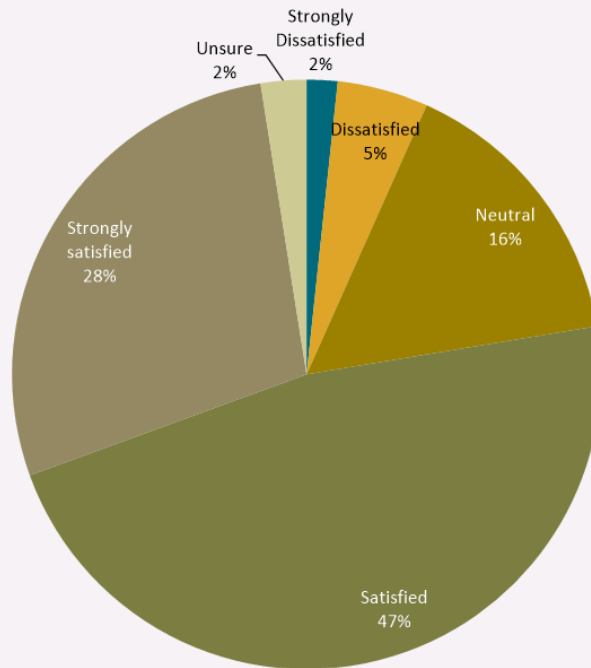


## KEY THEMES

- There are significant concerns around the limited access to health and support services which suit older people
- Public transport provision is considered essential for this age group
- There are concerns around supports and social provision for older people who are no longer mobile
- Support for older people during emergency events should be considered

# Satisfaction with community life

## Satisfaction with access to healthy food



## KEY THEMES

- Access to healthy food is generally excellent, however is dependent on a few outlets and can be cost prohibitive
- Respondents commented this is not a core Council role

## **Key Messages – People Theme (Includes all sources of analysis)**

- **Council should focus on supporting a diverse population (age, culture, ability, gender, etc.)**
- **Communities should be empowered and set their own priorities, however some communities may need Council support to achieve this**
- **It is important to engage with and listen to the community and for the community to listen to each other**
- **Provision of public transport would make it easier for some groups to participate in the community**
- **Provision of infrastructure and services to support diverse community needs, particularly in relation to health and wellbeing, is essential**

# Environment Theme

## THE CHALLENGE

Surf Coast Shire is an area of high environmental significance, in which the environment underpins our lifestyle and economy. It has a large coastline and state and national parks which are home to threatened species.

Climate change is likely to have a significant impact in the shire. Rising sea levels and increased bush fire risk are possible scenarios.

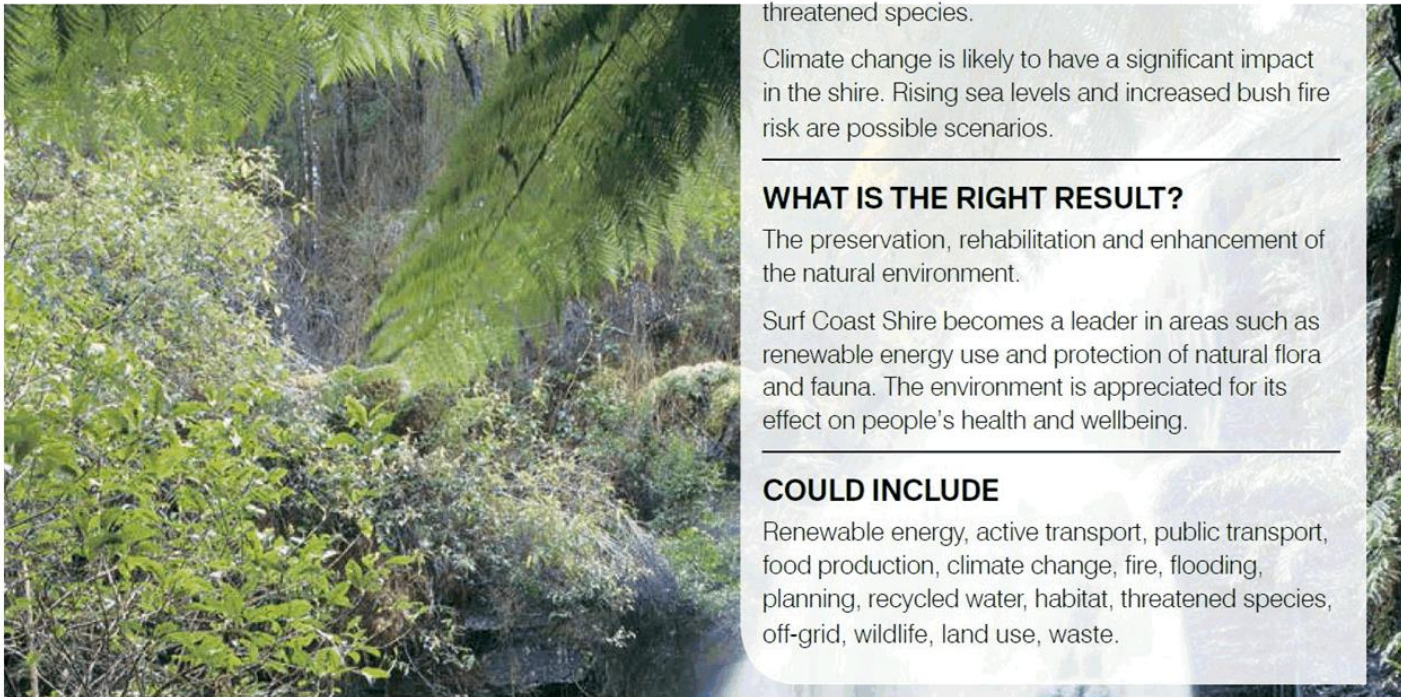
## WHAT IS THE RIGHT RESULT?

The preservation, rehabilitation and enhancement of the natural environment.

Surf Coast Shire becomes a leader in areas such as renewable energy use and protection of natural flora and fauna. The environment is appreciated for its effect on people's health and wellbeing.

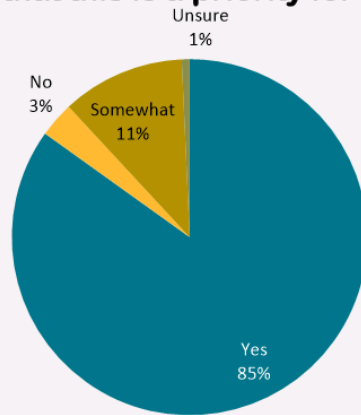
## COULD INCLUDE

Renewable energy, active transport, public transport, food production, climate change, fire, flooding, planning, recycled water, habitat, threatened species, off-grid, wildlife, land use, waste.

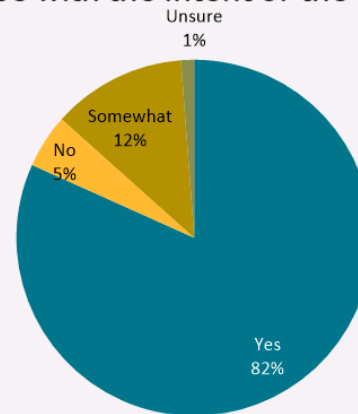


# Environment Theme - Individual Survey

**Agree that this is a priority for Council**

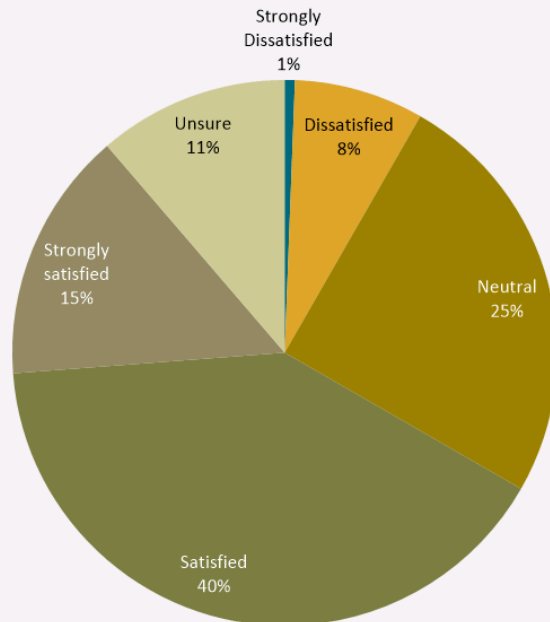


**Agree with the intent of the theme**



# Satisfaction with the environment

## Satisfaction with emergency management

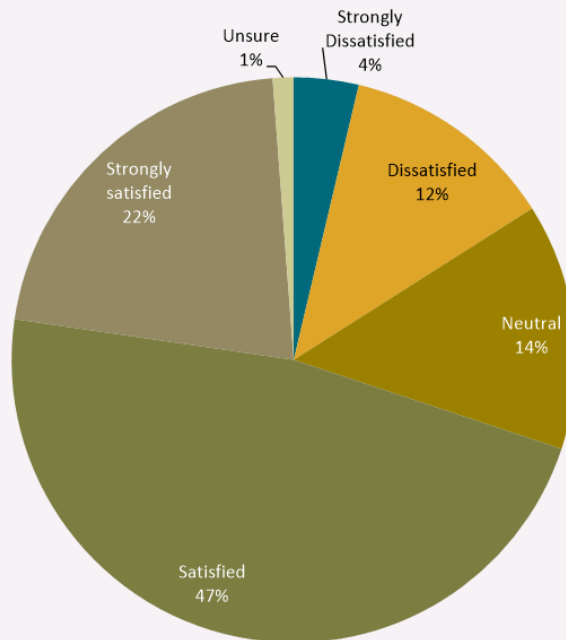


## KEY THEMES

- There are concerns regarding the ability to evacuate from some areas due to a limited number of roads
- Good work has been done in the prevention space
- Respondents commented the community would benefit from more communication regarding bush fire preparedness and during an actual event
- Emergency management requires the support of a number of agencies

# Satisfaction with the environment

## Satisfaction with open space, pathways and recreation facilities



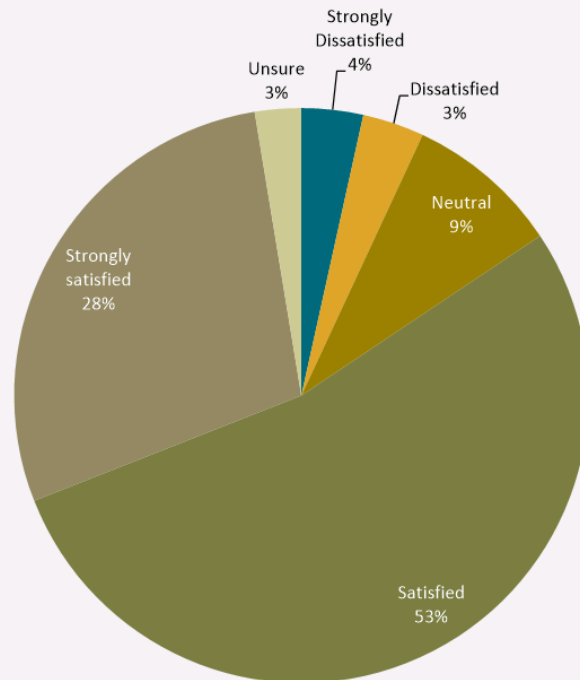
## KEY THEMES

- While this is a strength of the area, continued focus is necessary
- It is important to balance the needs of the environment with the needs of people. This includes the considered development of footpaths, recreation spaces and open spaces
- Consideration should be given to encouraging housing diversity and ensuring that green spaces are maintained in housing developments
- Bike paths may assist promotion of alternative transport opportunities



# Satisfaction with the environment

## Satisfaction with natural environment



## KEY THEMES

- Natural places are essential for the Shire and one of the key reasons that people choose to live and visit the area
- Continued maintenance of natural places is important and the community is keen to participate in these activities
- People should be able to access these areas in a controlled manner, in order to increase community ownership and appreciation
- Care for the natural environment is essential in the context of growth

## **Key Messages – Environment Theme (Includes all sources of analysis)**

- **The environment was most supported as an important theme**
- **Some issues within the environment theme were contentious**
- **There is general recognition that Council is already leading in this area**
- **The environment is essential for a good quality of life and for tourism**
- **Council can take a leadership role in environmental issues, however this should be balanced with practical policy changes that Council can control**
- **It is important to balance the wellbeing and economic sustainability of people with the preservation of the environment**
- **Climate change adaptation is an important consideration**

# Growth Theme

## THE CHALLENGE

The total population of the Surf Coast Shire is forecast to increase from 29,000 in 2016 to 44,000 in 2036. Most of this growth will occur in Torquay, however Winchelsea will grow significantly in the longer term. Population growth in neighbouring shires such as the City of Greater Geelong will increase even more. The combined population of neighbouring suburbs Armstrong Creek, Mount Duneed and Marshall is expected to increase from 6,500 in 2016 to 42,000 in 2036. Visitation to Surf Coast Shire is expected to increase by one third in the next 25 years.

## WHAT IS THE RIGHT RESULT?

Population is well distributed across the shire. Services and infrastructure are available to meet community expectations. Growth is sustainable.

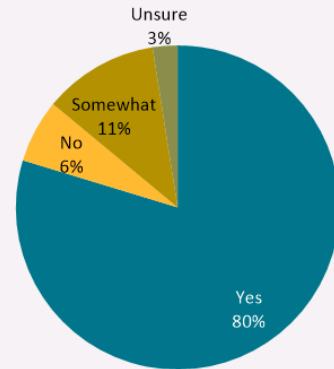
## COULD INCLUDE

Planning scheme, town boundaries, land development, affordable housing, housing density, food production, open space, traffic, parking, tourism, hinterland, Great Ocean Road, inland routes, public transport, major employers, Armstrong Creek, use of digital technology.

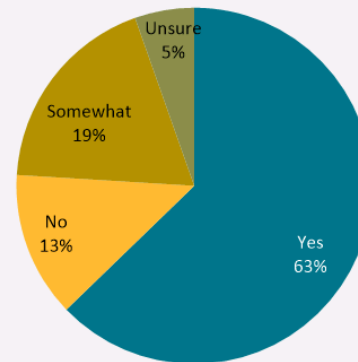


# Growth Theme

**Agree that this is a priority for Council**

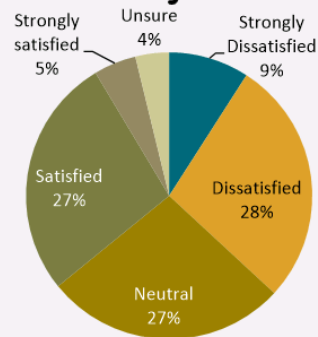


**Agree with the intent of the theme**



# Satisfaction with community services

## Satisfied with infrastructure and community facilities



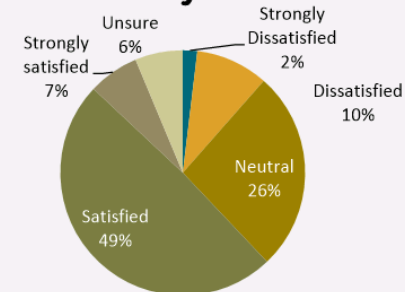
## KEY THEMES – INFRASTRUCTURE AND FACILITIES

- Provision of infrastructure will be challenging in the context of population growth
- Some interest areas are not as well catered for as others
- Infrastructure needs to be better planned
- Better transport options should be considered
- More health services may be needed to support a growing population

## KEY THEMES – SERVICES

- Travel is required to access many services
- Service provision in some areas is very good
- Communication relating to available services could be improved

## Satisfaction with access to community services



## **Key Messages – Growth Theme (Includes all sources of analysis)**

- **The growth theme was the most contentious and there was a mix of positive and negative comments toward growth**
- **The primary negative comments regarding growth related to the need to preserve the environment and retain the unique character and amenity of townships**
- **The primary positive comments regarding growth related to how it might assist in the sustainability of townships and economic growth**
- **It is important to ensure that infrastructure keeps pace with growth, including public transport and roads**
- **Consideration should be given to how to provide affordable housing**
- **There was discussion on housing types including concern over ‘cookie cutter’ residential developments**
- **Limitation of urban sprawl was very important**
- **There was discussion about increased levies, and other controls, on developers**

# Economy Theme

## THE CHALLENGE

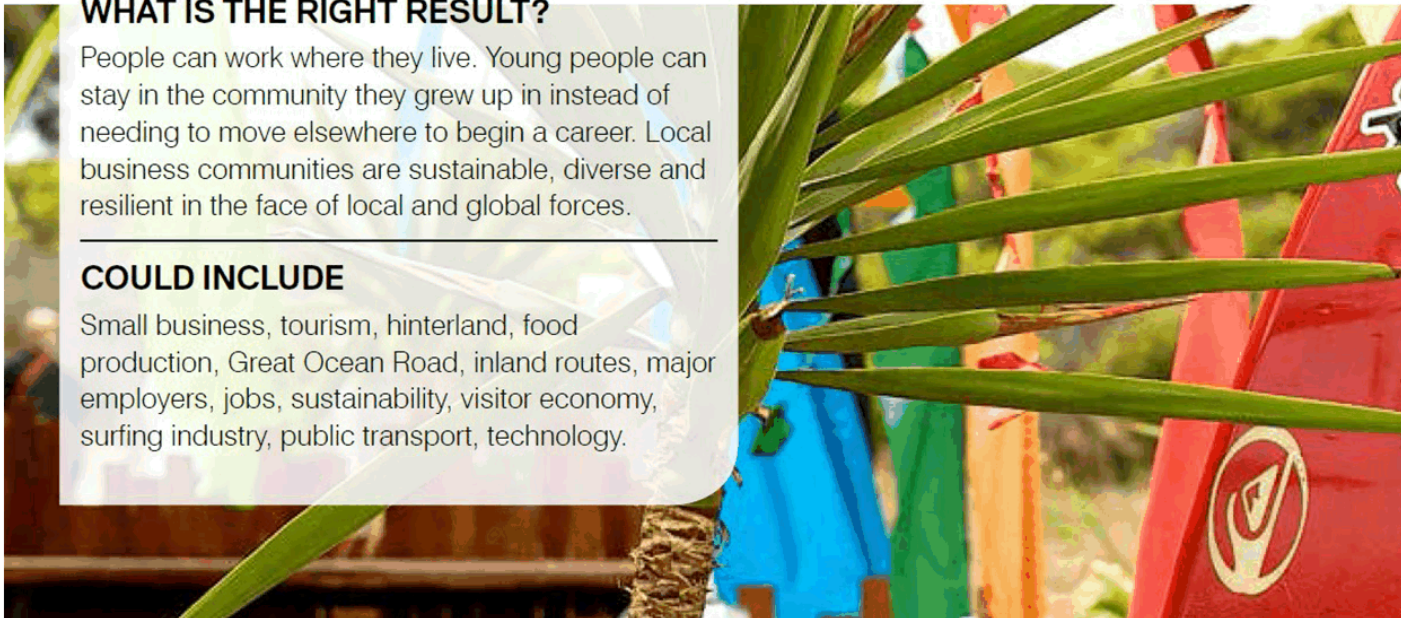
At least 2000 new jobs need to be created in Surf Coast Shire by 2036 just to maintain the current level of local employment. As at 2016 approximately 40% of people living in the shire have a job in the shire.

## WHAT IS THE RIGHT RESULT?

People can work where they live. Young people can stay in the community they grew up in instead of needing to move elsewhere to begin a career. Local business communities are sustainable, diverse and resilient in the face of local and global forces.

## COULD INCLUDE

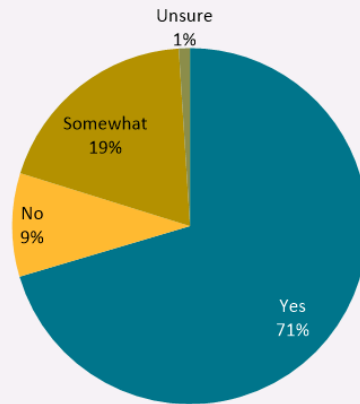
Small business, tourism, hinterland, food production, Great Ocean Road, inland routes, major employers, jobs, sustainability, visitor economy, surfing industry, public transport, technology.



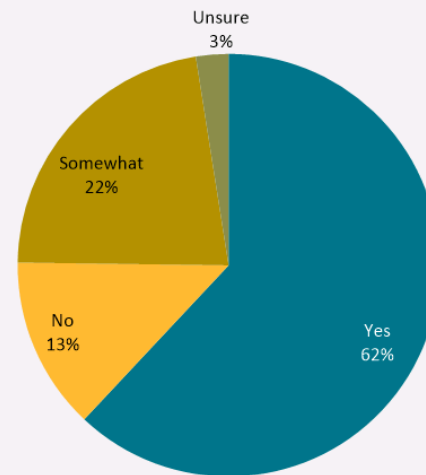


# Economy Theme

**Agree that this is a priority for Council**



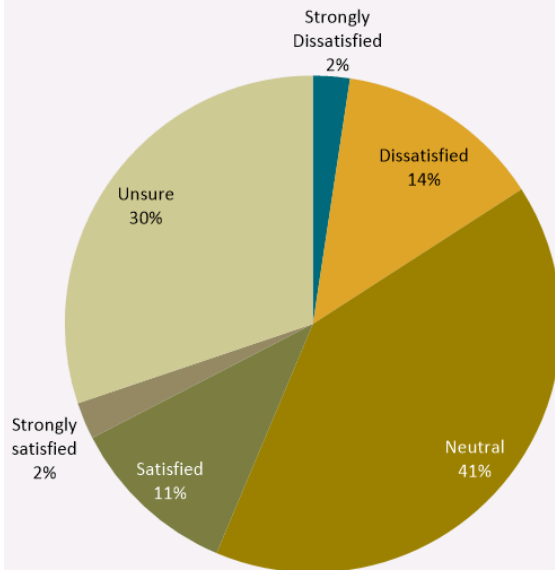
**Agree with the intent of the Theme**





# Satisfaction with business services

## Satisfaction with services that support businesses

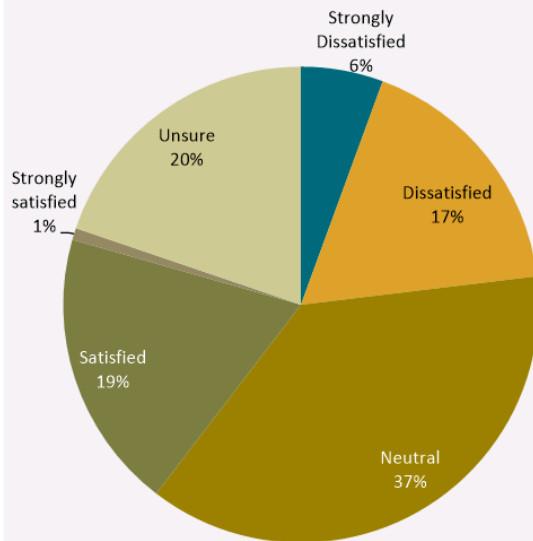


## KEY THEMES

- There was not consistent support for this service as a core Council function
- Many respondents said they did not have direct experience of Council's role within this theme
- More clarity and promotion of these services would be beneficial
- Many home-based businesses would benefit from better infrastructure such as the NBN
- Costs and red tape in the area may make it more difficult to start some types of businesses

# Satisfaction with business services

## Satisfaction with types of employment

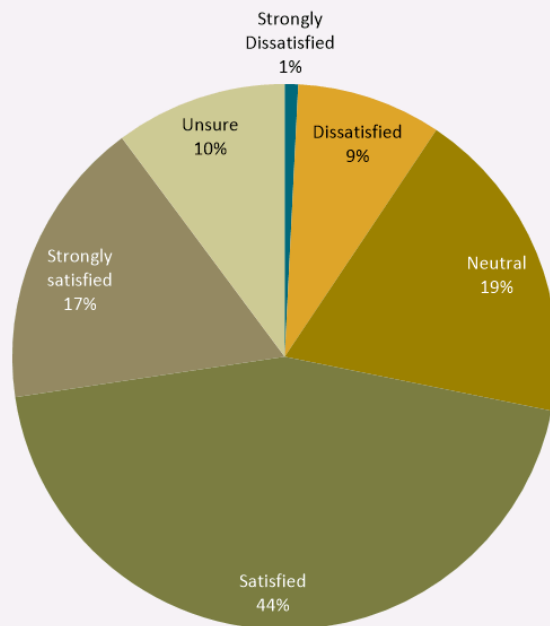


## KEY THEMES

- It may be difficult for the shire to support a wide variety of employment opportunities, however focus could be placed on promoting professional, non-seasonal, home-based and youth employment opportunities
- Employment for residents may be located outside of the shire and provision for better transport to those areas could be improved

# Satisfaction with business services

## Satisfaction with events



## KEY THEMES

- The events are of good quality but could be more diverse, particularly provision of events which focus on the local resident population
- Council could promote events more in order to capture tourists in off-peak season
- It is important that events are of benefit to local residents

## **Key Messages – Economy Theme (Includes all sources of analysis)**

- **There was a lack of consensus regarding Council's role in the economy and in jobs creation**
- **It is equally important to provide jobs in the region as it is to provide transport to jobs outside**
- **There may be benefit in making it easier for people to start and sustain businesses (reduce red tape)**
- **Education and diversity of jobs is important for employment sustainability (i.e. youth, non-seasonal)**
- **Tourism and other key industries should be supported**
- **Events are also an important component of tourism**
- **There was some discussion on whether Council could levy tourists to assist with the cost of infrastructure**

# Governance Theme

## THE CHALLENGE

The State Government's Fair Go Rates System limits how much revenue councils can collect through rates. Council must seek authorisation from the government to vary this limit. How can Surf Coast Shire Council continue to meet community expectations for services and infrastructure whilst maintaining a responsible budget?

## WHAT IS THE RIGHT RESULT?

Council is financially sustainable and allocates its funding as the result of having a clear understanding of community needs and priorities.

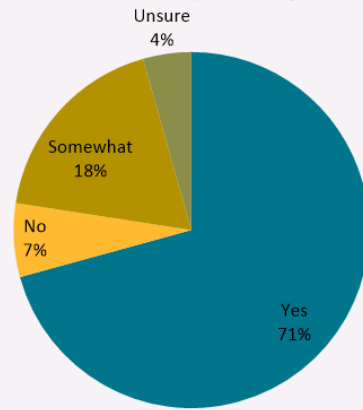
## COULD INCLUDE

Services, facilities and roads, rates, fees, alternative income, savings and efficiencies, use of digital technology, financial planning, and Council's ward structure.

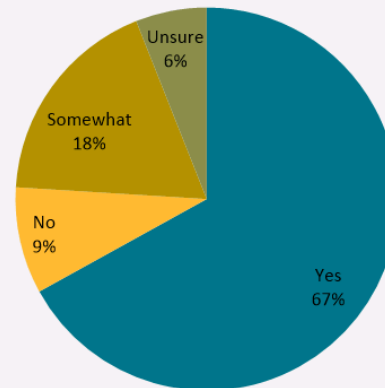


# Governance Theme

**Agree that this is a priority for Council**

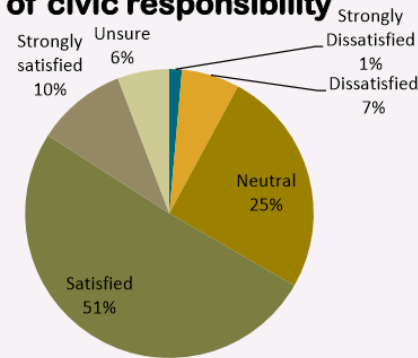


**Agree with the intent of the Theme**



# Satisfaction with civic life

## Satisfaction with community's sense of civic responsibility

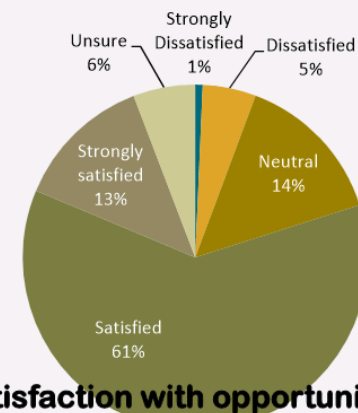


## KEY THEMES – CIVIC RESPONSIBILITY

- This is generally positive but may be at risk due to population and visitation growth
- It is important to facilitate and develop this in different ways for different people
- Volunteering and other opportunities to be involved are essential for maintaining community linkages

## KEY THEMES – COMMUNITY LIFE

- There are many opportunities to participate, however individuals must be proactive in accessing these and the opportunities may not suit all people



## Satisfaction with opportunities to contribute to community life

## **Key Messages – Governance Theme (Includes all sources of analysis)**

- **There was a mix of responses on the need to limit rate increases, contrasted with a response from some areas that service delivery is more of a priority**
- **Older people tended to favour a reduction in rates**
- **It is essential that Council is open and transparent in its decision making and engages with the community on its decisions**
- **Good financial management practices are important, including ensuring an efficient and streamlined organisation**
- **Consider different ways to balance the budget, including alternative income streams, partnerships with developers or others, and reducing services in some areas**



# THE PLAN



**Notes on Specific Engagement Activities**

## Youth Engagement – Early Years

- A targeted activity was run with 30 children aged 0 – 6 years in family day care and occasional care in the shire.
- The children were asked to draw a picture which reflected what they liked about living on the Surf Coast and included a statement about what the picture represented.
- People in this age group had high levels of appreciation for:
  - Open space, particularly the beach
  - Facilities which provide opportunities for socialisation with friends and family

## Youth Engagement – Middle Years

- A targeted activity was run with 20 children aged 6 – 13 years in vacation care in the Shire.
- The children were asked to draw a picture or write a short story which reflected what they liked about living on the Surf Coast.
- People in this age group appreciated:
  - Recreation spaces, such as skate parks and playgrounds as well as opportunities and infrastructure to participate in formal sports
  - A clean and preserved environment which is free of litter
  - Provision of infrastructure to support non-sporting interests
  - The friendliness of the community

## Youth Engagement – 13 – 25 Years

- A comprehensive survey of 650 people aged 13 – 25 years was conducted in late 2016
- While the Plan was not a focus for this survey, significant information could be extrapolated from this survey
- Key messages relating to the Plan included:
  - Infrastructure and support for health and wellbeing activities of all types is essential, including sport, entertainment, arts and culture and employment
  - Age appropriate health and mental health services are important and undersupplied
  - Improved public transport is important for education and employment opportunities
  - Preservation of the environment is a key focus area
  - Population growth is of concern to this age group
  - Accessible employment opportunities located in the area are essential to allow young people to grow into adulthood
  - Consultation and engagement with Council were highly rated by young people

## Older Person Engagement

- **As part of the Council's café style support program, a High Tea was held in order to obtain information from people aged over 65**
- **More than 30 people attended this session**
- **Key messages relating to the Plan included:**
  - **It is important to provide public transport around and outside the Shire to allow for attendance at medical appointments and to visit family**
  - **It is important that Council provides core services, such as safe footpaths, rubbish collection and roadside maintenance**
  - **Provision of support services to enable independence is essential**
  - **Social supports are important as they help to ensure community connectedness**

## Community Satisfaction Survey

- **An annual community satisfaction survey is conducted by the State Government, and the 2016 version was utilised to support the analysis for the development of the Plan**
- **400 resident and 200 non-resident ratepayers participated in the survey**
- **The following key issues were noted:**
  - **Council needs to improve community engagement, town planning services and roads**
  - **Provision of high quality community services was important**
  - **The environment, growth and governance were all important themes in the survey**

# THE PLAN



# END REPORT

**1.1 Council Plan (incorporating the Health and Wellbeing Plan) 2017 - 2021**

**APPENDIX 2 COUNCIL PLAN (INCORPORATING THE HEALTH AND WELLBEING PLAN) 2017 - 2021 -  
SECTION 223 SUBMISSIONS - REDACTED**



**Submission 1**



**Creative Metal Work**

To Surf Coast Shire CEO Mr Keith Baillie,

April 2017

***Surf Coast Art Space Submission***

For the 2017-2018 Draft Budget and 2017-2021 Council Plan

Hello, I am writing this submission to keep ART on the agenda, and to thank you again for your ongoing support of the Art Space. On behalf of the Surf Coast arts community, I am seeking a two year extension for the art space in Anglesea because of the many social, cultural, educational and economic benefits.

The success of the Art Space, and reasons to keep supporting this initiative, can be broken down into the following areas:

- **Professional Development**

The most important outcome of the community art space has been the benefits to the Surf Coast Shire's vibrant art community. We have seen a great number of exhibitions since the opening in September 2016. Over this time, artists have been nurtured through the exhibition process and taught many new skills, ie: Riverlee Painters held another pop up exhibition in Winchelsea, [REDACTED] learnt how to promote himself and interact with patrons, [REDACTED] has been running successful printing workshops and learning how to promote and put value on her skills, [REDACTED] curated her first exhibition with triumphant success. The list goes on!

I would also like to add that being a successful artist means that you can be self employed. In this age of JOBS being so high on the agenda, the Art Space is assisting and educating local people how to live from their creativity, as well as developing art related skills for future employment in the arts sector!

- **Financial Success**

To date, we can estimate the total sales made from the Art Space at \$33,000. This is a phenomenal amount, with \$18,000 of that coming from the last two exhibitions, March-April. This is a remarkable figure in this current economic climate, which proves the point that people WANT to buy locally created artwork, they just didn't know WHERE TO FIND IT. A community art space offers exactly that. I also believe that keeping the Art Space in its current central location, also helps people who are keen to return, and allows the Art Space to build on its popularity.

- **Community Support**

The Space is actively being supported by its immediate local community, with local surf coast residents coming regularly to exhibitions and purchasing artworks large and small. Always having locally created cards and smaller items available is proving popular with patrons looking for gifts etc. Patrons from further afield; The Bellarine, Geelong, Melbourne, etc are also starting to return to experience the different transformations each exhibition at the Art Space has been offering.

- **Community Wellbeing**

This follows on from the support the space is receiving. People, who love art, are enjoying the fact they can visit a fresh quality art venue without travelling too far from home. Over the past 8 months the Art Space has had 5000 visitations! The Art Space offers an inclusive community art experience, different to the private galleries and community art workshop venues the Shire already has. The space is also becoming a central space for creative friends to meet and converse. Due to the fact that the exhibiting artists are on duty, patrons' young and old have often paused in their busy lives to come and chat about all things art related. Students have discussed possible art directions for their futures, other people have been encouraged to return to their arts practice. It is important for everyone's wellbeing to have a sense of community, and I feel that the Art Space is providing that for our creative community

- **Location**

Many comments have been made about the beautiful position the space is in, located by the Anglesea River, away from the hustle of the shopping centre and a short walk to coffee and lunch. Visitors enjoy coming to Anglesea for a few hours, to revitalize by the river or the beach, enjoy a quality lunch and pop by the art space ☺ The Surf Coast Arts Trail has proven the popularity of Anglesea due to its central location in the shire. Also due to 24% of the shire's rates coming from Anglesea and only 6% of a return to this town last year, support of the Art Space would be a step in the right direction.....

- **Tourism**

The ability to purchase locally created artwork from the area you are visiting is a fabulous plus for this space. Every shire should have a community art space. The space has also been used for shire tourism employees to purchase artwork for international guests! I also see the Art Space as the place to pop in and pick up all your cultural information for the duration of your holiday. All the local cultural venues are welcome to have their information at the Art Space!

We are trying to encourage visitors to the region to lengthen their stays for the good of our local economy. I believe that the arts assist our region's vibrant economy, along with gourmet food trails and winery tours.

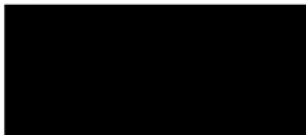
- **Ongoing Success**

The space has already been booked up until the end of September this year with exhibitions, solo shows, art workshops, writer's events, a play reading, social media workshop for artists, a local youth art exhibition and more!!!! There will be no problem sustaining the enthusiasm for the space, with artists contacting our Arts Officer, [REDACTED] regularly to be put on the growing waiting list. There are even groups and individuals who enjoyed their experience so much they want to book in again!!!!

For any questions on the Surf Coast Art Space, I am more than happy to make a time to chat with you. See my details below.

Thanks so much  
[REDACTED]

Local artist, arts promoter, and passionate supporter of community arts



**Submission 2**



**Draft Surf Coast Shire Council Plan incorporating the Health and Wellbeing Plan 2017-2021.**

Comments by [REDACTED] Director, Health and Wellbeing – G21 (Geelong Region Alliance)

May 2017

To Surf Coast Shire,

**Thank you for the opportunity to comment on the draft Council Plan incorporating the Municipal Public Health and Wellbeing Plan. It is an excellent initiative to include Health and Wellbeing into the Council Plan as it heightens and extends the importance of Health and Wellbeing across all of Council's role and responsibilities.**

**Please find my comments in relation to the draft plan for consideration.**

- **Excellent initiative to include H & WB plan into the Council Plan.**
- **Excellent inclusion of the G21 shared health priority of Active Living and Healthy Eating.**
- **Whilst reference is made G21, suggest including the G21 PCP as it is a component that is relevant to the HWB work and implementation of the plan.**
- **It is not clear how the HWB focus areas intersect with the other priorities other than Community Wellbeing such as Vibrant Economy. Is there an expectation that the other priorities will have measures against them that include health and wellbeing indicators? Alternatively, are there other actions yet to be developed?**

**Key Priority - Community Wellbeing**

Specific comments

**65) This action could be strengthened by including the following:**

- **Develop and implement local programs to support HE & AL (and policies). One of the best ways of influence and impact communities and settings is to develop policy positions that support healthy eating and active living aspirations. Policy development are enduring and have an authority that reminds both officers and community members of the importance of this work.**
- **Whilst the G21 HWB Pillar has not yet determined the actions that can be translated and implemented across the Region, it would be worth noting this area of activity is yet to be undertaken with our partner agencies. In accordance with this work, there will be the inclusion of shared measures and indicators. Can reference be made of a shared approach for both implementation and evaluation purposes?**
- **The continuation of the implementation of the G21 Physical Activity Strategy should be included in this section as each Council across the G21 Region has signed off on this Strategy**

and SCS officers form part of the implementation-working group. Excellent work has been undertaken by SCS in progressing this regional Strategy.

For consideration and inclusion:

- Plan, design and establish urban environments that encourage accessible walking and cycling routes in new and built environments. Given the focus of attention on new growth areas, the planning and designing of environments that accelerate the walkability and liveability of an area is an important dimension to health and wellbeing outcomes.
- As part of the capital works program, there will be new and refurbished sport and recreation facilities planned. An action to assist in strengthening Active Living would be a policy position that adheres to sport facility guidelines and design principles that suit people of all abilities.
- An action that includes support active participation by providing welcoming, inclusive and flexible sports options.
- A strong evidence base that continues to be asserted and reinforced by academics and leaders in health promotion focus attention on the early year's age group. What policy and programs can be put in place that focus this attention on that population cohort?
- Support Committees of Management, S86 Committees and sporting clubs to include healthy food options and decreased sugar sweetened drinks served at their facilities. Given the number of licence agreements and Section 86 Committees, these governance groups are the direct provider of sport and recreation in local communities and are at the cold face of providing catering services to large numbers of people who both participate and spectate.
- Strengthen the opportunity to incorporate Health and Wellbeing outcomes by incorporating principles and statements in a revised Municipal Strategic Statement (MSS). The opportunity exists to strengthen the link between the health and wellbeing plan and land use planning outcomes. Referencing key fundamentals of health and wellbeing with the MSS will:
  - Enable a strong policy connection to land use-planning outcomes
  - Provide greater influence on land use planning decision making to influence physical outcomes delivered through development proposals.The Heart Foundation has done a significant piece of work around this to assist Councils when reviewing their MSS.
- There appears to be nothing in the document around Active Travel – opportunities and programs. Whilst this may be picked up in the Action – Implement health and wellbeing impact assessments as part of infrastructure and project planning, currently it is vague.

#### D) Provide support for People in Need

↳ Strategic Objective - Contribute to the delivery of the Strategic Plan for Prevention and Addressing Violence against women and children in the G21 Region.

It is excellent to see this mentioned, however, it is left open as to interpret how much and what actions can be implemented. The Project Executive Group (of the Strategic Plan) has sought funds from an external funder to support actions emanating from the Strategic Plan. Suggested actions include:

- Council to report on the measures it proposes to take to reduce family violence and respond to the needs of victims. This directive has been issued to all Councils by DHHS Department Secretary.
- The development of a Gender Equity Plan for Surf Coast Shire (community) – not just Council.

- Promote gender equity as a priority for consideration when determining community (small) grants, resource allocation via capital works projects, in particular the usage of sporting grounds and facilities.
- Support an organisation –wide internal approach that promotes women in Senior Leadership positions and develop KPI's around this.
- Support endeavours that promote women in civic leadership roles such as running for Council, on boards, Section 86 Committees etc.
- Consider procurement measures through a gender equity lens and how the procurement of goods and services can promote gender equity.

**Resourcing:**

Noting the draft 2017/18 budget, there is an account for Discretionary Community Wellbeing Projects but no funds allocated for 2017-18. Is this an error or deliberate?

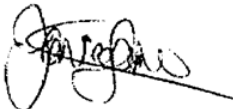
Re: Health Promotion officer – is there an ongoing position for an officer to assist officers within Council when implementing the above initiatives? Whilst the plan details actions that will be distributed among a number of staff, appointing and continuing to provide a dedicated officer with a health promotion background assists internal staff to understand the health and wellbeing priorities and guide outcomes.

**Front cover and depiction of image**

The current front cover depicts a young happy woman in a wet suit and a look of health. However, Councils can and do provide a sense of place and community connections are developed through a range of mechanisms. By viewing this front cover, there is no understanding of Surf Coast Shire – who you are and where you live, what environmental features define SCS and what its community looks like. Suggested action: a sample of photos that depict people and places, not 1 individual.

Thank you for the opportunity to respond and I look forward to working with staff and Councillors in progressing the shared health prevention priority of Healthier Eating and Active Living.

Yours sincerely,



[Redacted]

[Redacted]

G21 (Geelong Region Alliance)

[Redacted]

**Submission 3**

**From:** [REDACTED]  
**Sent:** Friday, 5 May 2017 12:19 AM  
**To:** Info  
**Subject:** Submission Form - Council Plan (draft) 2017-2021 Form Submission  
**Attachments:** Comments\_on\_Council\_Plan17-21-[REDACTED]

There has been a submission of the form Submission Form – Council Plan (draft) 2017-2021 through Surf Coast Conversations



Your Submission: seperate document supplied

Upload documents (if required): [http://www.surfcoastconversations.com.au/download\\_file/245/366](http://www.surfcoastconversations.com.au/download_file/245/366)

Do you wish to be heard by Council in relation to your submission? No, I do not wish to present to Council

I agree to receive Council communications via email Yes

## Comments in the Council Plan

Microsoft Word - D17 26861 Context Text - The Plan 2017 - 2021 Council Plan.DOCX v2.DOCX

### A3-Plan-on-a-Page Executive Summary

Looking at the Executive Summary Table and page 17 of the Council Plan

First observation is that only **one** Proposed Strategic Indicator satisfies or relates to the Strategic Objective "s" the last listed on the Executive Summary and which is "Ensure that community has access to the services they need". That is Strategic Indicator #1 in table on Page 17. I would suggest that ALL 13 Strategic Indicators should relate to this objective.

On this basis, each of the Strategic Objectives are addressed by the following numbers of Strategic Indicators.

Themes	Number of times the objective is met (Table p17)	Sum of number of theme objectives met	Rank
COMMUNITY WELL BEING	a is met 9 times b is met 7 times c=2 d=2 etc	Summing these up = 9+7+2+2= 20	2
ENVIRONMENTAL LEADERSHIP	e=4 f=3 g=3	10	5
BALANCING GROWTH	h=6 i=3 j=2 k=8	19	3
VIBRANT ECONOMY	l=6 m=4 n=4 o=4	18	4
HIGH PERFORMANCE COUNCIL	q=5 r=6 s=13	24 =highest number of counts	1

THEREFORE THE IMPLIED PRIORITIES ARE -----

Themes
HIGH PERFORMANCE COUNCIL
COMMUNITY WELL BEING
BALANCING GROWTH
VIBRANT ECONOMY

ENVIRONMENTAL LEADERSHIP

I suggest the report is reformatted to reflect this. Note this seems to be about right... Objective "s" is about Rates, Roads and Rubbish... a high priority in everyones books

**General Comment**

Document Control.... There is no evidence of document control

**Continuity**

I would like to see some continuity with the earlier Council Plan 2013-2017 or at least a discussion to demonstrate continuity and to explain what earlier initiatives are to be carried over and which have been cancelled or suspended (and why).

**PLAN is Incomplete- no timelines**

A plan is not a plan unless it has a Timeline. The only Strategy with a date is perhaps the 5. Renewable energy within shire ( achieve 25% by 2020)

I would like to see similar target completion/deliverable dates for all 61 strategies and especially for key documents such as the Rural Hinterland Strategy, an Implementation date for the Anglesea Futures programme etc.

**Rural Hinterland Strategy**

With respect to the Rural Hinterland Strategy I note that this was also a deliverable (again with no target date for the 2013-2017 Council Plan (ie already late). It is high time that a robust Strategy is put in place (perhaps similar to the recently rushed through Bells Beach Hinterland Strategy) for the large rural areas particularly the highly vulnerable ones such as Bellbrae Parish with its vales such Spring Creek and its tributaries, to be protected before they are engulfed by Zorbing and Adventure parks.

**Bellbrae Community Hall Extension Project.**

Please ensure that the 5-year budget has provision for funding the recently completed plans for this project.

**INCONSISTENCIES in the Budget tables**

Row 1 on page 35 should this not be the same numbers as Row 1 on page 33

Row 2 on Page 35 should be the same as Row 4 on page 33

Row 3 User charges is not the same

Row 6 Statutory fees is similarly different



**Unexplained events**

Would like to know what is happening in drains in 2018-2020 for a 3-fold increase in cost approx. \$1mm for two consecutive years (page 36)

**OTHER editorial comment**

The Tables under each theme starting on page 22 have strategies numbered 62-74 on page 22 through to 122 on page 30. I believe these are meant to have the same numbers as the 61 strategies listed in the Executive Summary. I find it hard to believe that Council/Councillors have released a document with such basic errors to the community.

**Submission 4**

[REDACTED]  
Date 07/05/2017

I would like to put in my 2<sup>nd</sup> response for a shared pathway for Austin St Winchelsea (Figure 1). I feel a pathway along Austin st would make a safe way for residents and tourists to walk down to the river. Everyday many people use this street as a loop walk from the hwy. I see people on bikes, on foot, and for morning runs. A shared pathway would be the best option, there is plenty of room on the nature strips for this to happen. In addition, it would also make it a safe route for mums with prams rather than using the road. At the moment mums and families walk on the road, because the nature strips are muddy, wet and are not designed for walking prams on.

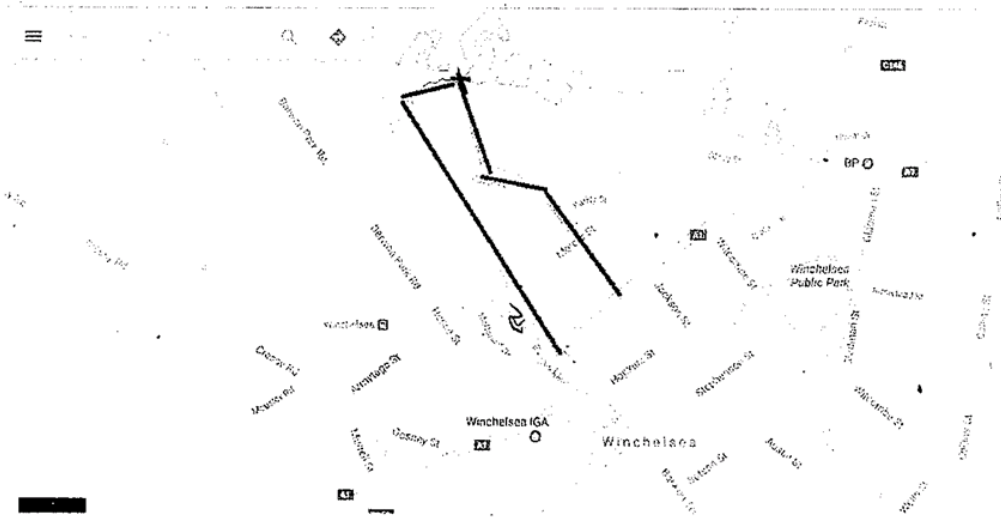


Figure 1. Map of Austin st, crossing mercer st, following onto Sussex st to join the existing pathway along the Barwon River.

**Submission 5**

5 May, 2017

- A. What I would like to see in a Council Plan and which is not included in the proposed version is the following:-
- a provision to identify all of the services currently provided by the council to the Surf Coast people;
  - the number of equivalent full time employees that are involved in the delivery of each one of those services together with the total number of employees cumulatively so employed;
  - the current and historical costs to Council for the provision of each of those services;
  - an assessment to identify the real need to maintain all of those services;
  - the cost savings that would result with the discontinuance of some of those services regarded as not necessary for the Council to carry out its real responsibilities to the people of the Shire and
  - finally the appointment of a relevant and independent person to work with an appropriate council officer to assess the foregoing issues and report back to the Council and the people of the Surf Coast Council.

I have set out the foregoing as an example of what I believe should be a part of the Council Plan as it provides but one example of how the Council is planning to provide an efficient and cost conscience approach to its ongoing management of the Council's affairs.

- B. Perhaps it might be argued that the foregoing would be more relevant to be included in the Council's Strategic Resource Plan; this might be the case, but the Council Plan for this year that I have seen, includes a page that is headed as being a Strategic Resources Plan, but is otherwise, blank.

This is somewhat difficult to understand as the Local Government Act also provides that the Strategic Resource Plan is to be a part of the Council Plan.

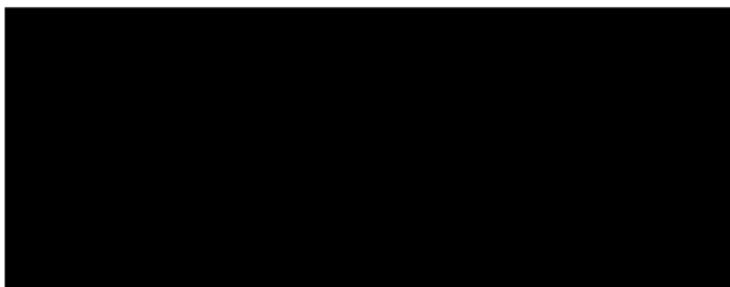
- C. Generally, I find trouble in making almost anything out of this proposed Council "plan" as it deals only with matters of very broad principle to such an extent that finding time frames and accountabilities for outcomes to be quite perplexing. Indeed I would suggest if presented to the crowd in any local public house it would not have any chance of passing the "pub test" in PC language; or in other words, would not be easily understood by "the man in the street" as the saying still goes in many parts of our nation.

For example, what would be the response from the "man in the street" or the people in the pub, after reading the proposed plan, if asked to tell us what they understood to be the Council's Plan for the next 12 months and how would it affect them in living in the Shire?

- D. I sincerely trust that with some further thought and mature consideration, the Council Plan for next year might take a rather different direction consistent with having a plan that provides more specific information especially about programmes of work that will be undertaken, together with identifiable time frames and accountabilities including milestone dates of completion within the plan. As it is presented at the moment, I am afraid that I am unable to comment further and I am doubtful if there are many people who upon reading the current version of the Plan would have any more of an idea of the plan and what is going on than I have.
- E. I do not propose to seek an audience with the Council but if required I would be pleased to appear on 30 May this year. I have presented these observations in an earnest way with the hope that they might assist the Council in its determination of this important matter.

I have concluded that on the face of the plan for this year, there might well be a need for the Council and the Government to consider reviewing the way the plan needs to be presented and what information it needs to contain. This would be for the benefit of the government, the Council and the public; especially for the public as it is all the members of that large group who live and/or work in the Shire, not only in a suburban or coastal environment but in a significant rural environment too. They all need to be told in some detail what is planned for them each year. e.g who owns the accountabilities for seeing the matter to its conclusion and what time periods are expected to be involved over the twelve months that the plan is to run; this in addition to clearly defined objectives and expected outcomes for each part of the plan.

I wish you all good luck in your important journey in serving the community.



## Submission 6

### Environment and Rural Advisory Panel Submission on Draft Council Plan 2017-2021

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Council's Environment and Rural Advisory Panel met on Thursday 4 May, 2017, to discuss and provide feedback on the Draft Council Plan 2017-2021. The Panel were asked to focus on the Environmental Leadership and Balancing Growth themes and discuss what they liked, what they didn't like and whether they thought anything was missing from the Plan.

The following captures their feedback.

#### General comments

- The five themes, and many strategies and actions under them, are relevant and important to our community.
- It seems to be a lost opportunity not to have included a brief, high level, snapshot of Council's core business activities under each theme so that it is clearer how the Strategic Objectives and Strategies go *beyond* these.
- While the themes are interrelated, it is difficult to see the connections across them, e.g. how some of the Strategies contribute to Outcomes in other themes.

#### Environmental Leadership Theme

- The theme of Environmental Leadership is a very important one, but while the subheading of this theme points to protecting our natural assets, the Strategic Objectives (e, f and g) are broader sustainability objectives and don't serve to specifically 'preserve and enhance' our *local* natural environment, which was expressed clearly as a priority through the Plan's community engagement process.
- What is missing and of high priority is a specific Strategic Objective that demonstrates a commitment to environmental leadership in land management practices, planning controls, etc. that preserve and enhance the shire's natural heritage\* and landscapes.  
In relation to this, the group recognises Council's limitations as managers of less than one per cent of land in the shire, but thinks that if Council wants to be an environmental leader, it should be more proactive in working in partnership with community and other stakeholders to protect our natural heritage – beyond core business. While some of this is picked up in the Environmental Leadership descriptor on page 23 of the Plan, it should be included specifically as a Strategic Objective for this theme.
- While the Panel sees Strategic Objectives e, f and g (and associated actions 14-20) as important and relevant, an objective that addresses the preservation and enhancement of the local natural environment is the highest priority for this theme, and should be added.

#### Balancing Growth Theme

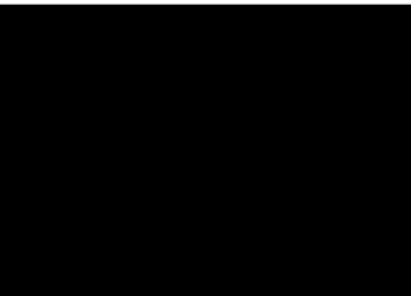
- Balancing Growth is a very important theme to commit to over the next four years, particularly the emphasis on strengthening town boundaries and retaining rural land and natural heritage.
- As Council's purpose is "to help our community and environment to thrive", it would be better to reverse the emphasis in the subheading of this theme – that is: "Ensuring the intrinsic values and character of the shire are retained, while providing for growth".
- Progressing the Rural Hinterland Strategy is a priority in the period of the Plan; this important piece of work needs to inform Strategic Objectives f, g, h, i, j, k and l. A target completion date (suggested as 2018) should be included in the Plan.

\*We use the term 'natural heritage' to describe native remnant vegetation and broader ecosystems on public and private land, that if altered or removed, will never be regenerated to the same natural value.

**Submission 7**

**From:** [REDACTED]  
**Sent:** Wednesday, 10 May 2017 9:12 AM  
**To:** Info  
**Subject:** Submission Form - Council Plan (draft) 2017-2021 Form Submission

There has been a submission of the form Submission Form – Council Plan (draft) 2017-2021 through Surf Coast Conversations



Your Submission: The high degree of subsidy provided to Winchelsea residents should come to an end. Residents of this town get services and subsidies not provided to other townships and in the current fiscally constrained environment in my view continuing these subsidies cannot be justified.

Winchelsea Health Club/Gym – why is it that this service which must cost something like \$100,000 when all of the costs are considered is provided at all. Alternatively if this such a necessary community service why don't residents other townships, Deans Marsh, Lorne , Angelsea, Aireys Inlet, etc get this kind of service provided to them.

Winchelsea Pool – I am guessing the annual cash cost of this is of the order of \$50,000 and if other management costs and the costs of periodic asset renewal were considered we would probably be nudging closer to six figures. If attendance for the brief season is around 4,000 this means ratepayers across the board are giving patrons a per visit subsidy of \$12.50 to \$25 (full cost basis) – what a waste.

Cutting out these services would free up towards \$200,000 which could either fund other more useful infrastructure or even better be used to reduce the size of the rate increase.

Upload documents (if required): No file specified

Do you wish to be heard by Council in relation to your submission? No, I do not wish to present to Council

I agree to receive Council communications via email Yes

D17154706

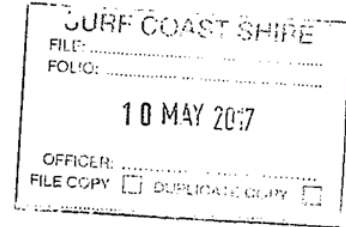
**Submission 8**

**Response to Council Plan (incorporating the Health and Wellbeing Plan)**

Dated: Friday 5 May 2017

**TO:**

Cr Rose Hodge  
Surfcoast Shire  
PO Box 350, Torquay VIC 3228



Dear Cr Hodge,

I have taken the opportunity to comment on the Council Plan, Incorporating the Health and Wellbeing Plan 2017-2021.

I have directed my comments to you because I know that you are a passionate advocate for the rights of people with disabilities and those from lower socio-economic backgrounds.

My concerns, relating to one particular aspect of the Council Plan, can be found below.

I would greatly appreciate if a copy of this statement could be passed on to your fellow Surfcoast Shire Councillors.

Many thanks.

Concerned Surfcoast Shire Resident

CC TO:

Cr Libby Coker

Cr Margot Smith

Cr David Bell

Cr Martin Duke

Cr Carol McGregor

Cr Heather Wellington

Cr Clive Goldsworthy

AND

Cr Brian McKiterick - Mayor

**Area of Concern**

**Extract from the Council Plan:**

About the Council Plan (incorporating the Health and Wellbeing Plan) -

"The Surf Coast Shire Council Plan 2017-2021 is a plan for our community. It sets Council's strategic direction for the next four years, identifying the key priorities and themes that will help guide decisionmaking during this time.

This Council Plan also incorporates the Surf Coast Shire's Health and Wellbeing Plan for the first time, reflecting Council's commitment to improving the health and wellbeing of the local population. Enhancing the quality of life of our residents and visitors is intrinsic to Council's vision for an engaged, innovative and sustainable community.

Working in partnership with all levels of government, peak bodies, local organisations and members of our community, Council aims to deliver better health and wellbeing outcomes for all and to contribute to the overall success of the Victorian Public Health and Wellbeing Plan 2015-2029.

**Executive Summary**

**Council Vision:** An engaged, innovative and sustainable community.

**Council Purpose:** To help our community and environment to thrive.

**Organisation Direction:** An innovative and flexible leader, and a constructive partner, that values the strengths of others; a place where people can do their best and be proud of their achievements.

**Council Plan Approach:** While there are many highly valued things that Council does, this plan focuses on areas where Council is endeavouring to make a significant difference relative to the current situation. This year, our health and wellbeing objectives and actions are documented in the Council Plan for the first time.

**Theme**

**COMMUNITY WELLBEING:** Create an inclusive community where everyone can participate and contribute:

**Strategic Objective:**

(b) Support people to be healthy and active



**Outcome (What we will see):**

High levels of quality physical activity and health, including mental wellbeing (HW, SS, CP, CC, L)

**Strategy (What we will do - actions / programs):**

4) Develop and implement local programs to support Healthy Eating and Active Living

5) Implement health and wellbeing impact assessments as part of infrastructure and project planning

6) Develop and implement an alcohol, tobacco and drug strategy based on local evidence and best practice

7) Reinforce policies to manage electronic gaming machines."

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**COMMENTS:** With particular attention to Strategic Objective (b); Strategy actions/programs Points 6 and 7.

**I wish to address Council's reference to its wellbeing policy especially in regard to drug, alcohol, tobacco and gambling in the Surfcoast Shire.**

Firstly, I would like to express my support of Council's pursuance of a four year Council Plan which also incorporates a Health and Wellbeing Plan.

Community engagement in such a plan is important. Giving individuals a voice in the future direction that Council will take is a vital step to inclusivity.

There is much in Council's Plan that is positive.

The Surfcoast is a wondrous, natural environment that needs to be protected. I've seen so many changes in such a short period of a few years that these have given rise to concerns around unsustainable population growth, environmental sustainability, growing inequality and issues of social equity.

I believe it is Council's responsibility to keep these issues as primary areas of concern.

The issue that I will be specifically raising in some detail, although it relates to the community as a whole, specifically deals with those on the lower end of the socio-economic scale.

Hopefully my fears and concerns are unwarranted and the spectre of a stigmatising Federal Government program that I will be referencing below, will not manifest as a reality in the Surfcoast Shire - or any other communities for that matter.

**Federal Government Intervention: Income Management via a Private Corporation and the non-voluntary Indue Card:**

Part of Council's Plan mentions issues surrounding alcohol, tobacco and drugs, in addition to the management of electronic gambling machines. These strategies (actions and programs) are outlined in Council's Health and Wellbeing Plan.

These are important and relevant issues, although I have yet to see these as being issues of concern within the Surfcoast Shire - apart from the anomalies sometimes seen during the Tourist season.

My biggest concern in this matter is that the Federal Government has been aggressively pursuing a regional roll out of forced income control, under the name of the Healthy Welfare Card or Indue Card.

I would hope Council resists any "incentives" the Federal Government may offer to consider this form of privacy and dignity attack via the surveillance/ration card proposal and see it for the invasive, paternalistic and oppressive intervention that it is.

This card is not just being rolled out and forced onto vulnerable people suffering some form of addiction, but is also capturing all people on social security - those on Youth Allowance, Newstart, the Disability Support Pension, Carers and perhaps even older Australians on the Aged Pension, the latter group having even been flagged by some politicians.

The majority of those on some form of Social Security payment simply do not have gambling or substance issues and it is morally wrong to target all people by imposing the Indue card simply because they are in need of social security.

People should not be targeted because they are young or out of work through no fault of their own. People should not be targeted because they are old, or sick or are suffering the mental anguish and trauma of having been sexually abused or having been the victims of family violence. People should not be targeted because they are grieving or lost or have learning difficulties, or are impaired, confused and undiagnosed. Disadvantaged people do not need to be targeted for being isolated or afraid or for simply being poor. No Australian needs non-consensual income control via a private quasi-government bureaucracy as it simply segregates and isolates people even more.

The whole ethos of this card goes against all of Council's strategies for *community inclusiveness*.

People with day to day troubles need practical human services and respectful support from their community and government. They have the right to dignity and respect. They have the right to manage their own lives and affairs - personal and financial. There needs to be policies that create jobs, that provide adequate psychological and financial support to all in need, that are fair and do not demean those struggling to find work, struggling with their health and struggling to survive.

The card will not only affect those on social security payments and some pensions but may also affect students, intermittent workers and the growing number of under-employed Australians.

Most of these people invariably live below the poverty line and often have other social, physical and psychological impairments or afflictions. Further economic, social and psychological stress will be a clear result of a widespread roll out of the ration/Indue card.

The Indue card has strict debit limitations and controls (beyond just prohibiting the access to alcohol, tobacco, drugs and gambling), is severely restrictive and only allows an inadequate 20% of payments to be withdrawn as cash.

The card cannot be used to pay down on some mortgages and credit cards and makes it impossible to share rent, power bills and other basic but necessary daily expenses.

In short it will be a massive attack on the already fragile social safety net that was social security.

#### **Impact on small Bussiness and Community**

As mentioned, for people already living under the poverty line, the Indue card will add a further weight of stress and discrimination. The card cannot be used in some small bussinesses and will compel all vulnerable people to only shop at large multi-national stores that are often more expensive than independant small bussinesses.

Surfcoast Shire has many small businesses that would suffer significant losses if people who are issued the Indue card could not shop there.

Even if some of the smaller businesses have the capacity for the card (which requires approval from Indue), many people on the card will be compelled not to shop in small community stores because of the stigma attached to the card. For some suffering physical or mental health conditions, anonymity offers safety from

possible discrimination or unfair judgement. The card strips this safety away and generates genuine psychological harm.

This will damage the fabric of many small communities.

Poor and troubled people are often already isolated. Are you unemployed? Are you sick? Are you suffering from a mental illness? These are personal matters and the stigma of this segregation-card leaves vulnerable people exposed to conscious and unconscious bias, whenever they shop or pay a bill. This will psychologically damage people who are already in difficult situations.

More often than not these people are suffering housing insecurity, financial stress, depression and anxiety.

In spite of the political rhetoric and the misleading anecdotal data spruiked by vested interests, the Indue card, in its various guises, will be immensely damaging to the community.

It will affect the card holder's ability to support the local community at Farmers Markets, at school fetes, garage sales - even the local Lions Club and Rotary sausage-sizzle would miss out.

The Indue card is anti-community and isolates the poor and the sick and those generally struggling through no fault of their own.

The inability to simply buy good quality fresh and cheap vegetables at the local Farmers Markets would mean those on the card would suffer socially, financially and nutritionally. These are poor outcomes and go against Council's guidelines for inclusivity and general health and wellbeing.

The need to shop at the local Salvation Army Op Shop is gone. The practical necessity of using coin payments at the Laundromat is distressingly gone. The small treat of fish n' chips when the local shop only accepts cash payment is gone. The simple dignity of giving your child lunch money or a few dollars to buy an ice-cream disappears with the Indue card. These are not small things for people struggling to survive on next to nothing. These are not small things in the landscape of community wellbeing and inclusiveness and broad social respect.

#### **CRIME**

The Federal Government's initial anecdotal assessments of the card show more than 50% of people feel their lives are worse under enforced income management. And bear in mind this is when extra support services were put into these communities.

The police data coming out of the trial communities has shown an increase in crime. The increases relate to violence and theft, particularly aggravated theft.

These are not positive outcomes for these trial site communities nor for society as a whole.

The card has created a criminal blackmarket for goods, trade and cash. This is extremely detrimental to legitimate businesses, and the longer and more widespread the Indue card exists in a community the more likely it will promote and entrench organised crime and anti-social behaviour.

### **Mental Health and Privacy**

There is mounting evidence that those suffering mental health issues and/or addictions have already been pushed to suicide in these income quarantined communities.

This is tragic and this is unacceptable.

Many people with psychiatric issues live isolated on the community fringe, some are undiagnosed and unsupported. The indiscriminate roll out of the Indue card will most likely push these people over the edge. There is no adequate margin of error here to argue ideological agendas when people are already suffering and will suffer more.

There is a Duty of Care by all levels of government not to proceed with indiscriminate widespread programs that will cause harm and more community hardship.

Why should 100 people be forced onto an Indue card for the alleged assistance the card may give to one gambler or one addict? The card is just as likely to push the addict or gambler to steal, or worse. This out of touch policy is a false economy built on the prejudices of those lacking compassion and understanding of genuine hardship and need.

The Indue card is effectively a digital surveillance device. It records what one purchases and when it was purchased. It takes away the individual's choice to transaction privacy as this data can be accessed by Indue, the Federal Government and any hacker in the world. This information cannot be guaranteed by the government to be 100% secure.

There are manifest dangers to people with certain mental health conditions that will be exacerbated by the introduction of the card. The level of unnecessary control and surveillance may affect those with a history of schizophrenia, paranoia and

certain anxiety disorders like OCD and PTSD. The card will also have seriously negative psychological affects for those who are suffering from the damage of sexual abuse, domestic violence and PTSD - in fact any condition where aspects of Control and Power have been imposed and abused and which are now permanent and painful triggers for trauma.

The card, with its stigmatising financial and social controls is being forced on to a group of already marginalised and vulnerable people, with bad consequences.

There are many people whom are on the Disability Support Pension whose daily struggles are hard enough without the damage and humiliation that this surveillance/ration card will inflict.

The card is an infringement on an individual's privacy, an individual's dignity and denies one the Egalitarianism, Fairness and Respect that make up Australian values.

I would hope Council comprehensively resists the introduction of the Indue card anywhere within the Surfcoast Shire.

I would hope Council sees the card as the negligent, divisive and socially damaging policy program that it is.

There are many alternative positive and inclusive programs and therapies that council can pursue for those with health and social issues. Proven programs that voluntarily involve sport, art, animal therapy and the environment that are inclusive, respectful, and genuinely community based need to be pursued.

Many thanks for the opportunity to speak.

Concerned Surfcoast Shire Resident

PS: Below is an informative letter I found on the Indue card on the **Say NO to the Welfare Debit Card Ceduna - Facebook Page**.

It may assist you and your fellow Councillors understand some other issues about the card.

**Comment From "Say NO to the Welfare Debit Card Ceduna Facebook Page"**

Trying to make second-class citizens out of all Australians who receive any kind of centrelink payment by taking control of their finances via the Cashless Welfare Card run by for profit company Indue, thereby denying people social and financial control over their own lives.

I am really upset about the Cashless Welfare Card that the government is trying to bring in for everyone on any kind of Centrelink benefits.

I'm on the disability support pension due to illness and could end up there on life through no fault of my own. The card would take away my right to social and financial freedom of choice and would also illegally disadvantage me financially.

I worked as a Social Worker for nearly twenty years before illness forced me out of the workforce. Now suddenly I should be treated like a child and a criminal and deemed incapable of managing my own financial affairs?

The Cashless Welfare Card was initially brought in to support people that had difficulties managing their income appropriately due to addiction issues. That is where it can be targeted, at an individual level for people identified within existing frameworks as being at risk eg via police, child safety services etc.

It is not appropriate to bring the card in wholesale across entire communities and eventually across the nation. We all have the right to live without excessive government interference in our day to day lives.

Why should we be expected to sit back and have all our basic human rights for social and financial freedom taken away from us, leading to social exclusion and financial disadvantage? We have the right not to be treated as second-class citizens. Might as well put a star armband on our sleeves. Why should I have to pull out an Indue card in front of strangers or to shop keepers or God forbid if I had a date. Oh, that's right couldn't go on a date to a eating place that serves alcohol as they might decline my card. Couldn't even order a single glass of wine with dinner on a date as alcohol not allowed. Not enough cash component available either to pay my hospital car park fees or pay my neighbours kid \$20 to mow my lawn or continue to buy my fresh food cheaper at markets and small shops that take cash only. Can't use b-pay, buy on-line, use gumtree or e-bay. Aldi not in it, Budget Direct insurance not approved either - have to go to the most expensive insurance companies and service providers and supermarkets. Not allowed to set up direct debits on the card so will lose the discount I get from paying electricity and other bills via direct debit. The list goes on and on and on.

Elders in Ceduna where they have the card have come out and said they are against it and that they were deceived into supporting it initially when they were told it was a voluntary program for people who had addiction issues. Instead everybody in their community were forced on to it. Only support is from people who have a vested interest in the program as they have services etc that magically suddenly got their funding approved AFTER they expressed support for the program. People that are actually on the card are against it and a majority have said it has made their lives worse.

"The purpose of this trial and the current evaluation in process appear designed for one thing only – to manufacture consent, and in doing so, to ensure the national roll out of corporatised health and welfare in Australia, starting from the bottom up."

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OFFICE USE ONLY  
Date Received:



Submission 9A

## SUBMISSION FORM

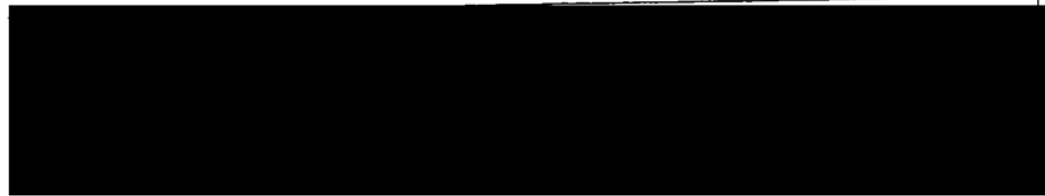
You are invited to make a submission on one or more of the three Council documents currently open for public comment. Information on how to make a submission is printed on the back of this form.

**Council must receive all submissions before 4pm on Thursday 11 May 2017**

Which Plan does your submission relate to?

- Draft Budget 2017/18  
 Draft Council Plan 2017-2021 (Incorporating the Health and Wellbeing Plan)  
 Road Management Plan 2017-2021

Your details:



Your Submission:

Deans Marsh community request that a feasibility study be completed to explore access <sup>through</sup> Otway National to connect tracks from Forrest to Lorne via Pennyroyal. This will create a more engaged, innovative and sustainable community through drawing on the Eco-Tourism strengths of our area. Our community will thrive by:

- connecting communities
- supporting <sup>retaining</sup> and generating local business in the Otway Hinterland
- reducing community road use risk. (well being)
- improving access for well being, education and tourism.

If there is not enough room please attach a separate page

Do you wish to be heard by Council in relation to your submission? Note: - The Hearing of Submissions Committee meeting will be held at the Council Office on 6pm on Tuesday, 30 May 2017.	YES NO
Signature:	Date: 11/5/17.

Surf Coast Shire Council considers that the responsible handling of personal information is a key aspect of democratic governance, and is strongly committed to protecting an individual's right to privacy. Council will comply with the Information Privacy Principles as set out in the Privacy and Data Protection Act 2014. The information will be used for the primary purpose it was collected or any related purpose for which the individual would reasonably expect Council to use or disclose the information. The information will not be disclosed to any other party unless Council is required to do so by law.



OFFICE USE ONLY  
Date Received:



Submission 9B

## SUBMISSION FORM

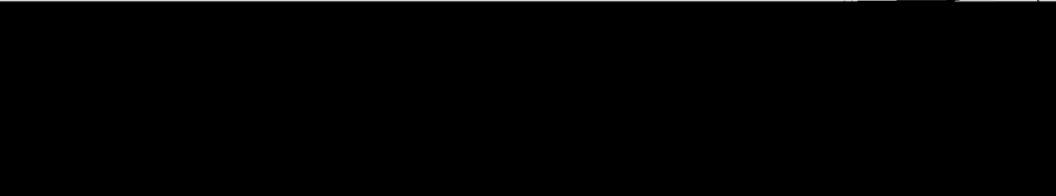
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**Council must receive all submissions before 4pm on Thursday 11 May 2017**

Which Plan does your submission relate to?

- Draft Budget 2017/18  
 Draft Council Plan 2017-2021 (*Incorporating the Health and Wellbeing Plan*)  
 Road Management Plan 2017-2021

Your details:



Your Submission: Community Wellbeing & Balancing Growth

Deans Marsh request a feasibility study on creating loop-walking paths that connect the community to the environment, provide access and allow a range of age groups to exercise safely. This will reduce community road use risk and support people to participate in and contribute to community life, creating a more inclusive community. We are interested in creating: (a) 3km formed path along Deans Marsh - Birregurra Rd crossing through private land from Railway Terrace and back along Pennyroyal Valley Rd.  
*If there is not enough room please attach a separate page*

Do you wish to be heard by Council in relation to your submission? Note: - The Hearing of Submissions Committee meeting will be held at the Council Office on 6pm on Tuesday, 30 May 2017.	YES/NO
Signature:	Date: 11/5/17

Surf Coast Shire Council considers that the responsible handling of personal information is a key aspect of democratic governance, and is strongly committed to protecting an individual's right to privacy. Council will comply with the Information Privacy Principles as set out in the Privacy and Data Protection Act 2014. The information will be used for the primary purpose it was collected or any related purpose for which the individual would reasonably expect Council to use or disclose the information. The information will not be disclosed to any other party unless Council is required to do so by law.



**Submission 10**

**3228 Residents Association Inc  
Submission to draft Council Plan 2017- 2021**

"In accordance with the *Local Government Act 1989*, "the primary objective of a council is to endeavour to achieve the best outcomes for the local community with regard to the long-term and cumulative effects of decisions". Page 8 of the draft Plan

As a community group we agree that council's first priority is to the LOCAL COMMUNITY and that their health and wellbeing should be the most important factor for all decision making related to the shire, whether it be councilors or council officers.

3228 Residents Association Inc have participated in the Council Plan survey; we have encouraged our members to complete the survey; we have read the Community Engagement Findings document and we have attended an information session for stakeholders which was led by the CEO.

We would now like to offer our comments on the draft Plan as it relates to those living in the 3228 postcode and have based our comments on the executive Summary on page 19.

"This plan looks at how we can ensure local communities in the shire are resilient and sustainable.

Additional information about population forecasts and demographics of the Surf Coast Shire can be accessed Page 14 – We believe these terms should be defined.

**Community Wellbeing** – Create an inclusive community where everyone can participate and contribute.

**Comment:** We fully support this theme. At the moment there are some obstacles that should be addressed to ensure that all members of the community have the opportunity to participate.

**Points 1-3**

- The arts community is currently not sufficiently catered for in the provision of an Arts/ Entertainment/ Exhibition space.
- There is a lack of group meeting spaces that can accommodate small community groups at low or no cost.
- A lot of the venues listed as Arts and Culture Assets (Arts & Culture strategy 2009-2014) have very limited accessibility eg Lifesaving Clubs, Senior Citizens rooms. It is also difficult to make contact if you are making inquiries. All shire owned/managed assets should have the same point of contact.

**Points 4-7**

- Any strategy that includes Healthy Eating should include discouragement of unhealthy fast food outlets.
- The lack of a local, easily accessible, public swimming pool is a major impediment to supporting people to be healthy and active, particularly the older population.

Points 8-9

- Apart from the ever present threat of bush fires over the summer period and the increased intensity of storms, most likely caused by climate change, the biggest threat ( or the perception ) to our community's safety is the increased number of house and car break ins which is leaving the community feeling vulnerable. We understand that this is not a council responsibility but continued advocacy, on behalf of residents, for the state government to provide more police officers with a 24/7 presence will enhance people's feeling of safety.

Points 10-13

- Providing support for people in need in our community is the foundation of a functioning community and we support all Objectives and Strategies. Particular attention needs to be given in assisting older people to remain in their homes, if that is what they wish to do. There is a lot of assistance available from all levels of government but often the availability of assistance is not well communicated. Older people are less likely to access information via the internet and a strategy to provide information to them would be helpful.
- Continued rate relief for pensioners is increasingly important as land values increase.

**Environmental Leadership:** Preserve and enhance the natural environment

**Comment:** The Community Engagement Findings document shows that this theme is the one most supported with 85% of the community agreeing on its inclusion. We support all the objectives and strategies but note that Environmental Leadership cannot be divorced from the Balancing Growth or the Community wellbeing themes. The growth we are currently experiencing is having a detrimental impact on the environment and the health and wellbeing of the residents, and will continue to do so without proper controls. What is going to happen in the Spring Creek Valley will be a test of council's commitment to the environment. Unfortunately it seems that the environment around Torquay/Jan Juc is less valued (by council) than other areas in the shire. All future development should reflect the intent by requiring higher standards from developers, especially in the area of renewable energy. Community groups who help to protect the environment should be consulted and encouraged to continue the great work they do.

Points 14-15

- There is an opportunity for the shire to facilitate community owned, renewable energy farms. Investment in renewable energy is becoming increasingly popular with mum and dad investors and constantly improving technology is decreasing the cost of renewable energy provision. Take advantage of the great work that SCEG does in promoting renewable energy.

Points 16-20

- As well as the continuation of the provision of mulch, is there an opportunity for the shire to operate a composting operation?

- Encourage residents to compost their own organic material by providing a small collector bin and instructions (written and demonstration).
- Encourage the establishment of more Community Gardens by providing more spaces and assistance with management structures.
- Provide information to residents on how to establish edible gardens, particularly those with limited space.
- Engage our older residents to pass on their knowledge of food production to interested groups or individuals.
- Lobby the State government to ban the use of plastic bags and to introduce a refund on all glass bottles, as exists in other states.
- Assist the local Plastic Bag Free group in their efforts to reduce plastic bags.
- Make the provision of recycled water a condition of any new development where practical.

**Balancing Growth:** Provide for growth whilst ensuring the intrinsic values and character of the shire are retained

**Comment:** We are of the opinion that it is not possible, however good the intentions, to retain the intrinsic values and character of Torquay/ Jan Juc while the current rate of growth remains unchallenged. We will continue to lobby the State government to remove the notion of a "growth node" when referencing Torquay/Jan Juc, including any regulatory requirements re Planning that that entails. We urge the council to do the same.

The failure to restrict further growth has the potential to adversely affect all other themes of the draft Council Plan. It will continue to adversely affect the environment. It will continue to adversely affect the health and wellbeing of the community. It will impact on the desirability of Torquay/Jan Juc as a tourist destination which in turn will negatively impact on the desire to promote a Vibrant Economy. Council cannot ignore that we are fast resembling a suburb of Geelong which is impacting on the reason people want to live and visit here.

The recent Forum on Growth organized by SCEG and attended by several councilors should be used as an example of how, in [REDACTED] words, to "avoid "mediocrity" which is where we are headed unless we change direction.

We accept that growth will occur. We don't accept the current rate of rapid growth.

We understand that overturning State government expectations will not be easy but we believe it should be the **number one priority** of this Council Plan.

Points 21-24

Numerous consultations have not delivered the provision of effective public transport for Torquay/Jan Juc /Bellbrae. The current situation with large buses, (often empty) travelling too fast through narrow streets is not providing the service we need.

Smaller buses with more frequent services, particularly outside peak hours, would go a long way to providing a better service. We support council provision of community transport and transport connections. Electric buses are in place in Noosa shire and would greatly enhance the Environmental Leadership theme.

We don't support a rail link to Torquay. The enormous cost that has been suggested for the provision of the rail link cannot be justified. It won't prevent people using their cars. A more cost effective solution is the provision of a park and ride bus to the station at Waurm Ponds with improved rail service to Geelong and Melbourne.

We don't support the use of Special Charge Schemes to pay for pathways – UNLESS – they are REQUESTED by the majority of residents in a particular area.

Developer contributions should reflect the real infrastructure needs of any new development, particularly public open spaces.

Points 26-28

Strengthening township boundaries should be a top priority. Encouraging in-fill development and directing growth to designated areas needs to be done in such a way as to not adversely affect the current residents. As a group, we have continually requested that council strengthen the Planning Scheme to ensure that height limits reflect community expectations, particularly in areas like Jan Juc where heights should be restricted to 2 storeys. We accept that in certain commercial areas that 3 storeys may be acceptable. To leave the Planning Scheme open to interpretation by VCAT by not putting height restrictions in place can only adversely affect residents and require the use of ratepayers money in defending "preferred heights". Having participated in the recent discussion on the Town Centre Plan we are aware that 2 sites are being suggested as 6 storey. This is totally unacceptable and would destroy the character of Torquay.

Points 29-32

We support the Objectives and the strategies

Points 33-35

The impact of population and visitation growth is already negatively impacting on residents and an analysis is something that should have been carried out years ago and we would like to know why this resolution has not been acted on?

The resolution passed by council 8/0 in April 2009 which included the following points which seem to cover what you are proposing?

"5.1 Review Torquay/Jan Juc's role as a settlement nominated as "high-growth capacity" (growth node), and clarifies what this means for this region in terms of ecologically sustainable development, optimal population capacity and the role and function of these settlements in the regional context;



5.2 Analyse the implications for the Shire of the Armstrong Creek development and the Geelong

Ring Road to identify and assess expected impacts on the social and economic conditions, environment and culture of Torquay, Jan Juc & Bellbrae."

**Vibrant economy:** Support innovative, sustainable businesses and activities that create jobs and are valued by the community and visitors.

**Comment:** We believe the best way to achieving a sustainable and vibrant economy is to limit the population growth in our town and encourage visitors.

Points 36-45

- Industrial zoned areas should be out of sight of visitors.
- There is a lack of office space and new areas may need to be zoned
- Services, in particular, internet/phone access needs to be improved to assist business
- The development of shopping centres in new developments does not encourage vibrant Town Centres. Proposals for high rise developments (6 storeys) will only detract from the appeal.
- Encourage industries that enhance the Environmental Leadership theme

**High Performing Council:**

**Comment:** We see governance and transparency as the most important issues facing any council and support all initiatives that improve these areas.

Points 46-61

- We consider community engagement as vital to good governance and support any attempt to improve communication. Updating of the council website would increase the ease of access to information, however, there still seems to be a lack of awareness by many residents of the opportunity to be involved in the decision making process. There needs to be other avenues of getting the message out.
- Any improvement in managing customer requests and complaints is welcome
- We are interested to know the detail of what Review arrangements for governance of the coast means?

Questions we would like answered -

1. Has the SCS lobbied the State Government to provide a rail link to Torquay? The reason I ask is with the recent announcement of funds for a study into a rail link to Torquay, there seems to be quite a bit of opposition to the idea of such a costly piece of infrastructure when improved bus and train services 10 minutes up the road would seem a better solution and that the money

could be better spent in the shire now. Point 22 under Strategy states - "Explore the potential rail link in Torquay ... - what does explore mean and how will it be done?"

2. There is no mention of the possibility of restricting urban growth (in Torquay/Jan Juc), only of managing it. Does council have no interest in convincing the State Government that our coastal towns cannot sustain continued growth at the rate we have experienced in recent years and remain attractive to the visitors which you hope will provide the stimulus for more local jobs?

3. Strategy 34 – "Conduct an impact analysis of Torquay's growth including Armstrong Creek" – I am interested to know why this hasn't been done before as Councilor Hodge moved a motion that was passed 8/0 in April 2009 which included the following points which seem to cover what you are proposing?

"5.1 Review Torquay/Jan Juc's role as a settlement nominated as "high-growth capacity" (growth node), and clarifies what this means for this region in terms of ecologically sustainable development, optimal population capacity and the role and function of these settlements in the regional context;

5.2 Analyse the implications for the Shire of the Armstrong Creek development and the Geelong

Ring Road to identify and assess expected impacts on the social and economic conditions, environment and culture of Torquay, Jan Juc & Bellbrae;"

**Submission 11**

**From:** [REDACTED]  
**Sent:** Thursday, 11 May 2017 3:44 PM  
**To:** Info  
**Subject:** Submission Form - Council Plan (draft) 2017-2021 Form Submission  
**Attachments:** U3A\_SurfCoast\_response\_to\_Council\_Plan\_11052017.pdf

There has been a submission of the form Submission Form – Council Plan (draft) 2017-2021 through Surf Coast Conversations



Your Submission:

Upload documents (if required): [http://www.surfcoastconversations.com.au/download\\_file/252/366](http://www.surfcoastconversations.com.au/download_file/252/366)

Do you wish to be heard by Council in relation to your submission? Yes, I would like to present to Council

I agree to receive Council communications via email Yes



**U3A SurfCoast response to Council Plan (draft) 2017-2021**

We, the members of U3A SurfCoast, congratulate Surf Coast Council on its recently released *Council Plan (draft) 2017-2021*, particularly as it relates to older members of the community.

We strongly support Council's intent to 'create an inclusive community where everyone can participate and contribute to community life.'

We identify especially with the sections entitled 'Community Wellbeing' and 'High Performing Council' which connect to our aims and purpose, and we note that one of the Council's thirteen strategic indicators addresses 'Improved participation rates of older people in community, social and health activities.'

**Role of U3A SurfCoast**

This response is an opportunity for us to bring you up to date with the way we have been creating an inclusive older community where our members 'can participate and contribute to community life.'

The U3A SurfCoast demographic shows that our membership covers men and women of retirement age, especially those in the age 65 plus group, and we note that you highlight in the Plan, challenges 'such as access to health services, supporting our growing population over 65, and connecting with and supporting our young people.' In fact, it is this 65 plus demographic for which we are now providing some of the services for which you too are planning. It seems the aims of U3A SurfCoast fit nicely with the Council Plan. Many of our new members include new residents to the area and we believe that U3A provides support as well as intellectual and social opportunities for many residents that the Council perhaps is not reaching.

U3A SurfCoast is now in its fourth year of operation and over that time we have developed a register of over 400 members and we have conducted at least 90 courses thanks to the generous participation of local volunteer tutors. The projected volunteer hours of tutors during 2017 is in the region of 800 hours, serving the immediate needs and interests of more than 200 active members, mostly from Torquay, Anglesea and Aireys Inlet. All class organisation, promotion and administration is carried out on a voluntary basis, involving approximately 500 volunteer hours throughout the year.

Classes cover categories such as Arts & Crafts, Humanities, Computers, Languages, Exercise, Science and Lifestyle catering to both the intellectual and physical well-

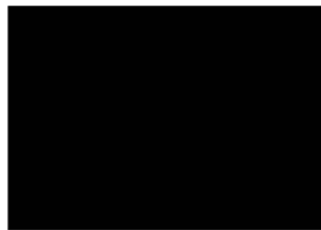
being of our older residents. U3A SurfCoast has also offered courses directly related to Ageing – the most important one being the *Happy and Healthy Ageing* course which was organised with input from Council Officers, and was opened by [REDACTED] the Commissioner for the Ageing. The course included high level speakers from universities, health organisations, Consumer Affairs, the Office of the Public Advocate and legal professionals. It is expected that similar courses will be offered in the future.

**Future Needs**

Surf Coast mayor Brian McKiterick has already introduced the Plan as ‘the strategic direction of the council and goes outside the scope of the previous Council Plans because of the Shire’s expected growth’. Part of that growth includes the growing older demographic as identified in the draft Plan which states that ‘ongoing population growth in the shire is based predominantly on two factors – the attractiveness of a coastal lifestyle to young families, and the significant demand from retirees moving from Melbourne and Geelong. This latter group can be expected to increase as the ‘baby boomer’ generation reaches retirement age.’

Indications are that U3A SurfCoast will have the opportunity of expanding in the coming months and years, but growth of services will be limited by the lack of suitable Torquay accommodation for both classes and administration, as evidenced in the Shire’s recent study of community buildings within the Surf Coast. Facilities must be conducive to classroom learning, be suitably equipped for the use of technology, and must be appropriate for the accessibility needs of older members of the community. The shared use of sporting pavilions does not meet those needs. We have been very fortunate to have the full support of Spring Creek Community House and several other organisations for class venues, and we currently share a small office space at the Community House but these facilities will be inadequate for our growing needs, catering for older people in line with the Council Plan.

We urge the Council to ensure that the Council Plan addresses the problem of limited community facilities in Torquay, particularly those suitable for older citizens. Therefore, we request that U3A SurfCoast be included as a crucial part of forward planning in the Council Plan, especially when Council is allocating community spaces for community groups such as ours.



**Submission 12**

Committee for Lorne Inc ABN 71 183 837 79



COMMITTEE  
**FOR LORNE**

14 May 2017

Mr Keith Baillie  
Chief Executive Officer  
Surf Coast Shire  
PO Box 350  
Torquay VIC 3228

Hello Keith,

**Re: Surf Coast Shire Draft Council Plan 2017 – 2021  
Surf Coast Shire Draft Budget 2017 – 2018**

We have reviewed the Surf Coast Shire Draft Plan & Budget and applaud the direction and vision being developed and embraced for the future, which is reflected specifically with statements like:

“Surf Coast Shire council recognises that keeping people informed and inviting them to take part in decision making makes our community a better place to live, work and visit”.

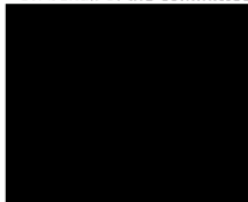
The council vision is closely aligned to our vision for the Lorne township which was developed through a community consultation process that commenced as a Committee for Lorne initiative and resulted in our “Community Achieving Aspirations”. We are well positioned to play our part in achieving the bigger picture goals.

Much of the strategy that has been documented (what we will do – actions/programs) has already been specifically identified and ready for implementation, except that we are unable to move forward given the constraints that exist under the outdated Lorne Strategy Plan 2003.

For our community to play its part in achieving the strategies for creating a local community where people can achieve maximum health and well-being, revision of the outdated plan must be a priority action item. Equally important will be to ensure that the Governance Plan adopted to create and endorse the plan is aligned to the statement in my opening paragraph.

We have also studied the draft budget and understand the pressure imposed by rate-capping which might imply that budgeting for the Lorne Structure and Strategy Plan cannot be considered in the 2017/18 Budget. We believe that there is real urgency to ensure this work happens with minimum delay because of the impacts on so many initiatives. It is acknowledged that there is ongoing discrepancy between revenue received from Lorne and the amount of funds allocated back to Lorne for capital and other projects. This is demonstrated by the fact that the current budget only has one allocation (\$71K) for a pathway! Given this situation, we certainly believe that a request to include an allocation for the Lorne Strategy in the 2017/18 budget is not unreasonable. In fact, given the alignment of the potential outcome of the funding request to the Shire’s Plan we would respectfully expect support for our request.

On behalf of the Committee for Lorne, I thank you for your continued support.

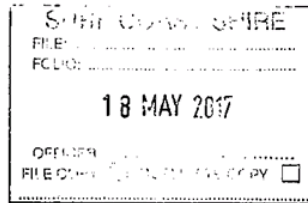


Submission 13

Cr Brian McKiterick  
Mayor  
Surf Coast Shire Council  
1 Merrijig Drive  
TORQUAY VICTORIA 3228

cc: Mr Keith Baillie

12 May 2017



615 St Kilda Road  
Melbourne Victoria 3004  
Australia

T 03 9514 6100  
F 03 9514 6804  
E [quit@quit.org.au](mailto:quit@quit.org.au)

[quit.org.au](http://quit.org.au)

Dear Cr McKiterick,

While tobacco use has been steadily declining in the Victorian population, it remains the leading preventable cause of premature death in Victoria and one of the leading causes of avoidable illness. Some 86 per cent of Victorians do not smoke, with the majority today never having smoked at all. However, the current regular smoking prevalence of 14 per cent means there are still 650,000 Victorians smoking on a daily or weekly basis. Approximately 430,000 of these people will die prematurely if they are not supported to quit. As such, there is still a critical need to continue to create physical, social and cultural environments that motivate and support quitting, and discourage uptake of smoking.

As you know, the Victorian Government has made a number of amendments to the *Tobacco Act 1987* (Vic) ('the Tobacco Act'), which will come into force on 1 August 2017. One of these amendments is a ban on smoking in outdoor dining areas. Despite overwhelming support—in face to face consultations on the amendments (which Quit and many local government representatives attended) and in public opinion surveys—the government chose to continue to allow smoking in outdoor drinking areas.

This has created a complex legislative regime that is likely to draw heavily on scarce Council resources. In particular, Environmental Health Officers will have to navigate difficult implementation and enforcement scenarios. For example, venues will be able to dedicate some or all of their outdoor areas to smoking and drinking by ceasing service of food (as defined within the Tobacco Act) to the area. Venues will be also able to change the status of their outdoor areas from smoking to non-smoking at different periods of the day and night. It is clear that allowing smoking in outdoor areas—but banning the service of food—is contrary to public expectations.

Council's planning and compliance capacities are also likely to be stretched further. The legislation stipulates that a venue wishing to allow smoking in an outdoor drinking area that is within 4 metres of a smokefree outdoor dining area, must erect a 2.1 metre high wall between the smoking and non-smoking areas, e.g. between cafes with side-by-side footpath seating. Venues that wish to allow smoking will need to apply for permission to erect a 2.1m high wall and Councils will have to consider whether the composition, location and maintenance of street furniture or structures within venues creates multiple safety and amenity concerns for pedestrians and/or patrons of the venue.

With respect to protecting amenity and health, allowing smoking to continue in outdoor drinking areas will clearly not provide adequate protection from harmful secondhand smoke for staff, other patrons and the general public. In addition, allowing smoking to continue when people are consuming coffee, alcohol or any other type of beverage does not break the social connection between drinking and smoking and does not provide a supportive environment for those trying to quit. Importantly, allowing the consumption of alcohol in smoking areas without substantive food being served has the potential to increase alcohol-related injury and incidents.

**Surf Coast Shire Council can reduce the administrative burden and enforcement complexities and address the public health concerns outlined above when developing your next Municipal Public Health and Wellbeing Plan.** Quit is urging Surf Coast Shire Council to consider making all outdoor drinking areas under your jurisdiction smokefree. The *Public Health and Wellbeing Act 2008* (Vic) and the requirement for Councils to have a Municipal Public Health and Wellbeing Plan provide the statutory platform to act on these issues by, for example, creating a local policy so that all footpath trading and all pedestrian malls are smokefree.



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Enclosed is an Information Sheet that highlights our concerns about smoking being allowed in outdoor drinking areas. The Information Sheet also presents evidence as to why making these areas smokefree makes good business and public health sense. It describes how this policy has the support of the majority of Victorians and will allow Surf Coast Shire Council to allocate valuable resources to improving the health and well-being of your residents, rather than diverting them to implementation and enforcement of the amended Tobacco Act.

Quit acknowledges the important leadership that Victorian Councils have shown in improving the public health and well-being of their communities. We would be very happy to meet with your Councillors and/or staff to discuss further the information we have provided or the opportunities to align the Municipal Health and Wellbeing Plan with best practice public health and best use of limited Council resources. For any questions or to arrange a briefing please contact [redacted]

[redacted] at [redacted]

Yours sincerely,

[redacted signature]

Director, Quit Victoria



Quitline 13 7848





## Information Sheet for Councils

### The benefits of introducing Smokefree Outdoor Drinking Areas

#### How are Victoria's outdoor dining laws changing?

From 1 August 2017, smoking will be prohibited in all 'outdoor dining areas' in Victoria. An area will be considered an 'outdoor dining area' if it is an outdoor area in a public place that the occupier permits to be used for the consumption of food provided on a commercial basis (whether or not prepared by the occupier).

Smoking will also be prohibited in outdoor areas at public food fairs, and in some outdoor areas at organised public events.

The law regarding outdoor drinking areas will remain largely unchanged. In other words, smoking will continue to be allowed in an outdoor drinking area unless:

- (a) There is a roof in place;
- (b) There are walls in place; and
- (c) The walls cover at least 75% of the notional wall area.

It is important to note that under the new laws, where an outdoor drinking area is located next to an outdoor dining area, the outdoor drinking area will need to be separated from the outdoor dining area by either a 2.1 metre wall or a 4 metre buffer area. This will be the case regardless of whether the outdoor drinking area and outdoor dining area are operated by the same venue occupier.

#### The new laws are confusing and may result in some venues banning outdoor dining

The new Victorian laws are based on the smokefree dining legislation adopted in NSW in July 2015.

Under both the NSW legislation and the new Victorian legislation, a venue is able to change the smoking status of an outdoor area numerous times throughout the day or night.

This will create confusion for the public and make enforcement difficult for both hospitality staff and authorised officers who will be required to "clock-watch" for when dining is allowed.



Signs compliant with the NSW Smoke-free Environment Act 2000

Some venues in NSW –from licensed premises to coffee shops—have managed to get around the NSW legislation by stopping people from eating outside. This means that only smoking and drinking can occur in some al fresco areas.

The unintended consequence of not creating smokefree outdoor dining AND drinking areas could see Victorians banned from dining outdoors in some venues where business owners choose to reserve outdoor areas for smoking and drinking.

### Increased enforcement and resourcing challenges for local Councils

As noted, the confusing nature of the laws and the ability of venues to change the smoking status of their outdoor areas throughout the day and night will draw heavily on Council's enforcement resources.

The requirement of the new laws that an outdoor drinking area must be separated from an outdoor dining area by either a 2.1 metre wall or a buffer area of at least 4 metres will place further demands on the planning and enforcement capacity of local Councils. Council will have to consider whether the composition, location and maintenance of street furniture or structures within venues creates multiple safety and amenity concerns for pedestrians and/or patrons of the venue.

### Victorians will continue to be exposed to the dangers of secondhand smoke exposure

Smoking kills 11 Victorians every day and costs the Victorian economy \$2.4 billion every year. The social and economic costs of smoking are entirely preventable.

Unfortunately the new laws will not protect Victorians from toxic secondhand smoke in outdoor drinking areas. In particular, hospitality staff will continue to be exposed to secondhand smoke in many workplaces.

Ignoring the safety of hospitality staff who serve drinks—but legislating to protect their health when they serve meals—is problematic. All Victorian workers have the right to be provided with a safe working environment.

Furthermore, cigarette smoke is unpleasant and toxic to health whether one is eating a meal OR one is drinking a wine or a coffee.



## What can your Council do?

Your Council has the opportunity to address both the public health concerns and the enforcement complexities which are likely to arise once Victoria's new laws come into operation.

We urge you to consider implementing a local by-law requiring all outdoor drinking areas within your Council's jurisdiction to be smokefree. Doing so will simplify implementation and enforcement of the new laws, whilst also protecting the health of visitors and members of your local community.

The Public Health and Wellbeing Act 2008 (Vic), and the requirement for Councils to have a Municipal Public Health and Wellbeing Plan provide an appropriate statutory platform to act on this issue.

In addition to protecting members of your local community from secondhand smoke, and simplifying the enforcement process, creating smokefree drinking and dining areas in your local community would benefit your local area in a number of other ways. These are discussed below.

## Other benefits of creating smokefree outdoor drinking areas in your Council

*Creating smokefree outdoor dining AND drinking areas will reduce deaths associated with smoking*

Creating smokefree outdoor drinking areas will:

- Support smokers to quit and stay quit
- Prevent young people taking up smoking by reducing their exposure to others smoking and send the message that smoking is not a necessary part of socialising in Victoria
- Improve the enjoyment of everyone eating and drinking outdoors

Seventy per cent of Victorian adults support smokefree outdoor dining AND drinking areas, when an allowance for a designated outdoor smoking area has been made for some licensed venues.

Some 82% of smokers want to quit smoking. A recent Australian study of smokers showed that nearly every smoker who tried to quit but was unable said socialising in licensed premises that allowed smoking was a reason for their failed attempt. Smokefree outdoor drinking areas are an important way of helping to support the hundreds of thousands of Victorian smokers who are trying to quit.

*Smokefree outdoor drinking AND dining will help to promote the responsible service and consumption of alcohol*

Best practice for service of alcohol is to ensure food is served along with alcohol. Victoria's new legislation may have the effect of promoting the consumption of alcohol without food to anyone who wants to socialise outdoors.

Requiring outdoor drinking areas within your Council's jurisdiction to be smokefree would help to promote the responsible service and consumption of alcohol in your local community.



Information Sheet for Councils  
The benefits of introducing Smokefree Outdoor Drinking Areas

4

*Smokefree outdoor drinking AND dining will help to reduce tobacco and alcohol consumption*

There is extensive research showing that alcohol consumption is linked to 'binge' smoking, is a high risk for smoking relapse amongst quitters and is associated with 'social smoking' amongst those who don't smoke in other situations.

On the flip side, recent research has shown that nicotine dampens feel-good chemicals in the brain, making smokers crave alcohol.

Allowing venues to reserve outdoor areas for drinking and smoking may encourage increased tobacco and alcohol consumption. On the other hand, requiring outdoor drinking areas within your Council's jurisdiction to be smokefree would help to reduce tobacco and alcohol consumption.

*Smokefree outdoor dining AND drinking is good for business*

The implementation of smokefree indoor dining and drinking did not affect businesses in Victoria. There is no evidence to indicate that the implementation of smokefree outdoor dining and drinking will be any different.



In Queensland, research conducted after the commencement of state-wide smokefree outdoor dining and drinking found a net gain of 20% of people visiting outdoor dining and drinking venues more often than before the bans. Consistent with this increase in patronage, a 2013 Cancer Council Victoria Survey found that more than one in five Victorians (22%) stated that they would visit cafes or restaurants more often if outdoor areas were smokefree.

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

**Author's Title:** Manager Finance

**General Manager:** Anne Howard

**Department:** Finance

**File No:** F17/593

**Division:** Governance & Infrastructure

**Trim No:** IC17/503

### Appendix:

1. Community Submissions to the 2017/18 Draft Budget (D17/58240)

#### Officer Direct or Indirect Conflict of Interest:

#### Status:

In accordance with Local Government Act 1989 –  
Section 80C:

Information classified confidential in accordance with  
Local Government Act 1989 – Section 77(2)(c):

Yes

No

Yes

No

**Reason:** Nil

**Reason:** Nil

### Purpose

The purpose of this report is to present submissions received during the public exhibition of the draft Annual Budget 2017-2018 to the Hearing of Submissions Committee and to allow submitters to be heard where they have requested to address Council in person.

### Summary

At its Special Council Meeting held on Tuesday, 11 April 2017, Council resolved to give public notice that it had prepared a draft Annual Budget 2017-2018 and resolved to exhibit the documents for the period commencing on Wednesday, 12 April 2017 and concluding at 4.00pm on Thursday, 11 May 2017.

Generally, Council is required to prepare and adopt an annual Budget by 30 June each year pursuant to Section 130(3) of the Local Government Act 1989 (the Act). However, for the financial year 2017/18, the minister for local government has determined that Council budgets must be formally adopted no later than 31 August 2017. This extension was to allow sufficient time for councils undertaking rate-cap exemption requests to finalise their budgets. Prior to final adoption of the Budget, the Act requires Council to receive and consider public submissions.

A number of stakeholder group engagement sessions and community listening posts were held during April and May, commencing on Wednesday, 19 April 2017 and concluding on Sunday, 7 May 2017.

As a consequence of the public exhibition period, 26 public submissions were received of which 10 submitters have requested to be heard in person.

A question was received with notice on the 2017/18 draft budget at Council's 23 May 2017 ordinary meeting, and was referred to the budget submission process as a late submission. An organisational submission to the budget has also been submitted.

Council will consider the draft Annual Budget 2017-2018 for adoption at its Council meeting scheduled on Thursday 22 June 2017.

Officers have written to all submitters thanking them for making a submission to the Annual Budget.

### Recommendation

That Council receive and note the submissions to the draft Annual Budget 2017-2018.

### Committee Resolution

**MOVED Cr David Bell, Seconded Cr Libby Coker**

That Council receive and note the submissions to the draft Annual Budget 2017-2018.

CARRIED 6:0

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

### Report

#### **Background**

Section 127 of the *Local Government Act 1989* requires that:

- 1) "A Council must prepare a budget for each financial year.
- 2) The Council must ensure that the budget contains—
  - (a) financial statements in the form and containing the information required by the regulations;
  - (b) a description of the services and initiatives to be funded in the budget;
  - (c) a statement as to how the services and initiatives described under paragraph b will contribute to achieving the strategic objectives specified in the Council Plan;
  - (d) major Initiatives, being initiatives identified by the Council as priorities, to be undertaken during the financial year;
  - (da) for services to be funded in the budget, the prescribed indicators of service performance that are required to be reported against in the performance statement under section 131;
  - (db) the prescribed measures relating to those indicators;
  - (e) E any other information required by the regulations."

Section 127 (3) further outlines the requirements for disclosure of proposed rates and charges in the budget:

- 3) "The Council must ensure that the budget also contains—
  - (a) the information the Council is required to declare under section 158(1);
  - (b) if the Council intends to declare a differential rate under section 161, the details listed in section 161(2);
  - (c) if the Council intends to declare a differential rate under section 161A, the information listed in section 161(2)."

Prior to Council adopting its Budget, it is required to publicly exhibit the draft document and to receive and consider public submissions. Section 223 of the Act requires this public exhibition process to continue for a period of not less than 28 days after the date on which a public notice is published.

#### **Discussion**

Following the public exhibition process 26 public submissions were received.

Of the 26 public submissions received, four requested ongoing support of the Art Space in Anglesea and two requested rebates for residents of the Sands Estate in Torquay. There were 20 other unique submissions.

A question was received with notice on the 2017/18 draft budget at Council's 23 May 2017 ordinary meeting, and was referred to the budget submission process as a late submission. As a result the Hearing of Submissions Committee is presented with 27 community submissions.

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

### Submissions Received:

No.	Submitter	Township	Summary of Submission	Requested Funds (\$)
<b>Speaking at Hearing of Submissions</b>				
5	Growing Winchelsea	Winchelsea	<p>Submission covers a range of issues including:</p> <ol style="list-style-type: none"> <li>1. General comment on hardship in Winchelsea community, impact of rates and equity calculations.</li> <li>2. Seeking retrospective review on equity calculations.</li> <li>3. Importance of rejuvenating the town centre.</li> <li>4. Establishing a Development Contributions Plan (DCP) for Winchelsea.</li> <li>5. Request that Council focus on the purchase of land for second oval at Eastern Reserve as a priority.</li> <li>6. Request that RV Friendly area be established in Winchelsea on an all-year-round basis.</li> <li>7. Request for budget to finalise design work and implement improved traffic arrangements near VIC and public toilets.</li> <li>8. Signage around the town.</li> <li>9. Maintenance of grant to RSL for ANZAC Day.</li> <li>10. Request budget allocation for redevelopment of Tennis Clubrooms and re-direction of youth funding to establishing a Scout group in Winchelsea.</li> <li>11. Request an increase to budget allocation to rural roads.</li> <li>12. Seeking investment in Winchelsea Common to re-establish community use.</li> <li>13. Requesting breakdown of funding allocated to Towards Environmental Leadership program.</li> <li>14. Seeking ongoing advocacy and investment for Netball facilities upgrade.</li> <li>15. Seeking review of pathways funding allocations and requesting additional funding for a river loop pathway.</li> <li>16. Seeking information about what playground projects are on the list for 2017/18 and how money is allocated to each.</li> <li>17. Seeking budget to review Winchelsea structure plan in coming year.</li> <li>18. Seeking significant allocation of senior officer time to work specifically on Winchelsea matters of importance.</li> </ol>	Not Specified
6	Modewarre Football Netball Club	Modewarre	<ol style="list-style-type: none"> <li>1. Netball Courts – upgrade of lighting, installation of interchange benches, Change room facilities.</li> <li>2. Drainage - remediation of drainage issues for second oval.</li> <li>3. Lighting – installation around second oval .</li> </ol>	To be determined

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

No.	Submitter	Township	Summary of Submission	Requested Funds (\$)
<b>Speaking at Hearing of Submissions</b>				
7	Anglesea Motor Yacht Club	Anglesea	Request contribution to building redevelopment	\$50,000
8	Anglesea Cricket Club	Anglesea	Request contribution to building upgrade project	Not Specified
11	Lorne Historical Society	Lorne	Request contribution to building facade upgrade project	\$30,000 plus project supervision costs
12	Torquay Marine Rescue Service	Torquay	Request contribution towards the purchase of rescue equipment	\$20,000
13	Anglesea Surf Life Saving Club	Anglesea	Request contribution to building redevelopment	\$500,000
14	Anglesea Community Network	Anglesea	Request contribution to Public Transport Trial	\$20,000 plus use of community bus
15	Anglesea Community Network	Anglesea	1. Equity – requesting greater allocation of funds to the Anglesea ward. 2. Housing Affordability. 3. Anglesea Futures – request funds to progress recommendations .	\$50,000
23	Jan Juc Surf Life Saving Club	Jan Juc	Request contribution to building redevelopment	\$500,000

No.	Submitter	Township	Summary of Submission	Requested Funds (\$)
<b>Not Speaking at Hearing of Submissions</b>				
1	Committee for Lorne	Lorne	Allocation of funds for the Lorne Strategy in 2017/18	Not Specified
2	Anglesea Community Energy	Anglesea	Request contribution to environmental projects	\$275,000
3	Individual	Anglesea	Request ongoing support for Art Space	Not Specified
4	Spring Creek Community House	Torquay	Request construction of Women's Shed	Not Specified
9	Individual	Anglesea	Request ongoing support for Art Space	Not Specified
10	Anglesea Art House	Anglesea	Request upgrade of Kitchen and Office facilities	Not Specified
16	Individual	Anglesea	Request ongoing support for Art Space	Not Specified



## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

No.	Submitter	Township	Summary of Submission	Requested Funds (\$)
<b>Not Speaking at Hearing of Submissions</b>				
17	Torquay SES	Torquay	Request upgrade of drainage in front of Torquay SES building	\$10,500
18	Individual	Torquay	Drainage complaint & propose to reduce staff by 20%	Not Specified
19	Aireys Inlet & District Association	Aireys Inlet	Request funding for Aireys Inlet bottom shops/ Painkalac Creek frontage activation	Not Specified
20	Individual	Lorne	Request funding for drainage upgrade in Lorne central and upgrade of Otway Street Nature Reserve pathway.	Not Specified
21	Individual	Winchelsea	Request installation of footpath in Austin St, Winchelsea to create walking loop	Not Specified
22	Individual	Anglesea	Request ongoing support for Art Space	Not Specified
24	Individual	Torquay	Request for rates rebate for residents of The Sands Estate due to Owners Corporation Fees	Not Specified
25	Individual	Torquay	Request for rates rebate for residents of The Sands Estate due to Owners Corporation Fees	Not Specified
26	Individual	Lorne	Support for Stribling Reserve Change room design allocation	Not Specified
27	Late Submission - Individual	Lorne	Question regarding budget allocations for a Lorne traffic plan	Not Specified

### Organisational Submissions Received:

No.	Summary of Submission	Recurrent	Non-Recurrent
1	Update revenue for Commonwealth General Purpose grants 2017/18 allocation based on recent advice received from the Victorian Grants Commission.	\$387,688	
2	Update Heavy Plant budget to include purchase of replacement truck (partially offset by insurance payment to be received in 2016/17)		(\$250,000)
3	Reduce allocation to Digital Transformation program in Long Term Financial Plan in 2018/19 recognising previous allocation to planning system project.		\$170,000
4	Increase expenditure to include Customer Experience Coordinator role.	(\$125,000)	(\$5,000)
5	Reduce expenditure to reflect Office Equipment contract that was awarded after the adoption of the draft budget.	\$100,000	
6	Increase Rate Revenue in 2017/18 due to review of current supplementary rates and update rates information in appendix B.	\$90,000	
7	Adjust Statutory Planning Application Fees based on latest forecasts of development activity	(\$50,000)	
8	Increase expenditure in Delivered Meals area based on review of allocated budget.	(\$29,051)	

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

No.	Summary of Submission	Recurrent	Non-Recurrent
9	Increase expenditure to reflect funding required for mobilisation of Anglesea Futures Community Consultation project		(\$25,000)
10	Reduce expenditure for Geelong Regional Library Corporation based on latest advice from GRLC	\$12,000	
11	Increase expenditure to cover in-kind Council costs facilitating Anzac Day events (such as traffic management costs)	(\$3,500)	
12	Increase expenditure to include contribution to Geelong Chamber of Commerce	(\$3,000)	
13	Include expenditure for contribution to G21 Regional Hockey Strategy		(\$1,000)
14	Add changes to Road Charges Fees and Charges schedule – abandon the existing 3 permit structures and implement one in line with legislation	-	-
15	Add Changes to Home Care packages fees and charges schedule – new structure to charge % on package in line with legislation and industry practice.	-	-
16	Adjust timing of the receipt of Commonwealth General Purpose grants 2017/18 based on recent advice received from the Victorian Grants Commission, reflecting 50% of the payment to be received before 30 June 2017. This amount will be reserved for use in 2017/18.	-	-
<b>Totals</b>		<b>\$379,137</b>	<b>(\$111,000)</b>

### Other updates to the draft budget:

The draft budget 2017/18 will also be updated to reflect Council resolutions made since the adoption of the draft budget, including:

- update the 2016/17 Forecast balances in the budget document to reflect changes approved in the Project Budget Adjustments and Cash Reserves Transfers table up to and including the table presented at the 23 May 2017 Ordinary Council Meeting
- add the sale of land in Winchelsea and the corresponding allocation of revenue from the sale to the Unallocated Cash Reserve (item 2.6, 23 May 2017 Ordinary Council Meeting)
- increase recurrent and non-recurrent expenditure for the implementation of Winchelsea RV Friendly area program (\$8,500) recurrent and (\$10,970) non-recurrent (item 3.6, 23 May 2017 Ordinary Council Meeting)
- allocate an additional (\$38,000) in 2017/18 to increase Council's contribution to the Anglesea Cricket Club Change Room Upgrade Project (item 3.6, 23 May 2017 Ordinary Council Meeting), and also allocate an additional (\$33,000) to the project from the Open Space Reserve Fund
- allocate (or adjust the draft budget to match resolution) Council's contribution amounts in year two of the Long Term Financial Plan (2018/19) relating to projects seeking funding under SRV grants program (item 4.3, 23 May 2017 Ordinary Council Meeting):
  - \$621,000 from the DCP reserve in towards the Yurrock Soccer Pitch and Lighting
  - \$92,231 towards lighting upgrades at Stribling Reserve in Lorne
  - \$450,000 towards the Winchelsea Netball Pavilion upgrade (some allocation already in hand)
  - \$15,000 towards the Modewarre Cricket Club All Weather Practice Facility.

These changes will be incorporated into the budget to be presented to Council for adoption, and the corresponding movements in cash, reserve balances, depreciation, and project budgets will be taken into account.

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

As well as the submission above, officers have reviewed the draft budget document and will make changes to correct minor errors and improve clarity.

### **Financial Implications**

The implications of the draft Annual Budget 2017-2018 are set out in the document placed on public exhibition via the Council website on Wednesday 12 April 2017, and in local media from Thursday 13 April 2017.

Specific funding requests for additional funding in the Annual Budget 2017-2018 have been included with the list of submissions received above.

The organisation's submission to the budget recommends a net increase to recurrent EBITDA of \$379,137 and an increase in non-recurrent allocations (\$111,000).

Any decisions made in regards to the submissions above will affect the budget for 2017/18 and subsequent years in the Long Term Financial Plan. Agreed changes will be incorporated into the adoption of the 2017/18 annual budget.

### **Council Plan**

Theme 2 Governance  
Objective 2.2 High performing accountable organisation  
Strategy 2.2.1 Ensure the organisational structure is capable of delivering on the Council Plan

Theme 2 Governance  
Objective 2.4 Transparency in decision making and access to information  
Strategy 2.4.3 Ensure decision-making is as transparent as possible.

### **Policy/Legal Implications**

The Budget is required to be prepared pursuant to Section 127 of the Local Government Act 1989, and must include:

- (a) financial statements in the form and containing the information required by the regulations;
- (b) a description of the services and initiatives to be funded in the budget;
- (c) a statement as to how the services and initiatives described under paragraph b will contribute to achieving the strategic objectives specified in the Council Plan;
- (d) major initiatives, being initiatives identified by the Council as priorities, to be undertaken during the financial year;
- (da) for services to be funded in the budget, the prescribed indicators of service performance that are required to be reported against in the performance statement under section 131;
- (db) the prescribed measures relating to those indicators;
- (e) any other information required by the regulations.

The budget must also include details of the rates and charges which Council intends to levy.

The Draft 2017-2018 Budget complies with Section 127 of the Act.

Section 129 of the Act requires Council to publicly exhibit the draft Budget, giving the public the right to make a submission pursuant to Section 223 of the Act.

Section 223 of the Act outlines the process that must be followed by Council to publicly exhibit the draft Budget and to receive and consider public submissions prior to its final adoption.

Section 130 requires Council to adopt a budget by 30 June each year and to submit a copy to the Minister within 28 days of adopting the Budget. However, for the financial year 2017/18, the minister for local government has determined that Council budgets must be formally adopted no later than 31 August 2017. (*Victorian Government Gazette G48 – 1 December 2016*) This extension was to allow sufficient time for councils undertaking rate-cap exemption requests to finalise their budgets.

### **Officer Direct or Indirect Interest**

No officer involved in the preparation of this report has any conflicts of interest.

## 1.2 Public Hearing of Submissions - Draft Budget 2017-2018

### ***Risk Assessment***

This report is provided to Council to ensure that it complies with the relevant legislation in regard to the preparation and adoption of the Budget.

### ***Social Considerations***

Council has remained considerate of social matters when formulating the draft Budget.

### ***Community Engagement***

The public exhibition process was advertised in local media, Council publications and on Council's website. Copies of the draft Budget were made available for public inspection at numerous locations across the Shire.

A total of four budget information sessions and four stakeholder briefings were held across the Shire. These included:

Budget Information Sessions:

- Thursday, 27 April 2017 – IGA Supermarket, Anglesea
- Thursday, 4 May 2017 – IGA Supermarket, Torquay
- Saturday, 6 May 2017 – Farmers Market, Torquay
- Sunday, 7 May 2017 – Community Market, Winchelsea.
- 

Stakeholder Briefings:

- Wednesday, 19 April 2017 – Lorne ward stakeholder briefing
- Thursday, 27 April 2017 – Anglesea ward stakeholder briefing
- Monday, 1 May 2017 - Winchelsea ward stakeholder briefing
- Tuesday, 2 May 2017 – Torquay ward stakeholder briefing.

### ***Environmental Implications***

The 2017-18 draft budget includes Council's allocation towards the Environmental Leadership program of \$250,000

### ***Communication***

The public exhibition period for the draft Budget was advertised in local media and on Council's web site. Copies of the document was made available at various locations across the shire, including visitor centres, community houses, and Council offices. Submitters wishing to address Council in regard to their submission have been provided with an opportunity to do so at this meeting.

### ***Conclusion***

Submissions to the draft Budget 2017–2018 will enable Council to make a more informed consideration at its Special Council meeting on Thursday, 22 June 2017.

**1.2 Public Hearing of Submissions - Draft Budget 2017-2018**

**APPENDIX 1 COMMUNITY SUBMISSIONS TO THE 2017/18 DRAFT BUDGET**

**Submission 1**

Committee for Lorne Inc ABN 71 183 837 79  
PO Box 168 Lorne Victoria 3232  
0438 843 258  
Info@cfl.org.au [www.cfl.org.au](http://www.cfl.org.au)

**COMMITTEE  
FOR LORNE**

14 May 2017

Mr Keith Baillie  
Chief Executive Officer  
Surf Coast Shire  
PO Box 350  
Torquay VIC 3228

Hello Keith,

**Re: Surf Coast Shire Draft Council Plan 2017 – 2021  
Surf Coast Shire Draft Budget 2017 – 2018**

We have reviewed the Surf Coast Shire Draft Plan & Budget and applaud the direction and vision being developed and embraced for the future, which is reflected specifically with statements like:

“Surf Coast Shire council recognises that keeping people informed and inviting them to take part in decision making makes our community a better place to live, work and visit”.

The council vision is closely aligned to our vision for the Lorne township which was developed through a community consultation process that commenced as a Committee for Lorne initiative and resulted in our “Community Achieving Aspirations”. We are well positioned to play our part in achieving the bigger picture goals.

Much of the strategy that has been documented (what we will do – actions/programs) has already been specifically identified and ready for implementation, except that we are unable to move forward given the constraints that exist under the outdated Lorne Strategy Plan 2003.

For our community to play its part in achieving the strategies for creating a local community where people can achieve maximum health and well-being, revision of the outdated plan must be a priority action item. Equally important will be to ensure that the Governance Plan adopted to create and endorse the plan is aligned to the statement in my opening paragraph.

We have also studied the draft budget and understand the pressure imposed by rate-capping which might imply that budgeting for the Lorne Structure and Strategy Plan cannot be considered in the 2017/18 Budget. We believe that there is real urgency to ensure this work happens with minimum delay because of the impacts on so many initiatives. It is acknowledged that there is ongoing discrepancy between revenue received from Lorne and the amount of funds allocated back to Lorne for capital and other projects. This is demonstrated by the fact that the current budget only has one allocation (\$71K) for a pathway! Given this situation, we certainly believe that a request to include an allocation for the Lorne Strategy in the 2017/18 budget is not unreasonable. In fact, given the alignment of the potential outcome of the funding request to the Shire’s Plan we would respectfully expect support for our request.

On behalf of the Committee for Lorne, I thank you for your continued support.

Kind regards,



IAN STEWART  
CHAIRMAN  
COMMITTEE FOR LORNE

**Submission 2**

**To:** The Chief Executive Officer, Mr Keith Baillie, Surf Coast Shire Council

**Re: Submission on the Surf Coast Shire 2017/18 Draft Budget**  
**by**  
**Anglesea Community Energy (ACE)**

Author: [REDACTED]

Dear Mr Baillie,

Anglesea Community Energy would appreciate your consideration of our submission which we believe drives environmental leadership in our region, and certainly reduces our carbon footprint, while supporting tourism and local jobs.

**Anglesea Community Energy - Background and community support**

Anglesea Community Energy (ACE) is a community group who, working in tandem with the highly valued Surf Coast Energy Group (SCEG), aim to transition to 100% renewable energy for Anglesea. With a large group of supporters, we have active working groups made up of about 15 people. ACE has strong local support, with around 40 local businesses and community organisations writing letters of support for the group's aims in 2016.

The ACE group grew out of the work of Surf Coast Air Action, who, in doorknock in early 2014, found that 82% of the 200 community members surveyed support a cleaner environment. Surf Coast Air Action grew, in four years, to a formidable force, with its supporters turning out for well-attended public rallies on the beach and in the street, and packing out several Anglesea Memorial Hall meetings.

ACE is responding to strong community sentiment in its aims. This was evidenced at the last Anglesea Futures consultation on the 19th of March 2017. It became clear in the course of that meeting that there was unanimous support among the approximately 40-50 community members present for an environmentally compatible land-use for the ex-Alcoa site, and overwhelming support for a renewable energy initiative on the site. Other concepts that came out of the consultation were that any land-use should 'touch the earth lightly' and that an education component is important on the site

There is a strong sentiment within the local, and broader community, to investigate, plan for and invest in clean energy for Anglesea and beyond. Energy security and the need for renewables are driving conversations and encouraging the implementation of innovative initiatives.

The projects which ACE is working on require financial support as follows:

**1. ACE/SCEG 'EnergyWorks' (working name) Project**

**What is It?**

A Pumped Hydro/Renewable Energy installation and Visitors Centre for the Anglesea coalmine site

**Benefits**

- Renewable energy on demand
- Community owned. All or (more likely) part of the project could be owned by the community either as shareholders or as members of a clean energy co-operative. Returns could reward investors and/or fund community energy initiatives
- Tourist attraction
- Local employment

**Implementation**

There are several different parts to the proposed Surf Coast Energy Group/Anglesea Community Energy 'EnergyWorks' project:

**Pumped Hydro**

- The Anglesea site could accommodate upper and lower water reservoirs
- The upper reservoir stores water.
- Water is released to drive turbine and generate electricity on demand

**Solar/Wind**

- Solar/wind power generated on site could pump water from lower to upper reservoir
- Site has reasonable solar insolation and wind levels

**Grid Connection**

- Electricity generated could be consumed locally
- Or exported to the grid via existing high voltage transmission line



#### Visitors Centre

- Education: why we need renewable energy, how it works and what people can do. Communicating and exploring the energy transition. Includes an art component.
- Employment: guided tours of the site and its different energy technologies
- Tourism: could be another attraction along the Great Ocean Road

The Core at the Eden Project could be a starting point:

<http://www.edenproject.com/visit/whats-here/core#S9AtaOaVsGQOkio.97>

A local model is Scienceworks museum in Spotswood.

#### Costs

Initially each part of the project would require a feasibility study, each requiring different skills. The approximate costs for feasibility studies would be:

- Wind and solar power feasibility: Renewable energy developers may bear this cost, if not it would be in the vicinity of \$40 000
- Pumped hydro: Barwon Water is funding the pre-feasibility study. Bendigo and Ballarat received State Government funding for pumped hydro feasibility studies. Surf Coast Shire could potentially provide such feasibility funding for the Anglesea site \$50 000
- Grid connection: Powercor may bear this cost. Otherwise the cost would be \$10 000
- 'EnergyWorks' Visitor Centre/museum/gallery for demonstration, interactive education and tourism., incorporating an art facility \$50 000

#### Links to Council Plan

- Drives the use of renewable energy
- Drives and demonstrates the environmental leadership of the Surf Coast
- Supports the Renewable Energy Task Force roadmap tenet of implementing a large-scale renewable energy facility
- Strengthens the vitality of Anglesea as a township
- New job creation
- Supports the key industry sector of tourism

## **2. Community Hub/Primary School solar microgrid**

### **What Is It?**

A solar and battery microgrid incorporating the Anglesea Community Hub in Macmillan Street and Anglesea Primary School. This would offer a strong opportunity to replicate the microgrid concept in the Torquay community hub.

### **Benefits**

- Reduction of greenhouse gas emissions and achievement of Surf Coast Shire renewable energy target
- Electricity bill savings for Shire buildings
- Preservation of vital education budget for the small and underfunded Anglesea Primary School.
- Drives sustainability messages for community and its children.

### **Implementation**

- The community hub/school microgrid could investigate which of the Council buildings (Community House/Childcare/Historical Society/Senior Citizens/Memorial Hall/Anglesea Kindergarten/Anglesea Primary School) was most suitable for collection of and sharing of solar energy.
- The school project could be implemented using a donation model
- It could use the crowdfunding model previously used by South Geelong Primary School on The People's Solar platform  
<https://thepeoplesolar.pozible.com/project/southern-geelong-primary-school>
- Supplemented by school fundraising.

### **Costs**

Investigation of an Anglesea microgrid.

\$10 000

Installation of solar panels and battery storage.

To be determined. Estimate \$100 000

### **Links to Council Plan**

- Drives the use of renewable energy
- Drives and demonstrates the environmental leadership of the Surf Coast
- Supports people to participate and contribute to local life

### **3. Electric Vehicle (EV) Charging Station**

#### **What Is It?**

A small roofed, two car-space facility with an Electric Vehicle charging station of similar size to a petrol pump. It could be linked with solar PV installation on roof of larger building

It is envisaged that this project may be something like an 'engagement ring'. A way to start a conversation with our community about smart solutions for environmentally responsible initiatives for Anglesea, with benefits for our community, environment, business and tourism. In short these types of initiatives show environmental leadership and pave the way for potential projects in the future.

As people become more aware of the need to minimise their energy footprint and reduce the increasing expenses incurred by fossil-fuel-based travel, the uptake of EV cars is on the rise. China, Europe and the US currently lead the 'charge'. It is hard to estimate the amount of cars using EV charging stations currently in Australia, however when there is a charging station available, the cars come. At our Surf Coast Shire, I have it on good authority that the fleet-only charger is often busy with the Council Nissan Leaf EV. Studies have shown that if a workplace puts in an EV Charging Station accessible to staff, employees are 20 times more likely to buy an Electric Vehicle (see ref below). For businesses it is often cheaper to lease an electric car than a fossil fuel car for general use fleet vehicles.

Given the distances involved in tourist travel in our region, it is probable that tourists with Electric Vehicles taking the journey along the Great Ocean Road would be likely beneficiaries initially of this type of support. Finding charging stations is currently facilitated by a number of websites and apps, for example plugshare.org, that allows EV owners to access charging stations while on their journey. When Moreland City Council put in their first 6 chargers it only took 2.5 hours before the first car accessed the chargers. There is therefore no need to advertise locations before users will begin to access them. Using plugshare.org it can be seen that the only public charging station in the Surf Coast Shire is at the Lorne Information Centre. It is envisaged that our own Information Centre in Anglesea, with its solar PV already installed, may prove to be an ideal location for a charging site along the Great Ocean Road.

The installation of an EV Charging Station is likely to cost between \$10k - 50k, depending on the installation requirements. In an 'easy' site where the charger could be mounted on a wall with minimal cutting of concrete or brick this project may run to as little as \$5-10k. The cheapest installations occur where car parking spaces are available adjacent to a wall with existing electrical cabling. Most EV owners carry a charging lead enabling them to use public charging facilities. Given these considerations, it may be possible to install several charging stations at the same overall cost if the individual sites are carefully selected. Examples would be the Anglesea Bowling Club, Anglesea Hotel, Shopping precinct and Anglesea Primary School.

It is estimated that the funding being sought would be between \$10k-15k for this project and we have made initial contact with Jet Charge ([www.jetcharge.com.au](http://www.jetcharge.com.au)) to discuss the feasibility of various sites. While visiting vehicles are charging this

naturally offers a period where the visitors can take advantage of the local shops and activities in Anglesea, providing further economic benefit to the town and return visits. Given the current scarcity of public EV charging facilities, areas that provide charging at this stage are likely to see a concentration of EV traffic compared to surrounding areas.

This idea has broad appeal in the wider community. Speaking to businesses and individuals in the community, there is currently a great sense of excitement in looking to initiatives which promote and develop our unique environment in Anglesea. Given the activity associated with the rehabilitation of the coal-mine site in Anglesea, this is an excellent opportunity to demonstrate local environmental leadership. Our intention is that this project will be the starting point for more conversations and many other projects to come.

**Reference:**

Data regarding employee uptake of Electric Vehicles:

<https://energy.gov/eere/articles/survey-says-workplace-charging-growing-popularity-and-impact>

**Benefits**

- Reduced greenhouse gas emissions
- Encourage Tourism using Electric Vehicles
- Driving environmental leadership for the Great Ocean Road and the national tourism industry

**Implementation**

- The facility could be incorporated into the redeveloped Anglesea Bowls Club, or provided at the Anglesea Visitors Centre, or the Anglesea Hotel, with easy access to Anglesea shopping centre.

**Costs**

- ACE is seeking \$15 000 to install an EV charging station on what is deemed to be the most suitable site in Anglesea

**Links to Council Plan**

- Drives the use of renewable energy
- Drives and demonstrates the environmental leadership of the Surf Coast
- Strengthens the vitality of Anglesea as a township
- Supports the key industry sector of tourism

**TOTAL OF SUBMISSION: \$275 000**

Submission 3

**From:** [REDACTED]  
**Sent:** Thursday, 11 May 2017 3:25 PM  
**To:** Info  
**Subject:** Att. CEO Mr Keith Baillie: Submission in support of continuation of the lease for Surf Coast Art Space in Anglesea

Dear Mr Baillie,

I am writing in response to the Surf Coast Shire Council's Draft Budget 2017/18.

The Surf Coast Art Space is a rich and valuable addition to the Shire's activities, for the local creative community, and for residents, visitors and particularly the economy of the Shire. There has been more than \$30 000 added to the local economy since the Art Space opened, in the visual arts industry in which it is notoriously difficult to sustain individual practices. I hope that you decide that the lease should be ongoing for at least a few more years.

I would like to let you know how an opportunity to arrange an exhibition at the Surf Coast Art Space has enabled my development to a point where I am seeking professional work as an art curator. I was lucky to secure the three week slot at Art Space over Easter. After some research, I invited two amazing local contemporary artists to exhibit, Elaine d'Esterre and Nicky Perkin, whose work, when juxtaposed, I thought would set up a really interesting dynamic. It was a steep learning curve to select, arrange, install, write about and publicise the exhibition, and a joy to be involved in. The overwhelmingly positive and excited audience responses to both the space and the exhibiton, some of which written comments are quoted below told me that I was right about the artists:

"Both interesting explorations." visitor from Anglesea

"Exquisite work. Great space. Thankyou!" visitor from Elwood

and, from two of the many repeat visitors to the Art Space:

"The diversity of work exhibited continues to enthrall." visitor from Anglesea and Fitzroy North

"Great to see the space looking transformed!!!" visitor from Torquay

The exhibition, "Space and Place: Elaine d'Esterre and Nicky Perkin" had over 500 visitors, and made a very healthy number of sales, including to a curator from the National Gallery of Victoria. An event in the exhibition space also offered the opportunity for our wonderful local poet, Kathryn Ross to perform her poetry in response to the art. (She thinks it is the first poetry reading ever in Anglesea!) Kathryn was also able to share books with the established Melbourne-based poet Trish Sykes who performed her work in the space in response to Elaine's portrait in the exhibition, 'Desert Poet'. of which Trish is the subject. Maggi Jean, a local printmaker was able to conduct workshops in the space over the school holidays, offering visitors an activity and encouraging them to stay longer in town, and increase their contribution to the local economy. Maggie also sold her hand-printed cards at these events, thus promoting her artistic career.

As with all good art projects, "Space and Place" created a temporary community, with countless valuable connections made. With each new exhibiton, the space does offer a transformation, something new and exciting for Surf Coast residents to look forward to. It also offers a rare opportunity for visitors to buy local art from one our many Surf Coast artists. I now have my first curating experience noted on my CV, after studying the theory of curating in a post-grad course at the University of Melbourne in 2015.

Thankyou for this great curating opportunity, and please allow these opportunities for the growth and development of our creative economy to continue.

Yours sincerely,

[REDACTED]

**Submission 4**



14 Price Street (PO Box 433) Torquay 3228  
Tel: 52 612 583  
Fax: 52 612 584  
[www.springcreekcommunityhouse.org.au](http://www.springcreekcommunityhouse.org.au)  
AOO28199P ABN 54 044 843 552

Chief Executive Officer  
Mr Keith Baillie  
Surf Coast Shire Council  
1 Merrijig Drive  
Torquay  
VIC 3228

11<sup>th</sup> May 2017

**Draft Budget 2017/18 - Submission for a large multi-purpose shed at 14 Price St**

Dear Mr Baillie,

Spring Creek Community House would like to propose the development of a large multi-purpose shed at the rear of 14 Price Street to serve as a base for;

- The new Torquay Women's Shed catering up to 90 members
- Community Arts groups including; Studio 14 (Arts and Acrylics), Surf Coast Life Drawing, Painting with Parkinson's (over 100 members total)
- Crafts Groups including Quirky Craft, Sit n Sew
- Additional Space for U3A programs and administration (we currently provide free office space for U3A and assist with their membership enrolments)

This would alleviate a lot of the space pressures on the house which needs to meet the demands of a growing population. Looking at the current needs and towards the future we identify a multi-purpose space for DIY skills, craft and arts activities is what is required. The shed would replace the small tin storage shed currently in place.

Kind regards,



**Submission 6**



May 11, 2017

Councillors and Mr Keith Baille, Chief Executive Officer  
Surf Coast Shire,  
1 Merrijig Drive,  
Torquay, 3228

**SUBMISSION TO THE 2017/18 DRAFT BUDGET**

**Introduction**

Growing Winchelsea Inc. is the peak advocacy group for the Winchelsea and District community.

We appreciate the opportunity to comment on the draft 2017/18 Surf Coast Shire budget.

Winchelsea needs investment in community infrastructure to support planned growth. It also needs investment in community development, to support the community to adapt to the population changes that have already commenced.

Already, we are seeing an active housing market in Winchelsea and good sales of new land. The community is positive about the growth opportunity, but is concerned that we need to be positioned to accept growth as it occurs. We do not want to play 'catch up' after our population has increased and planning opportunities have been lost. We therefore rely on the Shire to plan for the future and invest in Winchelsea, now.

**General comments on the budget**

We are pleased to see continuation of the rates cap. A proportion of Winchelsea's population is suffering economic hardship. Rates are a very large expense in the household budgets of many residents.

We rely on the Shire to apply our rates monies wisely, equitably and efficiently. We look for value for money and fairness in the way you distribute our money between communities across the Shire. We also seek appropriate investment in different sectors of the Shire economy including in the rural sector.

We also rely on the Shire to stick to its responsibilities and not spend ratepayers' monies outside its scope of responsibilities. In that regard, there is significant disquiet in Winchelsea about Council's recent decision to engage in federal political lobbying by flying the Rainbow flag. Winchelsea is a tolerant and diverse community, but many people in our community do not support this sort of political activity by the Shire.

Post: Po Box 43, Winchelsea, Victoria, 3241 Email: [secretary@growingwinchelsea.com](mailto:secretary@growingwinchelsea.com) [www.growingwinchelsea.com](http://www.growingwinchelsea.com)

Incorporation Number: A0031150R ABN: 94639315541



-2-

We note that when the Shire calculates rates income to the Winchelsea Ward, it excludes a large number of homes (and related rates income) from the Torquay end of the ward. When it compares expenditure between wards, expenditure in Winchelsea is then calculated on a lower income base than other wards and therefore appears relatively larger than it actually is. At the same time, Torquay is advantaged in those calculations by a larger income base.

We do not believe this approach is fair or rational. Winchelsea should be recognised as a mixed urban and rural ward, and income from the urban areas should be included in all calculations.

We ask that all calculations are adjusted accordingly.

#### **Reconciliation of past expenditure and planned activities**

Would you please provide us with an update on what was actually spent (as opposed to what was planned to be spent) in 2016/17? We note that there appears to have been little obvious progress on some planned budget initiatives, including the rejuvenation of our town centre and purchase of the land for the second oval at Eastern Reserve.

We suggest that a reconciliation of what was planned compared with how much money was actually invested during the financial year should be done across the Shire, so proper comparisons can be made between wards and sectors of activity.

#### **Specific priorities**

Growing Winchelsea Inc. has identified the following priorities for 2017/18. Some of them are already included in the draft budget, but we wish to re-emphasise their importance, while others are new items.

- **Rejuvenating the town centre.** Our town is increasingly busy and appears to be attracting many more visitors, who are very welcome. Our streetscape is tired and unwelcoming. Money was allocated in last year's budget to commence the process of rejuvenation, but nothing appears to have happened.

We would also like some more information about what is planned for the streetscape. We understand a significant amount of the allocated money is proposed to be spent on preparing the area near the World War 1 cairn for the planned two additional cairns. However, the additional cairns themselves will not be funded and we are worried that there is likely to be little left over for basic streetscape improvements. We think a significantly larger budget allocation is needed for the streetscape works, and we would also appreciate some reliable information about when planning is to commence, how Growing Winchelsea Inc. will be involved and when work is to be completed.

- **Establishing a Developer Contribution Plan (DCP).** Growing Winchelsea Inc. wishes to see a Winchelsea DCP incorporated into the Shire's planning scheme, so we have certainty about future Shire investment in our growing township. We feel we are at a great disadvantage as a growth node in the Shire, without a DCP. We would like an allocation for development of a DCP in the budget, and a firm indication of when this will be completed.



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- **Purchase of land for the second oval at Eastern Reserve.** This was budgeted for last year, but has not occurred. It is essential to the planned development of the town. We would like to see this transaction either negotiated or the Shire proceed to acquisition. Our cricket club is being seriously disadvantaged without a turf wicket. The second oval would make this a possibility. We would like the Shire to really focus on this issue and set appropriate timelines for its resolution.
- **Welcoming recreational vehicles to Winchelsea for short stays.** We are dismayed that officers recommended recently to close our short stay area to overnight stays for many months each year. We have been welcoming recreational vehicle travellers for short overnight stays for many years in Winchelsea, without incident. We are surprised at the 'bureaucratisation' of this small but important tourism endeavour. We understand Council officers have suggested they will need to invest a large amount of resource in monitoring and policing the site over winter, because of concerns about flooding. In fact, there has been minimal if any monitoring or policing over many years, without any problems at all. We believe the presence of RVs on the site overnight is a positive thing, as it dissuades irresponsible behaviour from other drivers, which has led to damage to the reserve in the past.

More presence of enforcement officers in Winchelsea would be a good thing in any case, and any potential flood problem could be resolved by appropriate signage warning RV owners that they enter at their own risk. There could also be monitoring of flood alerts, with very little effort, and an efficient system of temporary closures if necessary. The community would be happy to contribute to an appropriate monitoring strategy.

We ask that a small budget allocation is made to support this activity, which brings many important benefits to Winchelsea including but not limited to economic benefits for our traders.

- **Redesigning the area near the public toilets/visitor information centre.** We understand some planning work has been done on this area. It is a priority for the town. The number of visitors is increasing and the congestion in the area leads to community safety concerns. We ask for a budget allocation to finalise design work and proceed with the actual work.
- **Signage.** Signage around our town is very poor and needs immediate improvement. We ask for a budget allocation an early action on this important issue.
- **Maintaining the grant to the RSL for ANZAC Day.** This grant was greatly appreciated this year. Our valued RSL membership is ageing and can no longer perform some of the volunteer work they did in past years. The event is important to the community and we hope this grant will be perpetuated to enable the RSL to continue to host it.
- **Tennis clubrooms.** We are deeply disappointed at the reported outcome of the Shire's assessment of the community proposal to develop a combined Scouts/ Tennis Club facility on Hesse Reserve. We feel this was a great opportunity for the community, to retain investment by the Scouts and to simultaneously develop better

-4-

facilities for our tennis club. Now it appears that the opportunity is lost. It is a very poor outcome to have lost Scouts in a growing community. We feel the outcome could have been different if the Shire had seized the opportunity earlier. We now request that redevelopment of our tennis club facilities including lighting is placed high on Council's sporting infrastructure replacement agenda. We also suggest Council should allocate some of its youth funding to supporting the community to redevelop a scouts group in Winchelsea.

- **Managing rural roads.** This is an enormous issue for our community. We have by far the largest proportion of unmade roads in the Shire. We note the asset renewal backlog and we hear constant complaints about the condition of our roads and the impact of heavy vehicle traffic on road surfaces. We think the Shire should review what it is spending on rural road management and increase the relative proportion of its budget that goes to this activity.
- **Redeveloping the Winchelsea Common.** We are pleased with the plan for the Winchelsea Common. We would like reassurance that the investment will proceed and we will see a significant change in condition of the area and an opportunity for the community to start re-using the Common during this financial year.
- **Managing our environment.** We are strongly committed to environmental leadership, but we would like more information about what the Shire plans under the allocation of \$250,000 for "Towards Environmental Leadership". We are supportive of environmental leadership, so long as it is within the Shire's role and responsibilities. We question why the Shire would spend a lot of money on renewable energy targets, which are generally a State and Federal government responsibility, unless there is a specific Shire project (such as a large scale solar farm) which we would support in principle.

Would you please provide us with a detailed breakdown of the proposed expenditure on "Towards Environmental Leadership", which we note is proposed as a recurrent \$250,000 annually for the foreseeable future.

- **Netball clubrooms.** We are grateful for the support the Shire has shown to the redevelopment of our netball clubrooms, but note that the necessary funding from other levels of government has not yet been achieved. This is an important priority for us, as our players are significantly disadvantaged by the current poor level of facilities. We ask for continuing Shire support and advocacy to ensure funding is achieved and allocated this year.
- **Pathways.** These are very important infrastructure for community development. Our community would benefit enormously from a 'loop' pathway around the river, and there are numerous other pathways that need upgrading and/or development in the town. We think a river loop is a particular priority for Winchelsea as it would make exercise activities more visible, which is very important as our community suffers from many lifestyle problems and chronic diseases. It has consistently been a strong recommendation from the community.

-5-

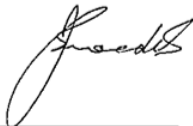
We would like further discussion about which pathways projects are on the Shire's development list, and how much money will be allocated to them this year. We specifically ask for a budget allocation to progress the river loop.

- **Playgrounds.** We are grateful for the allocation of funding to the Hesse Street playground and we note the urgent need for playgrounds to be developed/re-developed at Eastern Reserve and near the visitor information centre. We would like further discussion about which projects are on the Shire's list, and how much money will be allocated to them this year.
- **Review of the structure plan.** We think there is further work to be done on the structure plan. In particular, there needs to be sufficient space available for development of a major commercial centre as Winchelsea expands. We think a budget allocation for this review in the coming financial year is essential.
- **General advocacy and support.** We look forward to partnering with the Shire to advocate to other levels of government on Winchelsea's future. We also need a significant allocation of senior officer time to work with our community on opportunities and initiatives as they arise. We seek reassurance that Shire officers will have adequate time to appropriately prioritise Winchelsea issues during the upcoming financial year.

We appreciate our strong relationship with the Shire, and the opportunity to put forward our priorities for Winchelsea's development.

We look forward to discussing this submission with you further.

Yours Faithfully



**Submission 6**

11 May 2017

Mr Keith Baille  
CEO  
Surf Coast Shire Council

Dear Mr Baille

Please accept this submission to the draft 2017/18 budget, on behalf of the Modewarre Football and Netball Club.

We are very appreciative of the support Council has provided us over the past several years, and are particularly appreciative of our good relationship with Council's Sport and Recreation Department officers.

We do have some urgent current problems, however, which we are hoping Council can assist us to address in the coming financial year.

**1. Netball facilities**

We have three netball courts. Only two (courts 1 and 2) are fitted with lights. While those lights are not highly effective, they have at least enabled us to use courts 1 and 2 at night for training purposes.

The new third court has the best surface but no lights, which significantly limits its use for training purposes.

Recently, one of our two lighted courts developed what appears to be a major structural fault. There is a very large and extending crack across the court, which is now decommissioned pending repair. We think the repair is likely to be a significant task and at present we do not know when it is planned to commence. This leaves us with two useable courts, only one of which is lit. Our training opportunities are severely limited. We now have to stagger training sessions across many hours, which seriously inconveniences families with multiple children of different ages.

Further:

- there is no interchange bench for the second (lit) and third (new but unlit) court. On match days, interchange netballers, coaches and scorers are either forced to sit, coach and score in the cold and rain or observe from a distance. This is unsuitable for our members, as well as for visiting teams; and
- our netballers do not have adequate changing room facilities.

We have tried using temporary gazebo-like shelters to compensate for the lack of interchange benches, but these are unsafe when it is windy. For safety reasons, we have decided it is not appropriate to use them at all.

Our facilities are inadequate for a netball club with fourteen teams and a growing membership base. With the impending growth of Moriac, we anticipate a rapid increase in our membership. We believe we need to address these problems now, with an allocation in the next budget.

## **2. Drainage of the second oval**

There is a significant problem with drainage of our second oval, such that it is currently unusable.

We are concerned to ensure that the drainage problem does not stem from inadequate performance of the water treatment plant. Regardless of the cause of the problem, we need it attended to urgently. We are facing a significant deficit in income because our junior football teams are being scheduled to play away. This will threaten the viability of our club if it continues.

We understand the Shire has recently investigated the problem. We would like to meet with the appropriate staff as a matter of urgency to determine the cause of the problem, and how it can be fixed. We hope an allocation can be made in the budget to address this problem.

## **3. Second Oval Lighting**

The second oval at the Mt Moriac Reserve does not have any lighting for use after dark. Currently that means that we have 7 junior football sides all need to train on the main oval. This severely limits our clubs ability to create an appropriate level of skill development and enjoyment. If some form of lighting was installed on this second ground, it would not only improve training for our junior members but would reduce the load on the main oval which currently has 10 football sides training and playing on it.

## **4. Our willingness to contribute**

We have many club members who are skilled tradespeople and we have a strong record of working in partnership with Council, with excellent results. Our club is willing to contribute significant labour to assist in the development of the facilities we need to support our members.

We would appreciate it if these issues can be addressed in the 2017/18 budget.

Thank you for considering this submission.

Yours faithfully,



**Submission 7**

**ANGLESEA MOTOR YACHT CLUB**

**Submission to Surf Coast Shire – Draft Budget 2017/18 – Upgrade of existing facility**

**Background...**

The Anglesea Motor Yacht Club (AMYC) was founded in the late 1950's, initially as a diving club, at Point Roadknight. In the early 60's the club house was established and with a few minor additions and changes it remains essentially unchanged to this day.

Situated on DEWLP land, the club house is managed by GORCC (Landlord). The club is the custodian of the Point Roadknight boat ramp – a busy access point for fishing and recreational boating. The club also works closely with a number of coastal authorities to monitor and protect the environment in the precinct, in particular the erosion and climate change issues affecting the dune and cliff areas.

The club is administered by a committee of 12 people (10 live locally), with a number of sub-committees.

In recent years the club had undergone major transformation. From 31 members in 2013, today the club boasts over 200 members, the vast majority comprising family memberships which equates to approximately 600 users.

This has been achieved by opening the club to the broader community and the club house now is a popular intergenerational meeting and function place for residents and groups.

During the summer season the club is a base for:

- Anglesea Surf Life Saving Club patrols of Point Roadknight beach
- Vic Swim programs
- Tackers Sailing (holiday program for kids & families)
- Discover Sailing days
- Rescue boat requirements
- Rusty Anchor Bar
- Anglesea Roo Run

Hire of the venue is also extremely popular all year round.

A number of community groups also utilise the club house throughout the year (e.g. Anglesea Primary School, Anglesea Lions Club, ANGAIR, Anglesea CFA, Urquharts Bluff Boardriders, Anglesea Kindergarten) and many local businesses have regular meetings and functions.

**Today...**

The existing club house building is dilapidated and in urgent need of an upgrade. It cannot handle the increased usage and patronage.

The proposed improvements include:

- Commercial kitchen
- Toilets upstairs
- Installation of a lift
- Increased storage
- Upgraded shower and change rooms
- Upgrade of rescue boat facility
- Upgrade of roofing structure
- Additional floor and deck space and upgrade of internal fittings

### **What's been done...**

Extensive preparation and due diligence has been completed over the past four years.

This includes:

- Impact Study and Survey
- Arboriculture Assessment Report
- Geotech soil testing
- GORCC consent
- DEWLP Interim Coastal Consent
- Climate Change Report
- Cultural Heritage Management Consent (pending – 11<sup>th</sup> May site visit)
- Surf Coast Shire Planning Permit (pending – applied Nov 2016)
- Public & Member consultation process (public meeting held July 2016, local residents advice, Surf Coast Times article, website information and feedback facility)
- Preparation of render drawings (see attached)
- Preparation of first draft architectural drawings
- Production of video for presentations (available on website [www.amyc.club](http://www.amyc.club) and u tube)
- On-going consultation with relevant authorities and local councillors
- Letters of support from community groups (see attached)
- Presentation to SCS Mayor, CEO, senior staff and councillors (at club house 9<sup>th</sup> March)

### **The cost...**

Detailed estimates have been prepared and the required funding for the upgrade is \$400k.

A table of estimates is attached.

### **Funding from SCS...**

AMYC makes a invaluable contribution to the Anglesea and the Surf Coast Community. The introduction of a 'Community Membership' category whereby local organisations pay just \$50 pa and have use of the facilities, has been enormously successful. For 3-4 months over summer the club is a base for surf lifesaving patrols for busy Point Roadknight beach. Our relationship with Anglesea SLSC is a very strong one and each year we share resources to stage the popular Anglesea Roo Run and the iconic Rock 2 Ramp swim. The introduction of The Rusty Anchor Bar over the summer period (5 pm – 8pm daily and run by volunteers) has proven to be a terrific meeting place for locals, holiday-makers and tourists.

Through these initiatives (and others) the club has benefited financially and has almost \$200k in savings. Recently the club was awarded registration as a fund-raiser with the Australian Sports Foundation – allowing tax deductible donations towards the building upgrade project. Applications for various Grants will be made. Discussions are currently taking place with GORCC, who have indicated financial support will be forthcoming (hope to have an update for the 30<sup>th</sup> May hearing).

From SCS the club is respectfully requesting \$50k.

**One more thing...**

The club has spent considerable time and resources in evaluating the proposed upgrade. At the forefront to this approach were two important points for consideration:

1. That the upgrade be sympathetic to the "quaintness" of the existing building and be seen as an extension of its historical elements, and:
2. Any design to be in accordance with permitted "impact zones" in the precinct (protected Moonah tree and vegetation behind the club house dictated the north/south design).

Thank you for your consideration.



**Attachments:**

- Render drawings
- Letters of support
- Estimates

Letters and documents regarding relevant authority consent, Impact Study, Arboriculture Report and Climate Study Report available on request.







































































**ANGLESEA SURF LIFESAVING CLUB INC.**  
ABN 14 544 659 974

12 May 2016



Anglesea Motor Yacht Club

Dear Wes,

The Anglesea Surf Lifesaving Club (ASLSC) strongly supports the Anglesea Motor Yacht Club (AMYC) with their plans to redevelop their clubrooms for their use and the use of the community.

The Anglesea SLSC has a strong working partnership with AMYC and we believe that the planned upgrade will compliment this partnership whilst providing critical community infrastructure in Anglesea.

We strongly support these developments and should you require assistance please let us know how we can assist.

Yours sincerely



Registered Address: ASLSC Inc, PO Box 87, ANGLESEA, VICTORIA 3230  
[www.angleseaslsc.org.au](http://www.angleseaslsc.org.au)

**ANGLESEA PRIMARY SCHOOL**  
**No 4332**  
**85 CAMP Rd, ANGLESEA, 3230**  
**Phone (03) 52631231 Fax (03) 52632923**  
**Email: anglesea.ps@edumail.vic.gov.au**



9<sup>th</sup> April 2016

Anglesea Motor Yacht Club  
P.O Box 1636  
Geelong Vic 3220

ATT: [REDACTED]  
Club Commodore

Dear Wes,

It is with great pleasure, on behalf of the Anglesea Primary School, that I hereby offer our full support with regard to the current vision and plans for the upgrade of the Anglesea Motor Yacht Club premises.

The AMYC has long been a very important part of the Anglesea Community, providing so many with a functional and important facility not only for the members of the club but many others both during race days and more.

However the facility is evidently tired and in need of various improvements in order for it to continue servicing the community appropriately.

The planned upgrade will be a wonderful improvement, and will undoubtedly be a huge benefit to the community as a whole.

The Anglesea Primary School are proud to be affiliated with the AMYC and will continue to support the future plans of the club and its visions.

We look forward to seeing the finished project.

Kind regards,

[REDACTED]  
Anglesea Primary School Parents Club President

Lorne Campus



mail.vic.gov.au

Aireys Inlet Campus



13<sup>th</sup> April, 2016

### **Letter of Support**

To Whom it Concerns,

I am writing this letter in order to support the Anglesea Motor Yacht Club in their applications for planning permission to enable renovations to the existing clubrooms.

During term 1, 2014, students involved in the Lorne-Aireys Inlet P12 College – Aireys Campus and Anglesea Primary Schools Active After School Care (AASC) programs learnt to sail at the Anglesea Motor Yacht Club. Over the course of the four week program students were given the opportunity to try sailing on a variety of different sizes of Hobie Catamarans. Students learnt the basics of how to steer, trim sails, catch waves and some attempted hanging out the side on trapeze. This program only ran because the club members generously drove from Melbourne, prepared their boats and took the students out.

The Anglesea Motor Yacht Club (AMYC) is a discover sailing centre on the surf coast. Each year during January the club participates in the National Discover Sailing day where club members take members of the community out to try sailing for an afternoon. The club worked with Yachting Victoria's Mobile Boatshed to deliver learn to sail programs for children in the area. During January 2014 the club ran its first Tackers program at the club and several students from this program are become interested in crewing on-board club boats during Sunday club races.

A lot of the families in Aireys Inlet tend to leave the coast to make way for the tourists that come down during January. Hence they are not around to take advantage of the Tackers program in January. Running the sailing after school once school recommenced worked well, it was well attended and greatly supported by students and their parents. There are a number of schools along the coast who would take up the opportunity to sail at Point Roadknight in addition to the Aireys Inlet Campus and Anglesea Primary School. Lorne students, for example, travel to Geelong to participate in a sailing program. There are also a number of schools who stay at one of the three camps in Anglesea who could have sailing as an option included in their camping program.

I am also aware that the club is not just used for sailing. There is a combined membership of sailors, fishermen and the Urquarts/Roadnight board riders group. There is also a membership category that many community groups have joined which enables them to hold their meetings/functions at the club several times a year. This includes organisations such as Angair, Anglesea Lions club, Bethany Geelong, and the local CFA.

Once the AMYC has the increased capacity through the club renovations to expand the operation of their sailing training for school students it will be certainly strongly supported by students from Lorne-Aireys Inlet P-12 College. If you have any further questions please do not hesitate to call me on 52 89 7144.

Regards



Campus Principal





## **Anglesea & District Men's Shed**

*Under the incorporated structure of the Anglesea and District Community House Inc.*

**Meeting location:**

Cameron Rd  
Anglesea 9.00am -1pm  
Tuesdays & Thursdays



**All correspondence:**

The Secretary  
Anglesea & District Men's Shed  
5 McMillan St  
PO Box 43.  
Anglesea Vic 3230

2nd March 2016

Anglesea Motor Yacht Club Inc.,  
P.O. Box 1636  
Geelong, Vic, 3220.

Dear Wes,

On behalf of the Anglesea & District Men's Shed, I wish to advise that our organisation wholeheartedly supports the Anglesea Motor Yacht Club with their plans to renovate, upgrade and extend their clubrooms for their use and the use of the community where appropriate.

We applaud their efforts in bringing this update to fruition. This planned upgrade will enhance the club and its position as an important community social hub within the Surf Coast Shire.

Should the Anglesea Yacht Club require any assistance with their upgrade, the Anglesea Men's Shed is always happy to assist wherever possible.

We wish you all the success in your endeavours,

Yours sincerely

Secretary  
A&DMS

**Stage 1 - Ground floor**

Admin fees & permits	6500
Engineering	3600
Design & working drawings	9200
Plumbing relocation	3750
Reconstruct power connection & remove pole	8200
Demolition	1750
Set-out and excavation	2280
Footings & floor slabs 125 m <sup>2</sup>	17800
Brick/blockwork walls 178 m <sup>2</sup>	15100
Ground floor structural steel	12700
Shuttering & ACRO props hire	3600
Suspended slab roofs	21900
Ground floor electrical wiring	4800
Roller doors	4150
Painting - internal & external	3800
Safety fencing	3700

**Total stage 1** 122830

**Stage 2 - Upper floor**

Lift	50500
Upper floor structural steel	24500
Stud wall & roof framing	25500
Plumbing	21900
Electrical	18200
Roofing & drainage	8600
Solar PV panels & hot water	14800
Windows	21600
External wall cladding (cedar w'board)	5800
Internal wall cladding - lining boards	8300
Wet areas wall cladding - cement sheet/plaster	3900
Kitchen & bar fitout	17200
Appliances	15800
AV equipment	2100
Internal finishes - paint, tiles, carpet tiles	8300
Balustrade & stairs	11250

**Total stage 2** 258250

Contingency (5%) 19054

**Total project estimate: 400134**

## URQUHART'S BLUFF BOARD RIDERS

██████████  
Commodore, AMYC  
Melba Pde, Anglesea, 3230  
2/3/16

Dear Wes,

It is pleasing to see the proposed plans to upgrade to the AMYC. It is long overdue and the improved facilities will be enjoyed by all members and community groups associated with the club.

Our community membership has allowed us to utilise the facility for our social activities and meetings on a regular basis and we are grateful to be an integral part of the club.

On behalf of the Urquhart's Bluff Board Riders we wholeheartedly support the proposed plans and wish you well in your endeavours.

Regards,

██████████  
UBBR



LIONS CLUB OF ANGLESEA INC.

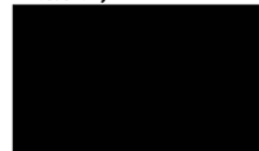
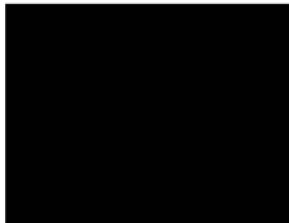
Box B, 32-34 Murray Street

Anglesea, Victoria 3230

ABN 11 030 5584 36



Secretary



7 March 2016

Anglesea Motor Yacht Club  
P.O. Box 1636  
Geelong Vic 3220

Dear Wes

On behalf of the Lions Club of Anglesea, I am pleased to advise that this Lions Club gives its wholehearted and unqualified support to the Anglesea Motor Yacht Club's plans to upgrade, renovate, and extend their clubrooms for their own use, and appropriate use by the community.

The Lions Club appreciates the Motor Yacht Club's co-operation in allowing us the use of your facility for social activities on a number of occasions. The proposed extension and upgrade can only make an already first class venue even better.

The proposals will enhance the club, as well as providing a worthwhile community meeting place, well suited to a variety of social activities within the Surf Coast Shire.

The Lions Club would be honoured to be involved in any practical assistance we can provide.  
We wish you every success in your vision for the future.

Yours sincerely

A handwritten signature in cursive script that reads "Daniel Downes".

President  
Lions Club of Anglesea



ANGLESEA FIRE BRIGADE  
P.O. BOX 106  
ANGLESEA 3230



29<sup>th</sup> April, 2016

Anglesea Fire Brigade  
PO Box 106  
ANGLESEA VIC 3230

Dear [REDACTED]

On behalf of Anglesea Fire Brigade, I wish to advise you that our organisation totally support the Anglesea Motor Yacht Club with their plans to upgrade, renovate and extend their clubrooms, which you kindly make available for our Brigade and other community groups to use.

This planned upgrade will enhance the club and its position as an important community social hub within the Surf Coast Shire and especially Anglesea.

We wish you all the success in this application,

Yours sincerely

[REDACTED]

[REDACTED]  
Secretary

**Submission 8**

**From:** [REDACTED]  
**Sent:** Thursday, 11 May 2017 11:04 AM  
**To:** Info  
**Subject:** Anglesea cricket club budget submission

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

As per Brett Kerr community submission, The Anglesea cricket club is requesting council considers a request of \$38000 to insure the change rooms upgrade can be completed we understand that council officers are recommending that \$33000 will be coming from the open space fund this will cover our project shortfall of \$71000

Sent from my iPhone

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#### OPEN LETTER TO THE MAYOR AND COUNCILLERS

The Anglesea Cricket Club is seeking extra funds for the construction of change room facilities at the Cricket Club at Ellimatta Reserve. The Anglesea Cricket club is a local community club with a proud history of getting the job done.

The Club has provided the following works:

- Construction of the grounds with the help from international harvester
- construction of the club rooms,
- the extension and renovation the club rooms,
- construction of the picket fence and sight screens,
- the sodding of couch grass on the oval,
- recycled water project in which the council can access water for council use
- automatic watering system for both Cricket and Football ovals
- Practice net redevelopment

Well over \$500,000 worth of works has been done to create one of the best grounds in the Surfcoast Shire. All development and works has been provided by raising monies and by club members. The total monies given by the Surfcoast Shire for all of these projects has been \$12,000. You can see we are a group of doers.

As a community minded club, we have constructed a pitch at the new Anglesea Primary School funded by the club. We also raised \$14,000 for the Black Saturday fires and for the last 4 years have held and fundraised for the Pink Stumps Day for Breast Cancer.

Since Ash Wednesday fires we have held a cricket game annually with Mount Macedon in which Aireys Inlet and Anglesea combined as a team have raised monies for the local CFA.

Anglesea Primary School used the cricket ground for their sports day many years until the opening of the new school. When available we have shared our oval with the Aireys Cricket Club and have provided the oval to the Great Victorian Bike Ride on 2 occasions. Other community groups have used the club rooms for meetings, training, and functions.

We are the only Cricket Club in the Surfcoast Council and the City of Greater Geelong that does not have change rooms facilities. We have young girls playing as part of the club in juniors and seniors and it is embarrassing to not have change rooms for all the players. 12 months ago, we secured a grant thru Cricket Victoria for \$70,000 for change room facilities. We have a short fall of funds to complete the project.

Over the years, we have never asked for monies from the Surfcoast Shire. We hope you will be able to find the extra funds to complete this project.

Anglesea Cricket Club.

 **ANGLESEA CRICKET CLUB INC.** 25 27 Ellimatta Rd  
 Anglesea VIC 3240  
 Ph 5268 1265

**Construction, maintenance and upgrades of wickets (Cricket Ground, Football Ground and Primary School)**



Cricket pitch Anglesea primary school cost \$10,000	2016	Total cost pitched \$ 40,000
2 x pitches Ellimatta reserve carpeted and maintained \$30,000		

**Submissions, supply of sand and grass sods for resurfacing redevelopments**





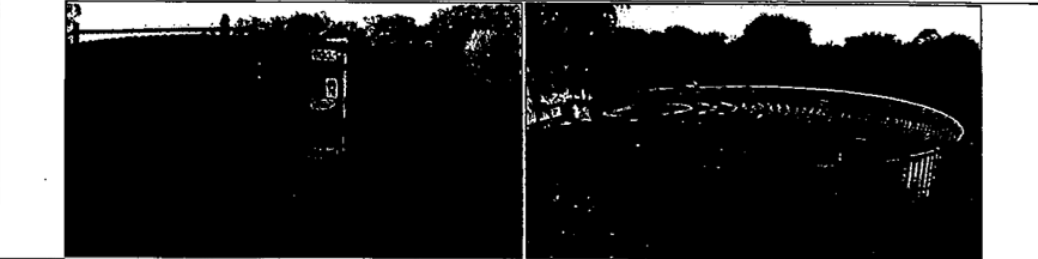


# ANGLESEA CRICKET CLUB INC.

25-27 Ellimatta Rd.  
 Anglesea VIC 3230  
 Ph. 5263 1265

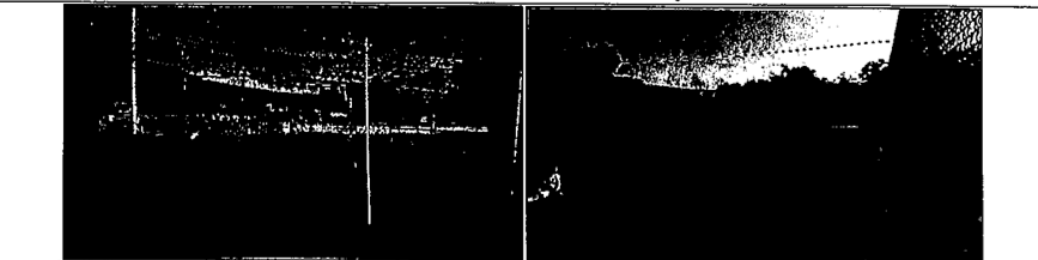
Drainage and maintenance \$40,000	2000	Total Cost \$ 68,000
Sand and instant turf \$28,000	2001	

## Submission and installation of complete recycled watering system (Cricket ground and later football ground (150,000 ltrs))





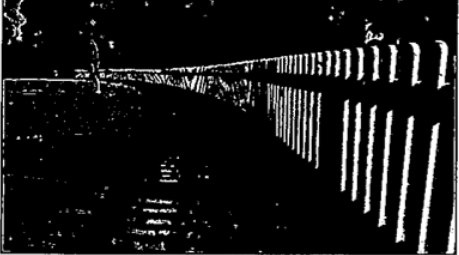

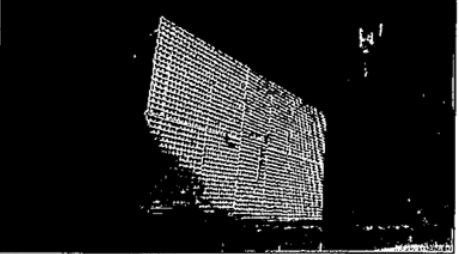
2	2002	Total Costs \$ 220,000
---	------	---------------------------




## Practice nets and redevelopment









	2011	Total Costs \$ 80,000
--	------	--------------------------

**Sight screens, fencing and surrounds Total costs \$15,000**

		<b>ANGLESEA CRICKET CLUB</b> INC.	<small>25, 27 Elmatta Rd. Anglesea VIC 3240 Ph: 5243 1265</small>
			
			1995

<b>Kitchen and Office renovations</b>		
		
		
Kitchen upgrade to conform to standards	1990	Total Costs \$ 20,000

<b>Clubroom development, maintenance and renovations</b>
--

 <b>ANGLESEA CRICKET CLUB INC.</b> <small>25 27 Ellimatta Rd. Anglesea VIC 3250 Ph 5263 1265</small>	
	
	
1987	<b>Total Costs</b> <b>\$ 90,000</b>
<b>Home change rooms and access to toilets</b>	
	
<b>Visiting change rooms and storage</b>	
	
	
Currently rent sight shed as visitors or ladies change rooms 2015	<b>Total Costs</b> <b>\$ 800 PA</b>



# ANGLESEA CRICKET CLUB INC.

27 Ellimatta Rd,  
 Anglesea VIC 3219  
 Ph 52431265

## Community use and benefits



Anglesea cricket Club is servicing a large area of the surf coast. It is the only current cricket club between Jan Juc and Apollo Bay. Current players are coming from areas of Anglesea, Aireys Inlet, Moggs Creek, Lorne, Deans Marsh and Mount Sabine. It is currently fielding 4 senior sides and has players in 5 junior teams

**Total Costs**  
 \$ ??

**Anglesea Cricket Club** is located on the picturesque **Great Ocean Road**, surrounded by bushland and with panoramic views of the coastline. The clubrooms boast outstanding facilities.

**Total costing provided by ACC**  
**OVER \$500,000**

Since relocating from the town foreshore in some thirty years ago the Club has developed from fielding one senior and one junior team, to four senior and five



# ANGLESEA CRICKET CLUB INC.

25 27 Ellimatta Rd.  
Anglesea Vic. 3230  
Ph. 5264 3265

junior teams. Our's is a very successful family cricket club both on and off the playing field.

The oval, cut into the bushy hillside, is a natural amphitheatre with excellent viewing aspects and a surface that is lush and even. A plan to install pre-used water to both of the ovals on Ellimatta Reserve means that the Santa Ana couch surface remains first class throughout the driest of summer periods.

**Submission 9**

**From:** [REDACTED]  
**Sent:** Thursday, 11 May 2017 9:07 AM  
**To:** Info  
**Subject:** Submission Form - Draft Budget 2017/18 Form Submission

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

There has been a submission of the form Submission Form – Draft Budget 2017/18 through Surf Coast Conversations

[REDACTED]

Town/Suburb: Anglesea

[REDACTED]

Your Submission: On behalf of Anglesea Art House I would like to encourage the ongoing leasing of the Art Space in Anglesea for local artists to exhibit their work. To date, this space has been keenly welcomed by a very talented range of artists and exhibitions have been well attended and supported by local residents, tourists and artists from around the State. The space is providing access to professional and formal exhibits for artists who have no other opportunities to showcase their diverse and exciting talents. The Shire has begun a much needed initiative for the arts community, and will be recognised far and wide for innovative and nurturing assistance to the local arts community.

Upload documents (if required): No file specified

Do you wish to be heard by Council in relation to your submission? No, I do not wish to present to Council

I agree to receive Council communications via email Yes

To view all of this form's submissions, visit:

<http://www.surfcoastconversations.com.au/index.php/dashboard/results/forms?qsid=1489986730>

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**Submission 10**

**From:** [REDACTED]  
**Sent:** Thursday, 11 May 2017 9:21 AM  
**To:** Info  
**Cc:** John Chatterton  
**Subject:** Budget submission 2017-2018

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

To whom it may concern

Members of the Anglesea Art House are delighted with the forthcoming alterations and extensions to our facilities, and look forward to moving to our newly refurbished space before too long. Without wishing to sound greedy, we would like submit a request for additional funding to enable an update to the kitchen/office space. This area is quite inadequate for our current needs, with both kitchen and office activities taking place within a limited space, inadequate storage room, equipment crammed into unsafe spaces and dark and dingy surroundings. The alterations to the toilet facilities will open up a new space which would be ideal to use to set up a new kitchen and a separate office and allow room for an artist's work room in the current kitchen site. We would require better natural and formal lighting, storage areas, cupboards and benches, normal kitchen facilities and more practical flooring. The Art House, with a current membership of approximately 200, is used on a daily basis, popular within the Shire for ongoing events, classes and workshops, and provides opportunities for beginning - professional artists to learn, share, form community and create leisure activities for people of all ages.

[REDACTED] President

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Submission 11



10 May 2017

Mr Keith Baillie  
CEO  
Surf Coast Shire  
PO Box 350  
Torquay  
Vic 3220

Dear Keith

**RE: Council Budget 2017/18 – A Submission by Lorne Historical Society**

The Lorne Historical Society submits the following **council/community collaborative project** for funding consideration in the 2017/18 Council budget. The project is to upgrade the façade and entrance to the Society's room which currently presents an outdated and drab image to visitors to Lorne.

Over the past five years the Society has collated, digitized and properly catalogued our collection of artefacts and photographs. We recently commissioned a Significance Assessment of the collection as defined by the National Library of Australia. The work was carried out by a professional historian, Sarah Mirams. Her assessment was that the collection contains items of local, state and national significance, particularly in relation to the construction of the Great Ocean Road. This collection, after five years of volunteer work, is now searchable online. The Society acknowledges the support given by the Council to refurbish the interior of our room. This has made working in and visiting the space far more enjoyable and permits the Society to hold themed exhibitions.

We sought to have a project to update the façade included in the 2016/17 budget but were advised that with the right proposal we would have a much stronger case for funding in 2017/18. At the request of the Shire at that time the Society sought the pro-bono assistance of two local architects to propose an upgrade to the façade of the Society's building, owned by the Council. This was completed twelve months ago and submitted to council for consideration. Our understanding is that the total cost of managing and constructing the façade upgrade is approximately \$120,000. The feedback we received was that the project should be broken into two stages.

Our proposal is for the community of Lorne to work collaboratively with the council to implement stage one, consistent with the plans submitted and combines the skills in the community with council expertise and the sourcing of local materials and labour. The Lorne Historical Society has led discussions with the Lorne Lions Club and we have a plan to contribute \$20,000 towards stage one work in 2017/18.

.../2



**Source of Locally Raised Funds**

1. The Doug and Mary Stirling Community Award Dinner – November 2017

This function is being supported by the Cumberland Resort and will raise between \$7,000 - \$10,000, which has been committed to the façade upgrade. The recipients of the award are Peter and Jan Spring.

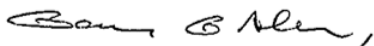
2. The Lorne Lions Club will also contribute towards the project in recognition of 100 years of service to worldwide communities by Lions International. The amount has not been determined at this time.
3. Community Funding Source: The Falls Festival Community Grant \$5,000
4. The Lorne Historical Society: \$3,000
5. In - Kind Support: Materials and Labour: \$5,000

Additional avenues of income can be sourced once the project is approved, namely and a donors' plaque to be attached to the façade.

If we are allocated \$15,000 towards the project, even with the funds raised by the Society, we do not have sufficient cash to undertake the project. A contribution of \$30,000, plus project supervision costs, from the Surf Coast Shire will enable stage 1 to be completed in accordance with the plans submitted. A collaborative approach to the project utilising local pro-bono architectural input and utilising local sources of materials and labour will deliver a successful outcome, but the Society does require Council to commit to a \$30,000 contribution to ensure that Stage 1 can be initiated.

We look forward to a positive acknowledgement of our request

Yours sincerely  
Lorne Historical Society, Inc.



  
President

**Submission 12**



[REDACTED]  
Chairman  
Torquay Marine Rescue Service  
PO Box 112  
Torquay VIC 3228

Mr Keith Baillie  
Chief Executive Officer  
Surf Coast Shire  
PO Box 350  
Torquay VIC 3228  
Via email: [info@surfcoast.vic.gov.au](mailto:info@surfcoast.vic.gov.au)

10 May 2017

Dear Mr Baillie,

**Re: Torquay Marine Rescue Service - Surf Coast Shire 2017-18 Budget Submission**

Torquay Marine Rescue Service (TMRS) is seeking funding from the 2017-18 Surf Coast Shire Budget.

TMRS is seeking \$20,000 to assist with the purchase of specialist rescue equipment and associated training costs to improve the capabilities of TMRS and safety of rescue crew members. Funds will also be used to meet associated ongoing operational and maintenance costs.

The establishment of the Office of Marine Rescue, Emergency Management Victoria has provided limited funding assistance, by providing state wide group insurance. Funding for the purchase of operational equipment and training remains via grants based program. However, no grants funding is available for maintenance and operational costs.

Funds received from the 2016-17 SCS budget, enabled the purchase of a replacement rescue PWC, equiped with GPS plotter, marine radio and rescue sled. The total cost of the vessel was approximately \$20,000 (\$21,700, including value of donated rescue sled).

TMRS has recently purchased a replacement vessel for TR03 - Yamaha PWC. Once fitted with rescue equipment the total cost of the vessel is estimated at \$26,000. Funding for the replacement of this vessel was obtained through the Volunteer Emergency Services Equipment Program (VESEP), under a \$2 for \$1 co-funding agreement.

TMRS remains significantly under resourced with basic personal protective equipment, including wet weather clothing, wetsuits and personal EPIRBs. Members are routinely required to supply their own wetsuits and wet weather clothing.

Recent search and rescue operations have identified the requirement for additional specialist equipment. The recovery of a deceased male in 2016 and search for disabled vessels further highlighted communications issues and requirement for additional specialist equipment for search and rescue operations. Subsequently, new PWC are being equipped with GPS plotter and VHF marine radio. However, an upgrade of navigation equipment including integrated forward looking infra-red radar (FLIR) and night vision for our primary rescue vessel remains unfunded.

Ongoing financial support from SCS, will assist TMRS in maintaining the service it provides to the community and provide a safer environment for water users.

I would welcome the opportunity to address the council in relation to this budget submission.

A copy of financial statements is available on request.

Submitted for your consideration.

Sincerely,



Chairman  
Torquay Marine Rescue Service

**Submission 13**



Anglesea Surf Life Saving Club

100 Great Ocean Road, Anglesea, VIC 3230 | Ph 5263 1107 | info@angleseasc.org.au

10 May 2017

**Submission to Surf Coast Shire**

Draft Budget 2017/18

Submitted by: [REDACTED] s, Chair, Redevelopment Committee  
Anglesea Surf Life Saving Club  
100 Great Ocean Road Anglesea, VIC, 3230

Submission: Anglesea Surf Life Saving Club (ASLSC) proposes Surf Coast Shire allocate \$500,000 in its 2017/18 budget toward a \$5 million redevelopment of our lower club house to create a year round Surf Life Saving, coastal and land based adventure/recreation hub located at the start of the Great Ocean Road.

This initiative is in line with findings of Surf Coast Shire's report; 'Economic Value of the Surf Industry'<sup>1</sup>, which concluded ocean based and land based 'adventure' and recreational activities present a key opportunity to increase the visitor numbers, stays and spend throughout the whole year.

Surf Coast Shire can leverage ASLSC's redeveloped facilities and location at the start of the Great Ocean Road to:

- **Support and promote ocean and land based adventure and recreation activities.** This will be achieved by providing groups and individuals involved in activities such as mountain/road bike riding, bush and coastal walking, ocean swimming, kayaking, canoeing, fishing and yoga with pre/post activity access to showers, change rooms, information, café/restaurant, storage and meeting rooms.
- **Extend the stay and spend of 1.2 million visitors<sup>2</sup> traveling between Anglesea and Lorne each year – particularly in the June and September quarters.** This will be achieved by providing travellers (particularly the 738,000 day visitors) with

<sup>1</sup> Economic Value of the Surf Industry to Surf Coast Shire, AEC Group, 2014

<sup>2</sup> Visitor Insights 2015, Surf Coast Shire

access to amenities and services as noted above to make it more appealing and comfortable to visit the region during the cooler months.

- **Provide general access to local community groups and peak bodies.** Providing local community groups and peak bodies/organisers of adventure/recreation activities and events access to the redeveloped facilities for meetings positions Anglesea as a welcoming and supportive home for these pursuits.

All of the above will enhance the Surf Coast region's attractiveness as a visitor destination, location or base that fosters sporting, cultural and social activities and events.


The ASLSC's lower club house redevelopment recently received Coastal Consent and a Planning Permit application was submitted to Council on 20 March 2017.

**Attached is a copy of ASLSC's business case for the project.**

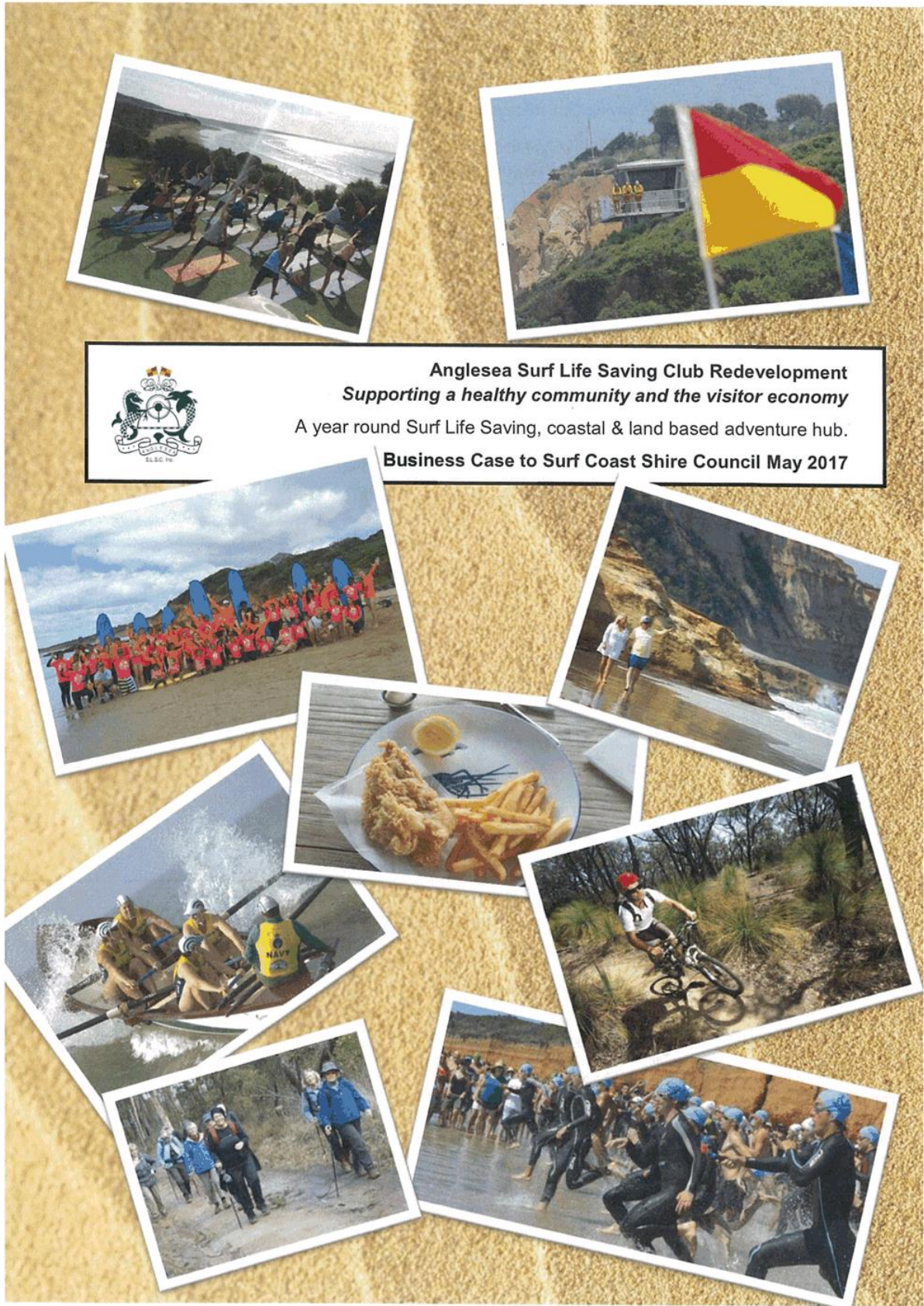
Do you wish to be heard by Council in relation to your submission? Yes

Sincerely



  
Chair, Redevelopment Committee  
Anglesea SLSC





**Anglesea Surf Life Saving Club Redevelopment**

Anglesea's year round Surf Life Saving, coastal adventure & fitness hub.  
*Supporting the community and visitor economy.*

**Business Case May 2017**

---

Anglesea Surf Life Saving Club Inc.  
ABN 145 446 599 74  
PO Box 87  
ANGLESEA 3230  
Tel: +61 3 52631107  
Fax: +61 3 52631108  
Web: [www.angleseaslsc.org.au](http://www.angleseaslsc.org.au)

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**Anglesea Surf Life Saving Club Redevelopment**  
*A year round Surf Life Saving, coastal adventure & fitness hub.*

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**Attachments**

1. Existing clubhouse layout
2. Extract from 2015-2020 ASLSC Strategic Plan
3. Articles in local media
4. Brochure distributed to Harvey Street residents
5. Doorknock Letter 2015

## **Anglesea Surf Life Saving Club Redevelopment**

*A year round Surf Life Saving, coastal adventure & fitness hub.*

### **1 Executive Summary**

Anglesea Surf Life Saving Club Inc (ASLSC) is at an advanced stage in its planning for the redevelopment of the operational component of its clubhouse facilities – the building known as the Lower Clubhouse. The redevelopment falls squarely within the Club's core responsibility as a provider of life saving services to the local community. The redeveloped clubhouse will enhance the Club's operational capability and its use as a community based facility while allowing us to service the needs of outdoor, adventure and sporting groups and visitors to the region all year round.

The Club's membership has outgrown its current (original) clubhouse and the clubhouse is now in a parlous state. There is significant momentum within the Club to proceed with the redevelopment, and the Club has obtained all necessary approvals from Life Saving Victoria and has received a grant from the Government of Victoria towards the cost of the redevelopment. The Club will make a significant contribution to the redevelopment through member donations and the deployment of its existing cash reserves.

In addition to being based on Life Saving Victoria's updated 'Clubhouse of the Future Guidelines', the redevelopment will...

- Support the community and visitor economy as a hub for sports and outdoor activities including mountain biking, bush walking, yoga and swimming.
- Provide residents, community groups and visitors with access to purpose built facilities, amenities that support outdoor, adventure, water and sporting activities.
- Facilities will include meeting and multi-purpose rooms, showers, toilets, accommodation and a restaurant/cafe to ensure residents stay active while visitors and groups have a base that allows for longer, more frequent stays in the region.
- Activities supporting the visitor economy can and will be managed to complement and not conflict with ASLSC's core business of life saving.
- See details noted on pages 12, 16 and 17.

The club has undertaken a consultation process with the local community as part of a previous application for Planning Permission and has addressed all significant issues raised.

On its critical timeline the Club expects to be in a position to commence demolition in March 2018, with construction completed by November 2019. This application is a cornerstone for the Club proceeding with the redevelopment according to that critical timeline.

### **Anglesea Surf Life Saving Club Redevelopment**

*A year round Surf Life Saving, coastal adventure & fitness hub.*

## **2 Club Details**

### **2.1 History**

Anglesea Surf Life Saving Club (ASLSC) was formed in January 1952 by a small group that believed Anglesea would be served better by a dedicated surf patrol making the beach safer for increasing numbers of residents and visitors. This aim of patrolling the Anglesea beaches remains the prime objective of the club today. The original building was a Patrol Shed (it really wasn't a Club House), dimensions 25' by 8' 6" built in the central part of the dunes in 1953, on the top of which was a lookout platform to assist in patrolling the beaches. Unfortunately, heavy seas removed one dune system and a boat shed at the bottom of the dune and it was decided to build a Club House on its current site.

The original clubhouse (now termed the Lower Clubhouse) was built by Club Members in 1961. The adjoining bunkhouse building was constructed several years later and in the early 1990's the upper level (now the Ray Marsh Room) was added, opening in 1994. Numerous additions and changes over the 55 years have resulted in the current building.

### **2.2 Current facilities**

The Lower Clubhouse (the subject of this proposal) currently contains:

- Lower Level: All patrol equipment in a dedicated area; the Nipper store for all boards and associated equipment; male and female toilets and change rooms; fuel store in a ventilated area. A building audit undertaken by Life Saving Victoria in 2012 estimated that over \$625,000 would need to be spent over the next 15 years to keep the building in an appropriate and safe condition.
- Upper Level: Club administration office; First Aid Room; Patrol and Training office; training room, member's kitchen, club shop, board shed; and ski shed.

The upper clubhouse provides male and female bunkhouses with toilets and showers and a rudimentary gym at the lower level. The upper level is the Ray Marsh Room which is currently a multi-purpose facility. It is a Club meeting room, operates as a café on weekends and over the holiday periods, is used as an ancillary training room during summer and is often used for community or private events.

As a result of growth over time the Club took a decision in 2006 to purchase an off-site facility in the Anglesea Industrial Estate for \$395,000 to be used to store equipment that was only required periodically. By mid-2013 the debt was paid down and the facility is used to store surf boats, IRB's, club records, and trailers. LSV and other clubs have made use of this facility from time to time and part of the facility is currently leased to EcoLogic.

In order to accommodate requirements over the key summer period (mid-December to late January) in recent years the club has hired a number of large tents that are set up on the lawn in front of the Upper Clubhouse. These provide training rooms for the Development Week and other courses run during that time and also provide shade areas as required for the Nipper program.

### **Anglesea Surf Life Saving Club Redevelopment**

*A year round Surf Life Saving, coastal adventure & fitness hub.*

#### **2.3 Management**

The club is affiliated with Surf Life Saving Australia (SLSA) and Life Saving Victoria (LSV). It is one of fifty-seven lifesaving clubs in Victoria and is incorporated and is managed by a Board of Directors.

It is a registered Charitable Institute and makes annual returns to Consumer Affairs Victoria and the Australian Charities and Not-for-profits Commission.

#### **2.4 Lease Arrangements**

In 2013 the Club entered into a licence and lease under Section 17D of the *Crown Lands (Reserves) Act 1978* with the Land Managers, the Great Ocean Road Coastal Committee for the area upon which the clubhouse is located. The term of the licence and lease is for twenty-one years, commencing on 1 January 2014. The permitted use is for a Surf Life Saving Club, associated activities and a cafe.

#### **2.5 Membership History**

From the humble 33 members that formed our club over 60 years ago we now have approximately 2000 members. Following is a snapshot of membership growth over the past 50 years:

<b>Season</b>	<b>Active Members<sup>1</sup></b>	<b>Nippers</b>	<b>Associate</b>	<b>Other<sup>2</sup></b>	<b>Total</b>
1965-66	213	0	183	5	401
1975-76	206	0	147	10	363
1981-82	235	139	150	12	536
1986-87	271	156	142	19	588
1996-97	249	235	151	25	660
2000-01	260	329	185	31	805
2005-06	368	478	196	45	1087
2010-11	584	459	742	54	1839
2015-16	699	531	730	51	2011

Notes: 1 –Includes Senior Active, Active Reserve, Award, Long Service, Cadets & Juniors  
2 – Other includes Life Members & Honorary Members

### **Anglesea Surf Life Saving Club Redevelopment**

*A year round Surf Life Saving, coastal adventure & fitness hub.*

Prior to the late 1990's the growth in membership had been organic however the advent of Life Saving Victoria (an amalgam of Surf Life Saving Victoria and the Royal Life Saving Society – Victoria Branch) so a much greater focus on water safety and drowning prevention which in turn led to strong growth in JAB or Nipper numbers across Victorian clubs.

Part of the step-change in growth in the mid 2000's was the requirement for all nipper parents to join as Family Members. The reasons for this were twofold. Firstly it ensured that parents were members with the expectation that most would provide some level of ancillary assistance around the Nipper program. This was seen as essential in responding to the ever increasing level of risk management required in running an effective program. The second reason was as a response to the requirement that all members have a Working with Children Check

### **2.6 Life Saving Performance and Activities**

Anglesea is a relatively safe beach and major rescues are rare but do occur.

Anglesea SLSC provides volunteer patrols on weekends and public holidays from the last weekend in November through until Easter Monday (possibly later depending on the Easter date). In addition, the Anglesea clubhouse is the base for lifeguards who provide lifesaving services at Anglesea and Pt Roadknight from Monday till Friday during December and January.

The Club also provides an incident response service to out of hours incidents from Pt Addis to Urquharts Bluff in conjunction with Life Saving Victoria and Fairhaven SLSC.

Following is a snapshot of activities in the 2015-2016 patrol season:

<b>Total Rescues</b>	<b>11</b>
<b>Total First Aids</b>	<b>48</b>
<b>Preventative Actions</b>	<b>1209</b>
<b>Patrol Hours</b>	<b>6483</b>



Anglesea is a large club in terms of total numbers but only a small percentage live locally. Recognising this some 20 years ago, and noting the increasing difficulty in ensuring members rostered onto patrol attended as required, Anglesea opted to introduce a 2-tier patrol system.

Tier 1 is Anglesea Surf Rescue (ASR) which constitutes 8 to 10 patrols of between 8 and 10 members each



### **Anglesea Surf Life Saving Club Redevelopment**

*A year round Surf Life Saving, coastal adventure & fitness hub.*

who are committed to providing the core patrol requirements across the season. Each patrol has all required qualifications and may also include one or two rookies, younger members who wish to become involved in ASR. The dedication of these members is rewarded by the provision of additional clothing and equipment over and above the SLSA minimum.

Tier 2 is in effect the balance of the qualified members. They are obligated to provide a minimum 16 hours patrol each season but it is at their discretion as to when this is done with members booking onto patrol dates that suit their personal circumstances.

This system has worked well, with some minor modifications, since 1997 and in the 2015-2016 season a total of 408 qualified members patrolled at Anglesea.

## **2.7 Member Development Activities**

### **Patrols and Training**

The primary development activity in respect to patrols is the development and support of the ASR model as outlined above.

In addition, Anglesea works hard to ensure it has more than enough lifesaving equipment to support its members and turns this equipment over on a relatively short basis. Each season Anglesea SLSC spends in excess of \$50,000 on maintaining and/or replacing essential surf lifesaving equipment.

Qualified members have to renew their qualifications annually and these re-qualification training and assessment activities are conducted on a regular basis from October through until late January.

Lifesaving, like many other activities that have a large proportion of young members, has a relatively high turnover of its membership, particularly in the 17 to 25 age bracket. This is reasonably consistent across most lifesaving clubs both in Victoria and nationally. In support of this each year Anglesea runs Development Week in December. This week incorporated a Bronze Medallion course for 15-16 year olds and a Silver Camp allowing previously qualified members to enhance their qualifications whilst providing a training resource for the Bronze Camp. Total attendance at the camp is generally around 200 and brings significant financial input to Anglesea as most of the candidates stay at one of two camps in Anglesea with the training at the surf club. It is important to note that Anglesea SLSC takes a wider, holistic view of this training. It is not limited to our own members but will accept members from other clubs and also some applicants who require the qualification for external purposes. In recent years the club has also offered scholarships to a number of locals to participate in Development Week through an arrangement with the Anglesea Football and Netball Club. The club has also offered concessional rates to attend the camp to a number of local families who could not have otherwise participated.

In addition to its training of younger members the club provides a range of training, in particular cardio pulmonary resuscitation (CPR), to nipper parents and other



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associate members. Training has also been provided on a number of occasions to community groups in CPR.

#### Annual Summary of Awards Gained

Season	Bronze Medallion	SRC <sup>1</sup>	Other <sup>2</sup>	Total
1975-76	27	20	29	76
1986-87	47	21	47	115
1996-97	47	24	76	150
2000-01	40	23	30	93
2010-11	146	53	328	527
2015-16	226	51	641	918

Notes: 1 – Surf Rescue Certificate

2 – Includes First Aid, Advanced Resuscitation, Spinal Management, IRB Driver & IRB Crew

### Youth Development Activities

Anglesea SLSC runs a Junior Activities program that is scheduled around the key summer holiday period with additional sessions generally out to the State Junior Championships in March or April. In the 2015-2016 season there were 531 members enrolled in the program. A cap was initiated on the number of enrolments several years ago to limit the program to between 500 and 550 as that is considered a safe level given the beach conditions and the mandated level of supervision required.

Over the past decade Anglesea has developed 2 major initiatives that have seen interest and take up in other clubs around Australia.

The first of these is the Youth Involvement Program (YIP's). This program was conceived by a former Anglesea Director of Junior Activities to cater for those members coming out of Nippers (age 14) who wished to stay involved beyond undertaking patrol activities. The program is a rewards based program that requires participants to earn points by their involvement in a wide range of club activities. It also provides some basic leadership training. That program was ultimately taken up by clubs across Victoria and also interstate.

The second initiative is the creation of Starfish Nippers for children with special needs. This program runs in parallel with the core nipper program providing a framework for involvement in club activities for members aged 6 to 25 that would otherwise be excluded as a result of their special needs. It is limited to no more than 15 participants so as to ensure the necessary support. This program has won a number of awards for its support to those with special needs and has been taken up by several other clubs. Anglesea provides a consulting service at no-cost to clubs looking to set up the program and is participating in a national forum looking to role-out the program nationally.





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At the local level Anglesea SLSC works with the Anglesea Primary School where appropriate and has been a Platinum Sponsor of the school for several years. Each year ASLSC provides equipment and resources to support a schools surf carnival involving a number of local primary schools and held at Pt Roadknight beach.

### **Competition**

Anglesea has always seen competition as a key building block to its overall performance as a life saving club, ensuring that through competition members become better lifesavers.

As a consequence, Anglesea is arguably the most successful Victorian club in lifesaving competition over the past 30 years. It is regularly the most successful club at Victorian surf carnivals and has won the state championship on more occasions than any other club over the past 30 years.

Nationally Anglesea has been the highest ranked Victorian club at the Australian Lifesaving Championships every year this century.



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## **3 The Existing Buildings**

As outlined above and shown in the attached plans the existing buildings currently contain:

#### **The Upper Building:**

- Male and female bunkhouses with toilets and showers.
- A rudimentary gym at the lower level which is made available to Anglesea residents at a notional cost.
- The upper level is the Ray Marsh Room which is a multi-purpose facility. It is a Club meeting room, operates as a café on weekends and over the holiday periods (see below), is used as an ancillary training room during summer and is often used for community or private events.

#### **The Lower Building:**

- Lower Level: All patrol equipment in a dedicated area; the Nipper store for all boards and associated equipment; male and female toilets and change rooms; fuel store in a ventilated area.
- Upper Level: Club administration office; First Aid Room; Patrol and Training office; training room, members kitchen, club shop, board shed; and ski shed.

### **3.1 Current Facilities and Usage**

The attached plan (Attachment 1) show the existing layout of the two buildings.

#### **The Upper Building:**

Since the development of the multi-purpose room above the bunk rooms in 1994 (known as the Ray Marsh Room – RMR) there has been widespread use of this facility both by the club, corporate groups and local groups. It is a meeting place for members and their friends, the general public and as a venue for club functions and as a training room. It is also a highly sought after location for wedding receptions during the non-core lifesaving period.

Since the early 2000's there has been a cafe operating in the RMR, initially for a few weeks in January and more recently throughout the holiday periods and on weekends throughout the year. For a number of years this was operated by club members but as the popularity of the venue grew the decision was taken to engage professional caterers to operate the facility on behalf of the club. Between 2011 and 2016 the facility operated as 'The Deck Cafe' and since April 2016 as 'Captain Moonlite'. It is important to note that the club retains full control of the building and does not enter into a sub-lease.

The arrangement with 'Captain Moonlite' is based on an anticipated long-term relationship that will continue to bring an important income stream to the club. The operators have had extensive involvement in the most recent revisions of the redevelopment plans because of the need to relocate and upgrade the kitchen facilities and the toilets in the RMR to integrate them into the new facility.

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It is also important to note that 'Captain Moonlite' have underscored their commitment to a long-term relationship with the club by investing significantly in a recent refurbishment of the RMR.

As noted there has been widespread community use of its facilities over the past 20 years for social, educational and professional activities. In the period 2001 – 2016 there were:

- Over 200 school camps utilising the facilities including the bunk rooms and training rooms
- Approximately 50 meetings held by groups such as GORCC, Parks Victoria, Surf Coast Shire, Red Cross and local MP's
- Graduation nights held by Anglesea Primary School
- Music camps by the Sweethearts of Swing
- At one time Anglesea Probus held their monthly meetings in the RMR.

The vast majority of this community usage has been at little or low cost (generally only recouping cleaning costs).

### **The Lower Building**

The Lower Clubhouse, which it is proposed to demolish and replace, currently contains on its lower level:

- The Patrol Store – All of the clubs emergency equipment is stored here including the Inflatable Rescue Boats, motors and ancillary equipment such as helmets and life vests and surf rescue boards. This is secured via roller door and has been broken into a number of times over the years and at least 2 IRB motors have been stolen
- There are male and female toilets and change rooms which may have been adequate 60 years ago but are not today.
- A room that was originally the first aid room has been turned into a store for Nipper equipment.
- A fuel store in a ventilated area.

On the upper level of this building are:

- The club administration office. In 2001 the club was the first in Victoria to employ a paid administrative assistant to deal with the day-to-day issues associated with running a club of the size of Anglesea. The administration office is relatively small offers inefficient working conditions for staff. Currently the administrative assistant works 3 days per week during the off-season and 5 to 6 days per week from November through until March.
- First Aid Room. All of the clubs primary first aid equipment including first aid kits, oxygen equipment, defibrillators, spinal boards and spare stock is stored here. The room is open to the training room area and provides little privacy in the event of traumatic injuries.
- Patrol and Training office. In this room the club stores all other patrol related equipment including radios, log books and related equipment. It also houses the IT server and a number of desks which are used extensively during training periods for entering and updating data.

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- Training room. This multi-purpose room was originally designed in the 1960's as the hub of club activity. Over the years it has been used as a training room, as a base for social gatherings, as the area for nipper registrations and, on occasion, as the overflow first aid room whilst awaiting an ambulance to arrive.
- A kitchen that is use by school groups and club sections as required.
- Club shop. This opened in 2003 and sells clubwear to both members and the public and brings in a significant income each season.
- Board and ski sheds. Club competition equipment is stored in these two areas

### **Building Condition**

A building audit undertaken by Life Saving Victoria in 2012 estimated that over \$625,000 would need to be spent over the next 15 years to keep the lower clubhouse building in an appropriate and safe condition.



## **4 Club Strategic Plan**

As an integral part of its governance processes the club develops a strategic plan which is reviewed and updated every 5 years and which forms the basis for its annual planning process. The most recent plan is for the period 2015 – 2020 and a copy of the *Plan on a Page* is attached and the full plan can be accessed on the club website. Also attached is the detail surrounding the Strategic Priority relating to the club infrastructure. Refer to Attachment 2.

The strategic plan was developed on the basis of input from a wide range of members and external data taking into account the current level of beach visitations and expected increases on visitations over time. It is important to note the development of this plan was based on addressing the needs of the current level of membership and community requirement; there is no intention within the club's forward planning to increase member numbers.

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## 5 Looking Forward

Over the past 6 years the club has slowly moved toward seeking to update and upgrade its primary operational facilities – the existing Lower Clubhouse. Although there was pressure and desire to replace the entire existing buildings with a single building, this is not economically viable.

In developing the plans our aim is to redevelop the clubhouse to serve the community for the next 50 years. Further, the redevelopment is based on providing an appropriate level of infrastructure for the current level of membership; there is no intention to seek to increase membership. However, any redevelopment will provide the opportunity for greater use of the facility beyond the core lifesaving period.

### 5.1 The Need and Opportunity

#### Need

- The existing building fails to comply with current occupational health and safety standards.
- Member and community expectations for an operational and training base for a large Surf Life Saving Club are not being met by current facilities.

#### Opportunity

- Our location on the Great Ocean Road, within close proximity of water ways, walking trails and mountain bike (peddle) tracks presents an opportunity to leverage a purpose built clubhouse facility to support the visitor economy by.
- Providing mountain bike riders, bush and coastal walkers, ocean swimmers, kayakers, paddlers, fishers and yoga participants with access to showers, change rooms, information, café/restaurant, meeting rooms, storage and accommodation will attract and lengthen visitor stays in the region.
- Providing groups involved in these activities with clubhouse facilities that increase the attractiveness of the region as a base and location to host and support events.
- Services to outdoor/adventure groups will be scheduled to complement and not conflict with Surf Life Saving activities.

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ASLSC currently has around 2000 members and the current facilities cannot support this level of membership. It is acknowledged that facility usage varies significantly throughout the year; peaking in December and January with a lower level of use throughout the winter months. However, the club does make continuous use of the facility throughout the year with activities such as club training, social events and equipment upgrading and repair. This is in addition to wider community use of the facility.

In respect to membership numbers there has been some feedback suggesting that:

- a) Member numbers were inflated to support this redevelopment by forcing Nipper parents to become members. This is not correct. The club took that decision several years ago in response to the state government's policy on Working with Children checks for volunteer organisations. The added benefit is that there are now more involved parents many of who are undertaking training in areas such as resuscitation and first aid.
- b) The redevelopment would lead to further increases in membership and thus further exacerbate traffic and parking issues. The club has no plans to increase membership beyond the current level.

Surfcoast Shire's recent "Surfclubs of the Future" project has identified the need for greater community use of facilities on crown land. ASLSC strongly supports this position and can point to widespread community use of its facilities over the past 20 years for social, educational and professional activities. The vast majority of this community usage has been at little or low cost (generally only recouping cleaning costs) and it is the view of ASLSC that redevelopment will provide an excellent basis for expanding this community use as well as providing much needed club facilities. However, it is also acknowledged that Anglesea is relatively well served by existing facilities and we merely note our willingness to make these facilities available if required.

### **Needs Analysis – Surf Life Saving**

Development of the current strategic plan, while having an effective life of 5 years, was based on a 25 year horizon. This analysis took into account the change in member profile over time, changes in member expectations and their requirements to remain engaged members.

As noted previously there has been a significant increase in key member areas over the past 15 years. Between 2000-01 and 2015-16:

- Qualified member numbers increased by 270%;
- Nipper membership increased 161%;
- Associate membership increased 395% as a result of implementing parent's membership to support the Nipper program and to effectively implement the governments Working with Children requirements.

Within the "qualified members" cohort over that period:

- Cadet Members (age 13-15) increased by 100% from 41 to 84; and
- Junior Members (age 15-17) increased by 490% from 64 to 315.



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These numbers compare with a total of 40 cadet or junior members in 1966-67.

The existing facilities, while appropriate for the membership numbers and age spread in the 1960's are totally inadequate for today's younger members who have much greater expectations of the facilities provided to them. There is little opportunity to provide spaces for younger members to congregate and engage more closely with what the club has to offer them.

As previously outlined Anglesea SLSC has a very strong focus on effective training of members but the ability to deliver this training is currently inhibited by the lack of appropriate fit-for-purpose facilities. As an example the annual requalification process requires members to undertake an on-line component of their award. In order to implement this it is necessary to set up a number of computers in the current training room with cables run from the office area. This same area is also used for delivering training and assessment, Nipper registrations and data entry during this time and is the access area to the first aid room. It creates a significant health and safety risk.

In developing the framework for the redevelopment the current membership numbers and age spread have been used as the basis for determining future requirements. As stated previously the club believes that the existing membership numbers should not increase but that, with an improved facility, greater use can be made throughout the year.

### **Beach Visitations**

The core reason for the existence of the Anglesea Surf Lifesaving Club is to provide a lifesaving and first aid service to beach users at Anglesea and nearby beaches. Over the past 5 years total beach visitations during volunteer patrol periods have ranged between 42,000 and 56,000 persons. It is likely that this figure will continue to rise, although not significantly as casual visitations are limited by the lack of parking in the vicinity of the beach.

In the past 5 years the club has identified and responded two significant changes in the visitations.

With the continuing promotion of the Surf Coast and the Great Ocean Road as a tourist attraction greater use is being made of the unpatrolled beaches to the west of Anglesea as tourists find it difficult to park at Anglesea beach during peak periods. This has resulted in a number of incidents at these beaches, most significantly the mass rescue at Urquharts Bluff in January 2012 which resulted in one death. As a result of this increase in call out incidents LSV in conjunction with Anglesea and Fairhaven SLSC's has developed a protocol for responding to these incidents. In response Anglesea always has one IRB and two IRB motors available for immediate call out, in addition to equipment required for normal patrol or training activities.

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The second change, which is a reflection of society, is the change in those visiting the beach. Our members have noted that there is a significant increase in visitors for who English is a second language, often in large groups representing a particular interest group. The club is responding to this by ensuring our Patrol Captains are trained to engage with these groups to offer support if needed. This is generally acknowledged with thanks.

### 5.2 What is Proposed

Over the past 15 years the very basis of surf lifesaving has changed with a much greater emphasis on education. ASLSC's Strategic Plan 2017-2022 notes that the club's purpose is to *"To provide a safe aquatic environment in the Anglesea region by providing best practice lifesaving and first aid services to the community, to also promote aquatic health and safety whilst encouraging all members to realise their potential in surf lifesaving and surf sport."*



This change in emphasis is reflected in both the senior training activities and the Nipper program. Whereas once Anglesea ran an annual Bronze Medallion camp for 20 to 25 candidates, today the camp caters for up to 200 participants. Current facilities cannot support this number as much of the training is "classroom" based and as a consequence the club is forced to erect a number of large tents to provide the necessary room.

Likewise, the Nipper program, which has grown from around 200 participants to between 500 and 600 over the past 15 years has a much higher educative content than previous also requiring facilities off the beach. Wherever possible the club utilises its experience and its facilities for greater community benefit beyond its primary functions. Examples of this are its innovative development of the Starfish Nipper program for children with disabilities, a program now being taken up by a number of lifesaving clubs around Australia, and the assistance provided to groups who may have difficulty accessing the beach.

The proposed redevelopment also responds to the changing nature in beach visitations. As greater use is made of the beaches west of Anglesea there is a commensurate need to respond and over time we anticipate the need for "Outpost Patrols" stationed at these locations at key times (this already occurs at Urquhart's Bluff on an ad hoc basis). The proposed redevelopment will provide the additional space necessary to store and maintain the necessary equipment to provide this resource and to act as a base for managing these outpost patrols.

The proposed redevelopment responds to these changed circumstances by providing:

- More accessible and appropriate first aid facilities and easier ambulance access;
- Separation of training and operational area with appropriate storage areas;
- Administrative offices to support ongoing activities;
- Secure storage for lifesaving equipment;

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- Flexible training facilities on the upper levels that will cater for current and future lifesaving training requirements. These will replace the tents that have to be bought in each year to provide sufficient training rooms to cope with the demand. These will have multiple uses including during the Bronze Camp, Nipper Orientation and training that takes place throughout the year.

The multi-purpose training areas will allow Anglesea to improve its training potential in the following areas

- Bronze Medallion training base award (over 15yrs)
- Surf Rescue Certificate (over 13 years)
- First Aid
- Advanced Resuscitation and Managing Spinal injuries
- Radio handling and procedures
- IRB skills
- Training of Patrol Captain in beach management.

Training is delivered by internal trainers/assessors who are qualified through LSV which is the registered training organisation regulated to deliver vocational education and to provide training services throughout Victoria. They are recognised as providers of quality assured and nationally recognised accredited training and qualifications as well as being identified as leaders in the fields of first aid and water safety training.

Anglesea SLSC's current facilities have served the club and the community well over the past 50 years, what is proposed is an upgrade to these facilities to serve the beach going and wider Anglesea community for the next 50 years.

### **Visitor services**

With a redeveloped clubhouse in place, Anglesea SLSC can provide access to showers, change rooms, information, café/restaurant, meeting rooms, storage and accommodation for individuals and groups participating in mountain bike riders, bush and coastal walkers, ocean swimmers, kayakers, paddlers, fishers and yoga etc.

Where relevant these services may be charged at nominal rates to cover costs and ensure users respect the facilities.

These services will be scheduled and managed so they do not conflict with Surf Life Saving activities and programs.

### **The Education Option**

Improved facilities will also provide the opportunity to explore in greater detail, and subject to Surf Coast Shire approval, more commercial opportunities that would benefit both the club and the Anglesea community and provide greater facility utilisation in the non-core lifesaving period. This includes:

- Anglesea SLSC taking on a role as the registered provider of life saving related training on behalf of Life Saving Victoria. Preliminary discussions have been held with LSV.

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- Looking to develop an "Education Hub" in conjunction with local course and accommodation providers with a focus on providing relevant life saving training to the large number of school groups currently staying at the various local camps.

There has been little direct target marketing to attract external groups for training as yet as current facilities are not of an adequate standard. There is however great potential to approach such groups for both indoor and outdoor training with the capability for larger groups and workshop breakout areas.

The redeveloped facility would also be an ideal medium size conference venue with food service on-site and for overnight or extended conferences or training, utilising local accommodation and thus contributing financially to both the club and local service providers

Direct marketing could target the above-mentioned groups as well as the following:

- Schools that participate in LSV's School Surf League
- Local surf schools that offer an opportunity to both on-sell and work in conjunction with the Club
- Schools from Melbourne, Geelong, Ballarat and other areas where we would be able to offer a total package, far beyond the basic use of bunkrooms currently offered.
- Other life saving clubs or similar organisations that can be targeted directly with relevant training offers

These initiatives will, over time, provide an important base line income to supplement the current reliance on membership fees and fund-raising.

### **Community Use**

The current club house's condition has made it unattractive to all but a few community groups.

In line with our aspiration to be an all year round Surf Life Saving, coastal and fitness hub, when redeveloped, the upper level will provide greater opportunity for community use – be they local organisations or groups traveling to/visiting for these purposes.

Additionally, the club will continue its current policy and both welcome and encourage community use of the redeveloped facilities:

- For any corporate usage (other than by club sponsors) a market price would be charged;
- For private usage by club members or sponsors a charge to cover cleaning and actual cost of usage (ie power) would be levied;
- For usage by community groups a charge to cover cleaning and actual cost of usage (ie power) would be levied. In some cases all costs would be waived as has been done on numerous occasions in the past.

This is consistent with the requirements of the Crown Lease under which the club operates.

The following is an extract from Schedule 3 of said lease:

1. The club shall allow various 'not for profit' community groups to meet and hold functions, from time to time at the club, providing these do not in any way interfere with the Club's own functions of lifesaving duties and general operations.
2. Community access fees shall be a nominal charge to cover building cleaning and preparation for the event.

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3. **The club agrees that during the term of the Crown Lease, the Club will allow the use of the building erected upon the propose Crown Lease area by community groups subject only to the use requirements of the Club for purposes of surf club and associated activities.**

Improved facilities would also provide the opportunity to explore in greater detail, and subject to Surf Coast Shire approval, more commercial opportunities that would benefit both the club and the Anglesea community.

## **6 SWOT Analysis**

Following is an analysis of the key strengths, weaknesses, opportunities and threats that face the Club in the short to medium term. This analysis formed a key plank in developing the current strategic plan.

### **Strengths and Weaknesses of the Club**

#### **Strengths**

- Prime location
- Positive patrol inspection results
- Strong membership numbers with a core of dedicated members
- Highly respected within the life saving community
- Seen as an innovative club (Youth Involvement Program, Starfish Nippers etc.)
- Strong focus on governance and risk and financial management
- Strong membership income
- Regular income from cafe operation and club shop
- Substantial savings (dedicated building development fund)
- High 'nipper' numbers
- Fairly high profile within the local community
- Training activities offer broad life saving skills
- Community focussed
- Provides family friendly recreation

#### **Weaknesses**

- Insufficient facilities to match member requirements given membership numbers
- Facilities do not satisfy expectations of younger members – not fit for purpose.
- Operational infrastructure no longer fit-for-purpose
- Lack of sufficient and appropriate training facilities
- Poor first aid facilities
- Lack of storage and maintenance space for necessary lifesaving equipment.
- Lack of appropriate infrastructure inhibits ability to effectively support Outpost Patrols
- Heavy reliance on annual membership takings and fundraising
- Difficulty in retaining well qualified patrolling members in the 17 to 25 age group

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**Opportunities and Threats to the Club**

**Opportunities**

- Updated facilities will enable management of Outpost Patrols
- Improved facilities will enable club to be a base for adventure travellers and groups.
- Improved facilities will be a base for regional and local education and training.
- Potential to provide conference or training packages in association with local service providers thus supporting income stream.
- Greater utilisation of cafe thus continuing to raising awareness of the club and possibly generating a greater income
- Better integration of Nipper parents into mainstream club activities thus expanding the skill base of club management

**Threats**

- Rising administration, insurance costs, government and other requirements
- Rising costs for equipment and maintenance
- Decreased membership income if members become dissatisfied with poor facilities
- Continued loss of younger members as club cannot satisfy their expectations with poor quality and outdated facilities
- Older members retiring
- Reluctance in membership to step up to positions of responsibility
- Lack of skills, experience and qualifications if senior members leave
- OH&S issues from clutter and lack of storage

**7 Funding Proposition**

The current indicative cost of the redevelopment (based on a Quantity Surveyors estimate) is between \$4.5M and \$5M. This is consistent with the costs of the redevelopment of other Victorian surf club facilities. The club proposes to fund this as follows:

• LSV Facility Funds:	\$1.5M – Granted in 2016 State budget and managed via LSV
• Major Donors:	\$0.9M – Already confirmed pledges
• Club Funds:	\$0.8M – ASLSC has the ability to borrow this amount.
• Fundraising:	\$1.0M
• Grants & In-Kind:	<u>\$0.8M</u>
<b>Total</b>	<b>\$5.0M</b>

The club is also putting in place arrangements to borrow up to \$1M to ensure appropriate cash flow through the redevelopment period prior to the release of the LSV Facility Funds.

**8 The Process to Date**

- Architect's drawings were initially prepared several years ago and exhibited at the club with members invited to provide comment.
- There was a significant delay while a new lease was negotiated as the lease that existed at the time was out of date. Extensive work was then undertaken in conjunction with the



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Great Ocean Road Coastal Committee (GORCC) to agree the terms of a new lease under the Crown Lands (Reserve) Act 1978. This took some 18 months but resulted in a lease that is more suited to the activities of a community based organisation and is now being used as a template for other coastal clubs..

- Preliminary discussions were held in 2013 and 2014 with the relevant authorities (Department of Environment, Land, Water and Planning; Surf Coast Shire and GORCC) to establish the range of supporting information required with our applications for Coastal Consent (with DELWP) and Planning Approval (with SCS). A consultant Planning Advisor was engaged to assist this process.
- A range of studies were then commissioned covering areas such as Aboriginal Heritage, Coastal Vulnerability, Geotechnical and Traffic Management.
- The Coastal Consent and Planning Permit applications were submitted in late 2014 and in November 2015 SCS organised a meeting with objectors (there were 13 objections in total) and club representatives. The local ward councillors and a representative of DEWLP also attended.
- As a result of feedback at that meeting the club agreed to undertake additional community consultation and to review aspects of the design.
- An invitation to attend a consultation session at the club was included with the annual 2015 doorknock letter that goes to every house in Anglesea. There was only a limited response to this invitation and a second session, held on Easter Saturday, was advertised in the Surf Coast Times.
- Both these sessions confirmed the concerns of a limited number of local residents.
- These concerns, together with issues raised within the club, have been addressed with the building plans revised accordingly.

**9 How these concerns were addressed**

The following table sets out in broad the objections received, either formally via the planning process or via the feedback sessions, and the club's response to those concerns:

Issue	ASLSC Response
Bulk of the building	The upper level has been redesigned to bring the east face back by approximately 3.5m.  The height of the development is only approximately 2.5m above the height of the building it is replacing and is below the ridge line height of the remaining second building.
Overlooking properties across Great Ocean Road	Screening has been included.

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Loss of car parking	There is no loss of current car parks other than during construction.
Loss of native vegetation	There will be no loss of native vegetation.
Size of public change rooms and loss of existing facilities atop sand dunes	Noted and ASLSC has discussed this with GORCC who are now proposing to refurbish and retain the existing facility. There will thus be an increase in available public facilities.
Lack of consultation	Noted and has been addressed.
Increased footprint	The proposed structure sits within the footprint of the existing building.
Will limit public access/beach access	There will be no change to public access to the beach other than minor disruption during construction.
Traffic issues	ASLSC acknowledges current traffic issues and have consulted with SCS and VicRoads. ASLSC cannot effect major changes as this could only be achieved via acquisition of additional land.  ASLSC has negotiated with VicRoads to install a pedestrian refuge and improved lighting at the intersection of the Great Ocean Road, Murray and Harvey Streets. The club will contribute to the cost of these works.

## 10 Community Engagement

Prior to submission of the original applications for Coastal Consent and Planning Permission there had been no formal community consultation process as the focus was on the lease issues. However, in that period and through 2015 there were a number of articles in the local media that highlighted the proposed redevelopment. Copies of these are included at Attachment 3.

In January 2015 all houses in Harvey Street from Jackson St to Bon Air Ave were visited and the proposed redevelopment outlined where owners were available and in all cases a copy of a brochure (see Attachment 4 – note that the design has changed slightly since this brochure was produced) was left.

The club received no formal comment or feedback from any of the above articles or discussions.

Subsequent to the receipt of 13 objections to the Planning Application and comments at the meeting held in November 2015 the club agreed to undertake further consultation.

#### **Anglesea Surf Life Saving Club Redevelopment**

##### **A year round Surf Life Saving, coastal adventure fitness hub.**

An invitation to attend a consultation session at the club was included with the annual 2015 doorknock letter that goes to every house in Anglesea (Attachment 5). Nineteen attended this session and the only issue raised that was not covered in the formal objections related to the potential loss of the existing change facilities.

As there was such a limited response to this invitation it was decided that a second session should be held during Easter 2016 This was advertised in the Surf Coast Times twice on the 17<sup>th</sup> and 24<sup>th</sup> of March. Approximately 10 people attended and no new issues were raised.

## **11 Transition Process**

The preferred option is for the redevelopment to commence toward the end of a life saving season, most likely in early February with an anticipated redevelopment period of 18 months. However, that decision will be based on the timing of the necessary approvals and our project timeline currently anticipates a start around September 2017.

During this period, which would include one lifesaving season, access to the beach via the ramp would not be impeded although the lower car park would be required as the construction base. The club would also propose basing a container in this area to store primary life saving equipment during the season. Alternatively, this could be located in the Main Beach car park. Club administration could be located in a number of positions including the upper clubhouse, the offsite facility in Inverlochy or rented space opposite the beach area. Anglesea SLSC will hold discussions with Life Saving Victoria, SCS and GORCC to determine the optimal location of temporary facilities closer to that time.

It is not expected that any major disruption to life saving activities or programs such as Nippers and Bronze Camp would happen although the scale may be amended for one season.

Construction activities would be minimised or possibly halted during the main holiday period so as to minimise community impact.

## **12 Environmentally Sustainable Development (ESD)**

Anglesea SLSC is committed to minimising its environmental footprint and can point to a number of initiatives already in place. These include:

- Separation of waste and recycling wherever possible;
- Installation of water tanks to store rainwater which is used for washing down, toilets flushing and landscape watering;
- Installation of solar heating for hot water and solar panels.

The construction of a new building and modifications to the existing building provides an opportunity for the ESD initiatives above to be retained and developed, together with the introduction of additional ESD initiatives to the items above into the new building, including:

#### **Anglesea Surf Life Saving Club Redevelopment**

##### **A year round Surf Life Saving, coastal adventure fitness hub.**

- Wall, floor and roof insulation to new building, together with thermally design glazing and window frames to reduce energy movement in the glass and frame
- North facing windows properly sealed from the weather and shaded from the sun, and designed to open for natural ventilation when weather conditions allow
- Screening to Eastern windows and minimal windows to the West to reduce heat gain
- Maintenance free and low maintenance building materials and safe access design to reduce painting, cleaning and maintenance costs and hazards associated with the building
- Lights, power, air conditioning and other services to be controlled to minimise power use in quite times or when good weather conditions allow reduced lighting and AC
- Specific wash down areas with interceptor traps to clean stormwater and to collect sand before going into the stormwater system
- Specific waste materials area, sealed and securely fenced with segregated bins for types of waste and wash down facilities to manage waste, encourage recycling and minimise waste going to landfill
- Bicycle facilities, good access to pedestrian paths, and additional surfboard and ski storage will be provided to encourage transport other than motor vehicles to the club
- A lift will be provided for disabled access, but stairs shall be designed to encourage their use and reduce power use for the lift

In addition to providing these features to benefit the environment, there is an opportunity for the club to promote these ESD features to club members and visitors so they can learn a little about and be aware of the benefits of being ESD friendly.

### **13 Communication**

It will be important to keep both local residents and occasional beach users apprised of the potential disruptions during the redevelopment.

Once approvals are in place and a construction schedule agreed a detailed community communication strategy will be implemented. This is likely to include:

- Detailed briefing of all club members during the season preceding the start of construction;
- Briefing sessions for the local community in the months preceding construction;
- Regular updates in local newspapers to keep the community informed of progress;
- Regular updates on the club website and via the LSV website to advise of restricted beach access.



**Anglesea Surf Life Saving Club Redevelopment**  
*A year round Surf Life Saving, coastal adventure & fitness hub.*



## Attachment 2 - ANGLESEA SLSC STRATEGIC PLAN 2017-2022

### Purpose

To provide a safe aquatic environment in the Anglesea region, promote aquatic health and safety and encourage members to realise their potential in surf lifesaving and surf sport.

### Vision

To be recognised as a progressive and welcoming club that provides the community with a safe aquatic environment and excellence in surf lifesaving services, activities and facilities.

### Mission

We will:

1. Be a responsible, inclusive club that strives for excellence in all aspects of surf lifesaving;
2. Provide consistent, effective communication to realise our shared vision;
3. Provide defined pathways to allow all members to become engaged in all levels of lifesaving and the community;
4. Encourage diversity and long term participation from all members; and
5. Strive to be the best at what we do.

### Core Values

Welcoming | Inclusive and supportive | Open communication | Respectful | Responsible | Innovative | Excellence

### Strategic Priorities

Create and maintain a safe aquatic environment in the Anglesea region.

Create an environment where Anglesea offers all members the opportunity to achieve their best in surf sport.

To ensure Anglesea continues to be a well managed and financially stable organization.

Maximise Internal & External Community Engagement

Maximise members skills and knowledge to increase members engagement in:

- Patrols
- Coaching
- Administration
- Mentoring
- Volunteering

Create an environment where young members develop their lifesaving and leadership skills and become valuable members of the club.

Position the clubhouse as a hub for aligned outdoor, recreation & adventure groups & visitors. These activities will be scheduled to not conflict with core business.

Redevelop the clubhouse to ensure the club's facilities cater for a growing and increasingly diverse member base and greater community/visitor involvement.



**Anglesea Surf Life Saving Club Redevelopment**

*A year round Surf Life Saving, coastal adventure & fitness hub.*

**Strategic Priority: Club Infrastructure**

***Develop the club infrastructure to ensure the club's facilities cater for a growing and increasingly diverse member base and greater community involvement.***

NO.	ACTIONS	MEASURES	RESPONSIBLE POSITION	TIMELINE
8.1	Ensure the Project Committee is fully functional and is on track to implement the redevelopment of club facilities.	Committee established and functioning	PRES	YEAR 1
8.2	Ensure the Redevelopment Finance Committee is fully functional and working closely with the Project Committee to develop and deliver a redevelopment financing strategy.	Committee established and functioning	PRES	YEAR 1
8.3	To ensure there is regular and on-going communication with relevant authorities and stakeholders to facilitate a positive outcome.	Redevelopment communication strategy developed and implemented.	PCC	YEAR 1 & ONGOING
8.4	To ensure there is regular and on going communication with the local community to ensure a positive outcome.	Redevelopment communication strategy developed and implemented.	PCC	YEAR 1 & ONGOING
8.5	Develop and document the rationale for redevelopment and ensure it is maintained and updated.	Rationale documented	PCC	YEAR 1 & ONGOING
8.6	Following issue of necessary approvals develop detailed project plan leading to completion of the redevelopment.	Redevelopment undertaken	PCC	YEARS 1-3

PCC = Project Committee Chair

**Anglesea Surf Life Saving Club Redevelopment**  
A year round Surf Life Saving, coastal adventure fitness hub.  
**ATTACHMENT 3: NEWSPAPER ARTICLES**

## **Anglesea Surf Lifesaving Club**

**Newsangle,  
Spring 2014**

Easter Monday saw the completion of another successful season for our local surf lifesaving club. With just on 2000 members Anglesea SLSC is the largest club in Victoria and this season provided over 5,500 person hours of patrol, undertook 10 rescues and delivered first aid assistance on numerous occasions. In addition over 700 awards were processed including 140 new Bronze Medallion holders, over 60 Surf Rescue Certificates and some 560 children participated in the Anglesea Nipper program including in the Starfish program for kids with special needs.

A new innovation this season was the trial of a new "3 part Bronze Medallion" program aimed at time-poor Nipper parents. This program, which progressively delivers the full qualification over a number of seasons, allows parents to start gaining qualifications that then allows them to assist with delivering the nipper program.

In lifesaving competition Anglesea again held its head high with a second at the Victoria Championships at Ocean Grove and was again the top ranked Victoria club at the National Championships in Western Australia. At the Victoria Junior (Nipper) Championships Anglesea finished 8<sup>th</sup> but the star of the event was Anglesea local Max Mauderer who finished the weekend with 6 Gold, 1 Silver and 2 Bronze medals. Max had similar success last season and at the Club's Presentation Night on Easter Saturday Max was awarded the Anglesea SLSC 2013-2014 Junior Competition Award. Max is a local boy who is often seen dropping in on waves at Point Roadnight under the watchful eye of his wave at 1.5 years of age! Involved with the dolphin program at the surf Max was involved with a couple of board rescues over the 2012/2013 community is an achievement of which he should be very proud.

The club is currently considering its long-term requirements and is in the early stages of developing plans for the redevelopment of the older section of the facility that date back to the early 1960's. This process is expected to take a number of years and a community consultation process will allow broader community requirements to be incorporated into the redevelopment.

Just because the season is over not everything stops. The Deck café is open Thursday to Sunday during the colder months and the Anglesea Bears convene at noon on the first Sunday of the month for a brief, refreshing swim followed by a BBQ lunch – all members are welcome.

If you would like to find out more about the club please visit our website on [www.angleseaslsc.org.au](http://www.angleseaslsc.org.au) or contact Di Feudoloff in the office on 5263 1107. New members are always welcome!

*Matt Solly*  
*Anglesea Surf Lifesaving Club*

Anglesea Surf Life Saving Club Redevelopment

Geelong Advertiser 24/3/15

www.geelongadvertiser.com.au TUESDAY MARCH 24 2015

# NEW Surf club eyes \$4m aid

**SHIRAZ MURILIS**

A NEW three-level facility would be built as part of Anglesea Surf Lifesaving Club's \$4 million redevelopment plan by Life Saving Victoria as one of 10 in the state most due for a major upgrade.

The 54-year-old clubrooms have had minor repairs, but are long overdue for modernisation, with the club desiring more than five years ago to pursue an upgrade.

Club president Warren Clarke said the lower level, which is set for demolition, had cracking and broken brick work, and concrete cancer.

"After it was initially built we've been adding to it and lacking on, but it doesn't flow and it's not functional," he said.

While money would be sought from the State Government, Mr Clarke forecast a "strong fundraising drive" to secure the required capital.

LSV Facilities Development Committee chairman David Schults has outlined Anglesea is one of eight clubs in-cluded in a business case calling for more infrastructure funding from the Government.

The three other lifeguarding clubs in the region, Jax Jax, Lorne and Torquay, also have clubrooms that are over 40 years old and are working on redevelopment.

Plans submitted to the Surf Coast Shire show that the northern building at Anglesea will be demolished and replaced with a three-level building.

The lower ground level will have storage for equipment, provisions for extra parking, and a three-level building. The plans will be submitted to the shire by park on the northern streets at the shire offices at the SLSC in order the beach, while the ground level will continue to work roads.

At the same level within the retained southern building, the shire will be converted to a half-acre kitchen overlooking the beach and east of the road. Facilities will look existing and preserved buildings.

The applications makers no provisions for extra parking, and a three-level building.

There people will continue to work roads.

At the same level within the retained southern building, the shire will be converted to a half-acre kitchen overlooking the beach and east of the road. Facilities will look existing and preserved buildings.

The applications makers no provisions for extra parking, and a three-level building.

Anglesea Surf Life Saving Club Redevelopment  
A year round Surf Life Saving, coastal adventure fitness hub.

# Surf club rescue in plan stage

Surf Coast  
Times  
26/3/2015

**SHANE FOWLES**

A NEW three-level facility would be built as part of Anglesea Surf Life Saving Club's \$4 million redevelopment plan.

The ageing complex is rated by Life Saving Victoria (LSV) as one of 10 in the state most due for a major upgrade.

The 54-year-old clubrooms have had minor repairs, but are long overdue for modernisation, with the club deciding more than five years ago to pursue an upgrade.

Club president Warren Clarke said the lower level, which is set for demolition, had cracking and broken brickwork, and concrete cancer.

"After it was initially built we've been adding to it and tacking on, but it doesn't flow and it's not functional," Mr Clarke said.

While money would be sought from the State Government, Mr Clarke forecast a

"strong fundraising drive" to secure the required capital.

LSV facilities development committee chairman David Schultz has confirmed Anglesea is one of eight clubs included in a business case calling for more infrastructure funding from the Government.

The three other lifesaving clubs in the region - Jan Juc, Lorne and Torquay - also have clubrooms that are more than 40 years old and are seeking redevelopments.

Plans submitted to the Surf Coast Shire show the northern building at Anglesea will be demolished and replaced with a three-level building.

The lower ground level will have storage for equipment, change rooms, public toilets, patrol vehicle garage, kiosk and deck area.

At the same level within the retained southern building, the stores will be converted to a barbecue kitchen.

The plans will be on display until March 30.

**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**

## Anglesea SLSC—Update

By Peter Williams, Secretary

Easter Monday saw the completion of another successful season for Anglesea SLSC. This season the club provided over 5650 person hours of patrol and undertook some 1,800 preventative actions, which averted any major rescues having to be performed on the beach. Members performed 44 first aids, including 5 major first aids ranging from breaks and dislocations to major wounds.

The Annual Development Week camp in December was the biggest in the state and had over 250 attendees. Around 800 new awards were gained over the season including 120 new Bronze Medallion holders, nearly 60 Surf Rescue Certificates plus numerous other awards including IRB, First Aid and Advanced Resuscitation certificates. The club also ran Basic Resuscitation Courses for 80 Nipper Parents and older members of the club to give them an important life saving skill.

**This summer there were around 550 kids between 6 and 14 years old participating in Anglesea's Nipper program, held mostly over the main 2 week summer break.**

These kids were supported by over 100 teenagers and parents acting in water safety roles to ensure all Nippers had a fun and safe experience. Behind the scenes of this huge program is also a brilliant group of volunteers required to make everything happen, so a big thank you and congratulations goes out to all involved.

A team of around 65 of these Nippers went on to represent the ASLSC at Regional then State titles held in Warnambool over the March long weekend. Anglesea finished in 13<sup>th</sup> place overall. Stand out performers for the club were Maddie Hume, and the whole Under 12 Boys team led by Max Mauderer, Owen Solly and Max Suttle.

In senior lifesaving competition Anglesea again held its head high with a win at the Victoria Championships at Ocean Grove and was again the top ranked Victoria club at the National Championships at North Kirra in Queensland where Anglesea won 6 Gold, 4 Silver and 5 Bronze Medals across the Senior and Masters competition.

At the annual Carnival Day Lunch, coinciding with the Anglesea Surf Carnival on 4<sup>th</sup> January, club President Warren Clarke thanked the many sponsors and supporters, including the many local businesses that support the club in a variety of ways, for their continued support. A number of service awards were presented including the National Medal to Colin Brodie and Lloyd



Simpson (pictured). These awards, presented by Sarah Henderson MP, are in recognition of their commitment to patrolling the Anglesea beach over many years.

This season also saw the instigation of the Anglesea SLSC Supporters Group, comprised predominately of locally based members. The group aims to support the Club in all of its endeavours and specifically with respect to encouraging greater local participation and supporting surf sport. The group has already made a significant contribution to the purchase of a new double surf ski (pictured below) that locals Tom Penny and Sam Phillips paddled to victory in the Open Double Ski event at the Victorian Titles



The Club's application for planning permission to redevelop the older of the two buildings is currently under consideration. This building, whose footprint will be essentially the same as the existing building will, when completed, provide an outstanding community resource. Over the past 20 years many community groups have utilised the club facilities; however this new development will provide a much wider range of options including the potential to be utilised as a conference facility. There has been some concern expressed at the potential loss of car parking however the only parks to be lost are where club vehicles and equipment are currently parked. In fact parking will improve marginally as both car parks will be hard surfaced and the additional storage area afforded by the redevelopment will mean that club equipment will not take up valuable parking spaces.

Just because the season is over not everything stops...

The Deck café is open Thursday to Sunday during the colder months and there is no better view in Anglesea than from the Deck.

If you would like to find out more about the club please visit our website on [www.angleseaslsc.org.au](http://www.angleseaslsc.org.au) or contact Di Feudoloff in the office on 5263 1107. New members are always welcome!

**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**



## Anglesea Surf Life Saving Club Redevelopment

A year round Surf Life Saving, coastal adventure fitness hub.

# Anglesea SLSC plans major redevelopment

BY JAMES TAYLOR

THE Anglesea Surf Life Saving Club (SLSC) is planning a major redevelopment to meet the explosion in members and nippers over the past few decades.

The club has applied to the Surf Coast Shire for a planning permit for the project, which will demolish the northern building and will replace it with a new three-level building.

The redevelopment will replace the lower clubhouse with a modern facility integrated with the upper clubhouse (Ray Marsh room/gym/bunkrooms) that provides members and the community with meeting rooms, conference spaces, storage and other facilities.

According to the planning report drawn up by Simeox Planning on behalf of the Anglesea SLSC, the benefits of the project include a modern first aid room, larger inflatable rescue boat storage, modern public toilets and larger indoor spaces.

The report notes nippers numbers at the club were capped at 500 in 2012 for occupational health and safety reasons, and there are also 400 full members, about 750 associate members and nearly 300 junior members.

It further states changes to the nipper program requiring at least one parent to be a club member and present while training is taking place mean there can be as many as 1,100 people around the clubhouse and

on the beach.

"Presently Anglesea SLSC has no way of accommodating these numbers within its facilities in order to keep people out of the weather during instruction periods; at best it can accommodate around 150 at any one time."

Life Saving Victoria is supportive of the club's application, rating Anglesea SLSC's facilities among the next 10 in urgent need for major upgrading and including it with seven other clubs in a business case sent to the state government for the next stage of funding for the rebuilding of life saving facilities across Victoria.

The Great Ocean Road Coast Committee, as land manager, is also supporting the application.



**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**  
**ATTACHMENT 4: BROCHURE**



## ASLSC REDEVELOPMENT

Following an extensive amount of work our Surf Club has finally reached the point where we can submit a Planning Permit application to the Surf Coast Shire and an application for Coastal Consent to the Department of Environment and Primary Industry. Following the establishment of an enduring lease with the Great Ocean Road Coastal Committee, this is the next major step toward redeveloping the Lower Clubhouse. We will only get 'one chance' for this redevelopment as getting permission to do any additions, alterations or redevelopments is become increasingly hard.

### BACKGROUND

The first stirrings of this project were almost 10 years ago when it was recognised that the original clubhouse built in the early 1960's (with constant additions) was nearing its serviceable life. A quick inspection of heavily eroded steel beams and the generally poor condition of the building indicates it is time for this building to be replaced.

During the last 50 years the membership has grown from several hundred to almost two thousand and although this level of growth is not expected to continue we are bursting at the seams. The club struggles to service our members, store equipment and provide the required training facilities whilst complying with contemporary OH&S requirements. Members complain that when functions are held in the Ray Marsh Room (essential for our budget) that there is no separate area where they can gather.

It is important to note that LSV has extended its charter from being essentially an emergency services organisation to being a major training organisation; this modern facility will support that extension. Also the regulating authorities have indicated that new developments (especially those in locations such as ours) must have a strong emphasis on community facilities, and be able to be used by the local community.

**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**

**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**

DESIGN

This development is a *'once in a life time opportunity'*. Life Saving Victoria has issued guidelines for surf club developments and the time when club members 'pitched in' to build a clubhouse, has truly passed. The new clubhouse will dramatically increase storage in the basement level, the second floor will provide a modern entrance and administrative/training facilities, a modern first aid room and IRB storage. The third floor will have a new entrance from the upper car park and consist of an extended modern kitchen, toilets including a disabled toilet, large lecture rooms, and areas for club members and the community to enjoy. The new building will provide a larger area for displaying our club's history & memorabilia and will be 'married' to the Ray Marsh Room providing seamless access to all levels, and not the rabbit warren we currently have.

The plans are still subject to change as feedback is received from club members, the surrounding community and controlling entities of GORCC, DEPI, Surf Coast Shire and other bodies. The new additions have been designed so that there is minimal impact to house views in Harvey Street. The greatest impact is from the beach where the building additions will be more prominent.

The next stage is for the Shire and DEPI to consider these applications and this will include a range of community consultations.

COST AND FUNDING

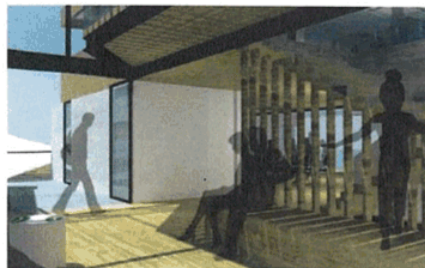
It is now essential that the club unites to make this project a reality and fund raising will commence shortly. The preliminary estimates are that the physical building will cost just over \$4M and the ASLSC Board has recognised that the final cost is likely to be closer to \$5M. To fund this the club will be seeking support from Surf Coast Shire who have access to a number of relevant grant facilities, from Life Saving Victoria through their Facility Redevelopment Funding Program and from the Federal Government. Support will also be sought from the ASLSC Foundation and the club is in a strong position to borrow against its equity in the off-site storage facility in the industrial estate. The balance will be basis for a fund raising program, details of which will be circulated in the next few months.

It is a big task but as noted before it is a *'once in a life time opportunity'*, and at the same time funding is the greatest threat to the project.

If all goes well and the necessary approvals are given and funding in place, building plans will be completed, contracts let and a process of demolition and reconstruction will commence. It is likely that the actual redevelopment phase will take between 24 and 30 months.

The redevelopment will cause a major dislocation during construction but the end result will be a building that serves our children, grandchildren as well as providing the Anglesea and greater community with a modern functional building that provides an essential community service.

*Warren Clarke, President*



**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**

**ATTACHMENT 5: Letter included with 2015 ASLSC Doorknock Letter Delivered to Every House in Anglesea and Point Roadknight**

**Invitation to the Anglesea community**

As you may have heard, Anglesea Surf Life Saving Club is currently considering the redevelopment of its 60-year-old lower clubhouse.

As the focus of our surf lifesaving, training, Nippers and surf sport activities for decades, the clubhouse is well overdue for modernisation.

Through this redevelopment project, we have an opportunity to show the same commitment and foresight of the club founders who could see the need to patrol the beach.

We want to continue to deliver first-class surf lifesaving services that ensure our beach continues to be the pride of the Surf Coast.

The club is considering all options to not only satisfy its own requirements but to also ensure that the redeveloped building is a valuable community resource.

**What's wrong with the current building?**

The existing lower clubhouse has reached the end of its useful life, is in poor structural condition, is no longer 'fit-for-purpose' and does not satisfy contemporary health & safety requirements. The existing First Aid facility is inadequate and poorly located, does not provide privacy and emergency access is compromised and more generally there is a lack of appropriate on-site storage for emergency and training equipment resulting in expensive equipment being stored inappropriately and leading to damage and loss.

Given the ever increasing requirements within surf lifesaving for training and assessment the current facilities are totally inappropriate and insufficient as there are no facilities for providing classroom type training, now a key component of both Nipper & Bronze Medallion training.

**The new proposal**

What is proposed is:

- a facility that satisfies current and future requirements and shows the foresight that was shown when the current building was developed in 1960;
- a facility that allows Anglesea SLSC to effectively deliver on its core lifesaving obligations and all supporting activities;
- a development that better links with the existing Ray Marsh Room building; and
- a facility that is a true community facility attracting significant external use in the off-season and thus contributing to both Anglesea SLSC and the broader Anglesea community.

Any redevelopment will be guided by the principals of environmental sustainability, will sit within the existing building footprint, will not result in loss of car parking and will not impact on native vegetation.

**Invitation to the community**

To help the club take its vision further, you are invited to inspect the current facilities and take the opportunity to discuss the proposal with club representatives on Sunday 10 January between 2 and 4pm.

We look forward to seeing you there.

**Anglesea Surf Life Saving Club Redevelopment**  
**A year round Surf Life Saving, coastal adventure fitness hub.**

NEWS

# Questions invited about redevelopment

BY JAMES TAYLOR

THE Anglesea Surf Life Saving Club has invited the community this weekend to discuss the club's planned upgrade.

The club has been working on its proposed redevelopment for some time, and in a statement to members, said the 60-year-old clubhouse was "well overdue for modernisation".

"The existing lower clubhouse has reached the end of its useful life, is in poor structural condition, is no longer 'fit for purpose' and

does not satisfy contemporary health and safety requirements.

"The existing first aid facility is inadequate and poorly located, does not provide privacy and emergency access is compromised and more generally there is a lack of appropriate on-site storage for emergency and training equipment, resulting in expensive equipment being stored inappropriately and leading to damage and loss.

"Given the ever-increasing requirements within surf lifesaving for training and assessment, the current facilities are totally inappropriate and

insufficient as there are no facilities for providing classroom type training, now a key component of both Nipper and Bronze Medallion training."

The club says the proposal will deliver a facility that satisfies present and future requirements, as well as showing the foresight of the existing building when it was developed in 1960.

"Any redevelopment will be guided by the principals of environmental sustainability, will sit within the existing building footprint, will not result in loss of car parking and will not impact on native vegetation."

The club applied to the Surf Coast Shire for a planning permit last year. At the time, Life Saving Victoria rated Anglesea SLSC's facilities among the next 10 in urgent need for major upgrading and included it with seven other clubs in a business case sent to the state government for the next stage of funding for the rebuilding of life saving facilities across the state.

People can inspect the existing facilities at the clubhouse on the Great Ocean Road and discuss the redevelopment proposal with club officials on Sunday between 2-4pm.

The Echo, 7/1/2016

ss hub.



**Submission 14**

**From:** [REDACTED]  
**Sent:** Wednesday, 10 May 2017 11:17 AM  
**To:** Info  
**Subject:** Submission Form - Draft Budget 2017/18 Form Submission

There has been a submission of the form Submission Form – Draft Budget 2017/18 through Surf Coast Conversations

Name: Anglesea Community Network

Postal address: [REDACTED]

Your Submission: Anglesea Public Transport Proposal needs financial support to run a pilot program for 17/18 budget The community would like to explore the usage of travel from Anglesea to Wuarn Ponds on a bi weekly basis for a period of 6 months. We would like access to the community bus and for this cost to be funded by council as part of Council advocacy and follow up to the proposal drafted by Lyn Bunning. The community has already done an enormous amount of work on this project and has held community meetings with PTV McHarry's and V Line. Currently there is no bus run from Anglesea to Wuarn Ponds. We would like council to consider this submission as public transport is now in the council plan. The bus runs would be a trial to provide evidence based data to support a permanent bus run post pilot. We would like to start the bus run in August to allow time to communicate the trial to our local residents. We think we need about \$20,000 to supply bus, driver, booking system, marketing trial and survey data to evaluate outcomes. We would like to present to council for a hearing and provid

e survey data we have collected so far.

Upload documents (if required): No file specified

Do you wish to be heard by Council in relation to your submission? Yes, I would like to present to Council

I agree to receive Council communications via email Yes

To view all of this form's submissions, visit:

<http://www.surfcoastconversations.com.au/index.php/dashboard/results/forms?qsid=1489986730>

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This is not SPAM. You are receiving this message because you have submitted feedback or signed up to Surf Coast Conversations. If you think you have been sent this by mistake please contact us at [info@the-hive.com.au](mailto:info@the-hive.com.au)

**Submission 15**

**ANGLESEA COMMUNITY NETWORK – Submission to Surf Coast Shire budget – May 2017**

**1. Equity**

There is wide concern in our community about the apparent inequity in SCS investment in the Anglesea ward when compared to the other three in the Shire. The SCS Draft Budget reveals that, of the 24% of SCS revenue which this ward contributes, the council is only re-investing 6% of its budget in our ward. While this could be understandable if it were a one-year aberration, our recent conversations with SCS CEO, Keith Baillie confirm that the shire's 2016 investment in new infrastructure and maintenance projects was 13% (of the 24% we contribute). This shows that the imbalance in bias is on-going.

The SCS Draft Plan cites 'Balancing Growth' as a primary Theme and driver of its activities. This is not reflected in real-world expenditure: SCS spend in Anglesea patently does not reflect the contribution our rate payers make and we would like this imbalance addressed prior to the final budget being struck. This is a major, strategic imbalance which we wish to see addressed.

**2. Housing Affordability**

Housing affordability is a critical issue for Anglesea and goes directly to our interest in attracting and retaining young families and in creating employment opportunities in the ward.

We would like this imbalance addressed prior to the final budget being struck.

**3. Anglesea Community Network**

The stakeholders in Anglesea have embarked on the creation of an active forum that will engage all stakeholders in constructive discussions with the SCS about the community's major issues and opportunities. This is intended to deliver value to both the community and the shire council through facilitating frequent interaction about community identified topics. In many ways, this initiative will take over from 'Anglesea Futures' as no provision has been made in the draft budget for the latter. Our ward councillors are aware of and involved in the Anglesea Community Network endeavour and supportive of it. All agree that the first year of this initiative will be critical to its acceptance, operation and success.

Given that 'Anglesea Futures' appears not to be funded for the next financial year, we request that \$50,000 be allocated in the final SCS budget to progress the recommendations from Anglesea Futures.

**Submission 16**

SUBMISSION WITH REGARD TO THE CONTINUATION OF THE LEASE ON:

**SHOP2, 103 GREAT OCEAN ROAD, ANGLESEA AS SURF COAST  
ART SPACE**

I write in support of the continuation of the lease on the above shop front to provide a gallery space for local artists and crafts people to display their work.

I have been involved in two exhibitions recently, Space & Place (7 – 30<sup>th</sup> April, 2017) and Anglesea Art House's Print and Glass exhibition (1 – 14<sup>th</sup> May, 2017), where visitor numbers, in excess of 450 for Space & Place and 200+ for Print and Glass as well as sales, have exceeded expectation. Feedback from visitors has been very positive and enthusiastic about the space and the opportunity to view local artists' work.

The exhibition Space & Place was curated by local resident Sally Groom with works by Anglesea artist Elaine d'esterre and myself, Nicola Perkin a Fairhaven resident. Both Elaine and I are established artists, but without gallery representation it is difficult to exhibit work in the public domain. The opportunity to exhibit at Art Space was invaluable, enabling us to reach a wider audience than would otherwise be possible. For Sally the opportunity of curating an exhibition is sound experience in her pursuit of a career in the visual arts.

Artists exhibiting in the exhibition Print and Glass are all members of the Anglesea Art House in Cameron Road. With around 180 members drawn primarily from across the Surf Coast and Geelong, the Art House is one of the largest and most active community organisations in the Shire. Having access to exhibit at Art Space enables local artists to exhibit their work in a gallery environment, in some cases for the first time. Not only does this provide an opportunity for local artists to exhibit and share their work with the wider community, but it also provides an opportunity to experience some of the other aspects of an art practice, namely curating, hanging, promoting shows and organising openings.

There was also a play reading of 'Swimming in Circles' by local resident Janet Brown on Saturday 6<sup>th</sup> May, which attracted 25 additional visitors for a unique experience; a play read in a gallery environment.

With continued support from the Surf Coast Shire for Art Space I can envisage it becoming an established creative and social hub for the local community for both artists and locals interested in the more creative side of life.

**Submission 17**

**From:** [REDACTED]  
**Sent:** Wednesday, 10 May 2017 9:06 AM  
**To:** Info  
**Subject:** Submission Form - Draft Budget 2017/18 Form Submission

There has been a submission of the form Submission Form – Draft Budget 2017/18 through Surf Coast Conversations

Name: [REDACTED] (Unit Controller Torquay SES)

Your Submission: This submission is in regards to the inadequate drainage in front of the Torquay SES unit during heavy rain events that is making access difficult when responding to requests for assistance from the community. The existing culvert under the SES entrance is a 450mm culvert pipe and the drive has been shaped so that any stormwater flows in excess of this culvert capacity flow across the drive. This is of concern to the SES as they want to guarantee access in flood emergencies when they need to respond.

In the last couple of heavy rain events our cross over has been flooded by water at least 3mt wide and side yard has also filled with water making it hard for members to get in and out when trying to respond to the community.  
As discussed with Peter McLean he has sent an estimate of the works as follows:

To assist we have estimated the cost of the works to be \$10,500 (35 metres of 450mm pipe including pavement reinstatement). We believe as a volunteer emergency agency our members should not have to drive or walk through this as the VICSES message is to never drive or walk through flood water and us doing that only sends the wrong message back out to the community. We hope that this can be looked at in a positive way to help us to keep helping the community.

Thank you regards Graham Pocklington Unit Controller Torquay SES

Upload documents (if required): No file specified

Do you wish to be heard by Council in relation to your submission? No, I do not wish to present to Council

I agree to receive Council communications via email Yes

To view all of this form's submissions, visit:

<http://www.surfcoastconversations.com.au/index.php/dashboard/results/forms?qsid=1489986730>

**Submission 18**

**From:** [REDACTED]  
**Sent:** Tuesday, 9 May 2017 5:47 PM  
**To:** Info  
**Subject:** submission re. draft budget

Hi,, no wonder can,t get my blocked storm water drain fixed,,in conversations re above..won,t accept any questions I put in,,apparently only what you want asked...We are wondering if us & everyone [rate payers & tradies] we talk to can get a response out of the "offices" if the staffing level was reduced by at least 20% & people were held responsible ,instead of passing the buck ? we only [1st] reported our storm water drain blocked 1/8/16 ..left ph & address .have now called at offices 9 times & still have blocked drain...this seems to be too many to pass the request to..heres hoping the CEO & councillors get this message as we can,t get to view our thoughts to you/them via your conversations system..Keith & Elaine Hall..

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<http://www.mailguard.com.au/tt>

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Submission 19



**AIREYS INLET AND DISTRICT ASSOCIATION INC**

PO BOX 359 AIREYS INLET VICTORIA 3231

<http://www.aireys-inlet.org>  
(Reg. No. A000710V)

10 May 2017

Keith Baillie  
CEO Surf Coast Shire  
PO Box 350,  
Torquay, Vic, 3228

Dear Keith

**2017 Budget Funding for the Bottom Shops Painkalac Frontage, Aireys Inlet**

AIDA would like to secure funding in the 2017 Council Budget to commence the implementation of the Bottom Shops Painkalac Creek frontage pedestrian access and activation, as recommended in the 2015 Aireys Inlet to Eastern View Structure Plan and in the associated Top and Bottom Shops Urban Design Framework.

The ultimate project scope would be to clarify and improve pedestrian access from the frontage of the Bottom Shops, through to the Painkalac Creek bank, providing an attractive creekside space linked with improvements to the Painkalac footpath running behind the Bottom Shops, and supporting future opportunities for commercial and residential activation along the creek bank from the rear of 73 through to 89 Great Ocean Road.

The proposed project would support seven of the nine *Economic Development and Tourism* strategies of the Structure Plan through two its four actions, and would involve the initial community engagement, scoping and design principles required in three of the implementation actions of the Top and Bottom Shops Urban Design Framework.

AIDA sees such a project leading to a significant pedestrian-based urban design improvement of this neglected area, with high natural and scenic qualities, providing substantial commercial opportunities within the Bottom Shops precinct which would fully support the low-key coastal character objectives for the area.

To initiate thinking on the nature and requirements of the project AIDA met and discussed the objectives and issues on site with Jorgen Peeters, Senior Strategic Planner and Mark Gibbons, Coordinator Design and Traffic on 3 March 2017 and agreed on this proposal as the way forward.

.... / Page 2

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## AIREYS INLET AND DISTRICT ASSOCIATION

The project scope envisaged is to:

- Engage with the community and particularly with existing local owners and tenants to promote and obtain feedback on the potential of businesses and residences connecting with the creek corridor, by encouraging creekside retail frontages.
- Remove the unauthorised car parking area and creekside vehicular access which has been developed on Council's creekside PCRZ land by abutting land owners in the past and which inhibits pedestrian access and enjoyment of the area.
- Visually clarify the pedestrian realm extending from the Bottom Shops frontage along Mangowak Lane to the Painkalac Creek bank.
- Establish an informal paved community node at the junction of Mangowak Lane and the Painkalac pathway, with seating and an outlook to the delightful view across the bend in the creek opposite, and also possibly a barbeque, as a means of initiating the idea of the community use of this creekside zone.
- Pay particular attention to the initial potential for the existing businesses at 85, 87 and possibly 83 Great Ocean Road to take advantage of this commercial opportunity.

The project would directly support Strategies 1, and 4 – 9, on Page 37 of the *Aireys Inlet to Eastern View Structure Plan 2015* and call for a number of the implementation actions scheduled on Page 15 of the *Top and Bottom Shops Urban Design Framework*.

Please contact Ian Godfrey at [ian.godfrey\\_@mac.com](mailto:ian.godfrey_@mac.com) if you require any further information about the proposal.

Yours sincerely,

  
*President*



**Submission 20**

**From:** [REDACTED]  
**Sent:** Monday, 8 May 2017 9:00 PM  
**To:** Info; [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: Road Management Plan 2017-2021

To whom it may concern,

**Request for funding in the budget for a drainage upgrade for Lorne central Infrastructure and Upgrade of Otway Street Nature Reserve Pathway Gateway to the Otway's Lorne.**

Otway St defunct Storm water trunk lines from Gay St to Erskine River that elevates the downhill flow of storm water that impacts on the civic Lorne central on all town assets on the downside point of distribution of legal point of discharge than impacts on our town assets, including the oval and surrounding areas.

As a home owner, with family history for over 50 years in the area we have seen this not attended to and not resolved.

Kind Regards,

[REDACTED]

**Property Owner & Lorne Resident**

---

*The Lorne Bush to the Sea Pathway Strategy has been tabled and is to be apart of the Open Space Strategy of Lorne and Stribling Reserve master plan.*

*Help support this project by talking about it and contacting the Surfcoast Shire about including it and its progress today.*

[https://www.surfcoast.vic.gov.au/Contact\\_Us](https://www.surfcoast.vic.gov.au/Contact_Us)

Submission 21

OFFICE USE ONLY  
Date Received:



## SUBMISSION FORM

You are invited to make a submission on one or more of the three Council documents currently open for public comment. Information on how to make a submission is printed on the back of this form.

**Council must receive all submissions before 4pm on Thursday 11 May 2017**

Which Plan does your submission relate to?

- Draft Budget 2017/18  
 Draft Council Plan 2017-2021 (*Incorporating the Health and Wellbeing Plan*)  
 Road Management Plan 2017-2021  
 *Pathway*

Your details:



SURF COAST SHIRE	
FILE: .....	
FOLIO: .....	
8 MAY 2017	
OFFICER: .....	
FILE COPY <input type="checkbox"/>	PRINT AND COPY <input type="checkbox"/>

Your Submission:

<i>Pathway</i>
<i>See attachment.</i>

*If there is not enough room please attach a separate page*

Do you wish to be heard by Council in relation to your submission? Note: - The Hearing of Submissions Committee meeting will be held at the Council Office on 6pm on Tuesday, 30 May 2017.	YES / NO <input checked="" type="radio"/>
Signature:	Date: <i>7/05/2017</i>

Surf Coast Shire Council considers that the responsible handling of personal information is a key aspect of democratic governance, and is strongly committed to protecting an individual's right to privacy. Council will comply with the Information Privacy Principles as set out in the Privacy and Data Protection Act 2014. The information will be used for the primary purpose it was collected or any related purpose for which the individual would reasonably expect Council to use or disclose the information. The information will not be disclosed to any other party unless Council is required to do so by law.

[REDACTED]  
Date 07/05/2017

I would like to put in my 2<sup>nd</sup> response for a shared pathway for Austin St Winchelsea (Figure 1). I feel a pathway along Austin st would make a safe way for residents and tourists to walk down to the river. Everyday many people use this street as a loop walk from the hwy. I see people on bikes, on foot, and for morning runs. A shared pathway would be the best option, there is plenty of room on the nature strips for this to happen. In addition, it would also make it a safe route for mums with prams rather than using the road. At the moment mums and families walk on the road, because the nature strips are muddy, wet and are not designed for walking prams on.

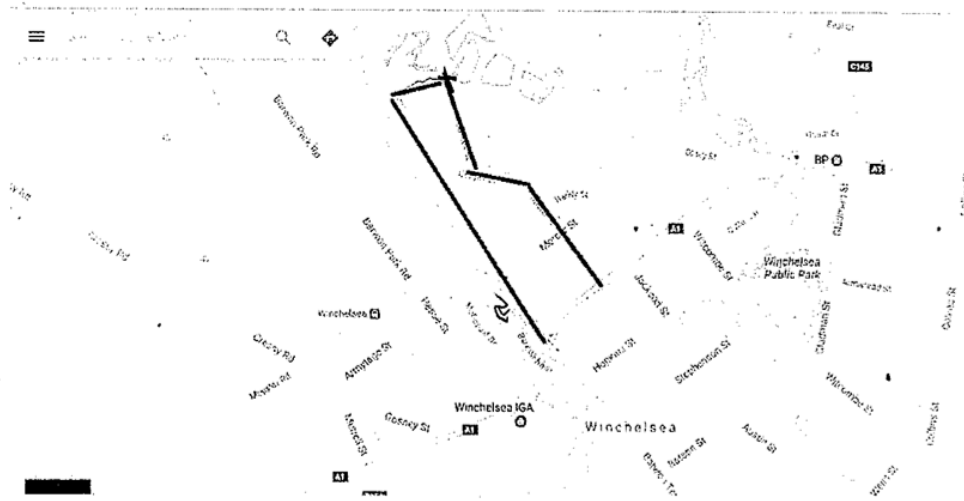


Figure 1. Map of Austin st, crossing mercer st, following onto Sussex st to join the existing pathway along the Barwon River.

**Submission 22**

OFFICE USE ONLY  
Date Received:



**SUBMISSION FORM**

You are invited to make a submission on one or more of the three Council documents currently open for public comment. Information on how to make a submission is printed on the back of this form.

**Council must receive all submissions before 4pm on Thursday 11 May 2017**

Which Plan does your submission relate to?

- Draft Budget 2017/18
- Draft Council Plan 2017-2021 (Incorporating the Health and Wellbeing Plan)
- Road Management Plan 2017-2021

Your details:



Your Submission:

SURF COAST ART SPACE  
see attached.  
I have also attached visitors comments from all the exhibitions  
↪

*If there is not enough room please attach a separate page*

Do you wish to be heard by Council in relation to your submission? Note: - The Hearing of Submissions Committee meeting will be held at the Council Office on <b>6pm on Tuesday, 30 May 2017.</b>	YES/NO
Signature:	Date: 27-4-17.

Surf Coast Shire Council considers that the responsible handling of personal information is a key aspect of democratic governance, and is strongly committed to protecting an individual's right to privacy. Council will comply with the Information Privacy Principles as set out in the Privacy and Data Protection Act 2014. The information will be used for the primary purpose it was collected or any related purpose for which the individual would reasonably expect Council to use or disclose the information. The information will not be disclosed to any other party unless Council is required to do so by law.



To Surf Coast Shire CEO Mr Keith Baillie,

April 2017

### *Surf Coast Art Space Submission*

For the 2017-2018 Draft Budget and 2017-2021 Council Plan

Hello, I am writing this submission to keep ART on the agenda, and to thank you again for your ongoing support of the Art Space. On behalf of the Surf Coast arts community, I am seeking a two year extension for the art space in Anglesea because of the many social, cultural, educational and economic benefits.

The success of the Art Space, and reasons to keep supporting this initiative, can be broken down into the following areas:

- **Professional Development**

The most important outcome of the community art space has been the benefits to the Surf Coast Shire's vibrant art community. We have seen a great number of exhibitions since the opening in September 2016. Over this time, artists have been nurtured through the exhibition process and taught many new skills, ie: Riverlee Painters held another pop up exhibition in Winchelsea, Darryl Fowler learnt how to promote himself and interact with patrons, Maggie Jean has been running successful printing workshops and learning how to promote and put value on her skills, Sally Groom curated her first exhibition with triumphant success. The list goes on!

I would also like to add that being a successful artist means that you can be self employed. In this age of JOBS being so high on the agenda, the Art Space is assisting and educating local people how to live from their creativity, as well as developing art related skills for future employment in the arts sector!

- **Financial Success**

To date, we can estimate the total sales made from the Art Space at \$33,000. This is a phenomenal amount, with \$18,000 of that coming from the last two exhibitions, March-April. This is a remarkable figure in this current economic climate, which proves the point that people WANT to buy locally created artwork, they just didn't know WHERE TO FIND IT. A community art space offers exactly that. I also believe that keeping the Art Space in its current central location, also helps people who are keen to return, and allows the Art Space to build on its popularity.

- **Community Support**

The Space is actively being supported by its immediate local community, with local surf coast residents coming regularly to exhibitions and purchasing artworks large and small. Always having locally created cards and smaller items available is proving popular with patrons looking for gifts etc. Patrons from further afield; The Bellarine, Geelong, Melbourne, etc are also starting to return to experience the different transformations each exhibition at the Art Space has been offering.

- **Community Wellbeing**

This follows on from the support the space is receiving. People, who love art, are enjoying the fact they can visit a fresh quality art venue without travelling too far from home. Over the past 8 months the Art Space has had 5000 visitations! The Art Space offers an inclusive community art experience, different to the private galleries and community art workshop venues the Shire already has. The space is also becoming a central space for creative friends to meet and converse. Due to the fact that the exhibiting artists are on duty, patrons' young and old have often paused in their busy lives to come and chat about all things art related. Students have discussed possible art directions for their futures, other people have been encouraged to return to their arts practice. It is important for everyone's wellbeing to have a sense of community, and I feel that the Art Space is providing that for our creative community

- **Location**

Many comments have been made about the beautiful position the space is in, located by the Anglesea River, away from the hustle of the shopping centre and a short walk to coffee and lunch. Visitors enjoy coming to Anglesea for a few hours, to revitalize by the river or the beach, enjoy a quality lunch and pop by the art space ☺ The Surf Coast Arts Trail has proven the popularity of Anglesea due to its central location in the shire. Also due to 24% of the shire's rates coming from Anglesea and only 6% of a return to this town last year, support of the Art Space would be a step in the right direction.....

- **Tourism**

The ability to purchase locally created artwork from the area you are visiting is a fabulous plus for this space. Every shire should have a community art space. The space has also been used for shire tourism employees to purchase artwork for international guests! I also see the Art Space as the place to pop in and pick up all your cultural information for the duration of your holiday. All the local cultural venues are welcome to have their information at the Art Space!

We are trying to encourage visitors to the region to lengthen their stays for the good of our local economy. I believe that the arts assist our region's vibrant economy, along with gourmet food trails and winery tours.

- **Ongoing Success**


The space has already been booked up until the end of September this year with exhibitions, solo shows, art workshops, writer's events, a play reading, social media workshop for artists, a local youth art exhibition and more!!!! There will be no problem sustaining the enthusiasm for the space, with artists contacting our Arts Officer, Julie Dyer regularly to be put on the growing waiting list. There are even groups and individuals who enjoyed their experience so much they want to book in again!!!!

For any questions on the Surf Coast Art Space, I am more than happy to make a time to chat with you. See my details below.

Thanks so much

Local artist, arts promoter, and passionate supporter of community arts



 Find Us On Facebook

[cinnamonsart.com](http://cinnamonsart.com)

**Submission 23**

**From:** [REDACTED]  
**Sent:** Sunday, 30 April 2017 8:39 AM  
**To:** Info  
**Subject:** HPRM: Submission Form - Draft Budget 2017/18 Form Submission  
**Attachments:** Jan\_Juc\_Surf\_Life\_Saving\_Club\_Inc\_Letter\_from\_Wesley\_McDonald.pdf

There has been a submission of the form Submission Form – Draft Budget 2017/18 through Surf Coast Conversations

Name: [REDACTED]

Your Submission: Attention: Surf Coast Shire,

Jan Juc SLSC greatly appreciates your time on Monday 27th of June to discuss our building redevelopment plans. As highlighted, Jan Juc SLSC has recently received bipartisan Federal Government commitment of \$2m in funding towards our redevelopment costs. Combined with the club's own commitment of \$1m, we are well on our way to raising the \$5.0m necessary to redevelop our club to meet demand for club services for the next 50 years.

We have continued to engage Life Saving Victoria (LSV) and I remain confident that we will secure a \$2m State Government commitment via LSV in the next state budget cycle. As discussed in our meeting, a \$500,000 contribution from Surf Coast Shire towards our redevelopment will ensure we are able to proceed with building in the 2017/18 timeframe.

Jan Juc SLSC requests that Surf Coast Shire considers our funding request in conjunction with allocation of Developer Contribution Funding from the forthcoming Spring Creek residential development. This development is located adjacent to our club and we expect to see significant further demand for our community services from these residents.

Combined with demand from the development of Torquay North and Armstrong Creek, we expect to see a 20% annual increase in beach visitations and as such, our Board sees the Spring Creek funding to be a vital element of our overall funding envelope.

We ask that this request be factored into the forthcoming budget process for Surf Coast Shire.

Our Board is willing to share any further information that may be required to support our request or attend and present in person.

We look forward to and thank you for your ongoing support of this important community project.

If we are missing any information in relation to submitting this request for funding, please do not hesitate contacting us to resubmit or amend our application. Yours Sincerely, Aaron Green.



Upload documents (if required): [http://www.surfcoastconversations.com.au/download\\_file/243/364](http://www.surfcoastconversations.com.au/download_file/243/364)

Do you wish to be heard by Council in relation to your submission? Yes, I would like to present to Council

I agree to receive Council communications via email Yes

To view all of this form's submissions, visit:

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ABN 21 849 701 747  
Incorporation No. A0000388K  
Registered as a deductible gift recipient.

July 4<sup>th</sup>, 2016

**Attention:** Rose Hodge & Keith Baillie,

Jan Juc SLSC greatly appreciates your time on Monday 27<sup>th</sup> of June to discuss our building redevelopment plans. As highlighted, Jan Juc SLSC has recently received bipartisan Federal Government commitment of \$2m in funding towards our redevelopment costs. Combined with the club's own commitment of \$1m, we are well on our way to raising the \$5.0m necessary to redevelop our club to meet demand for club services for the next 50 years.

I am continuing to engage Life Saving Victoria (LSV) and I remain confident that we will secure a \$1.5m State Government commitment via LSV in the next state budget cycle. As discussed in our meeting, a \$500,000 contribution from Surf Coast Shire towards our redevelopment will ensure we are able to proceed with building in the 2017/18 timeframe.

Jan Juc SLSC requests that Surf Coast Shire considers our funding request in conjunction with allocation of Developer Contribution Funding from the forthcoming Spring Creek residential development. This development is located adjacent to our club and we expect to see significant further demand for our community services from these residents.

Combined with demand from the development of Torquay North and Armstrong Creek, we expect to see a 20% annual increase in beach visitations and as such, our Board sees the Spring Creek funding to be a vital element of our overall funding envelope.

We ask that this request be factored into the forthcoming budget process for Surf Coast Shire. Our Board is willing to share any further information that may be required to support our request. We look forward to and thank you for your ongoing support of this important community project.

Yours Sincerely,

President

Jan Juc SLSC

P. O. BOX 179, TORQUAY, VICTORIA, 3228  
Club Office: 03 5261 2755 Fax: 03 5261 2755 Club Phone: 03 5261 2602  
Email: info@janjucsurfclub.com.au Website: www.janjucsurfclub.com.au

**Submission 24**

**From:** [REDACTED]  
**Sent:** Thursday, 20 April 2017 6:14 PM  
**To:** Info  
**Subject:** Budget submission 2017/18

Dear SurfCoast Shire Council,

**RE: Budget Submission 2017/18**

Thank you for your invitation to residents of SurfCoast Shire for Budget submissions.  
The residents of The Sands pay for the following maintenance services in their OC1 owners corporation annual fees:

1. Verge tree lopping and removal expenses, as required after the severe storm of Monday April 10 2017;
2. Lake water testing and monitoring, consultant expenses incurred by OC1 due SurfCoast shire development planning failures;
3. According to the Plan of Subdivision there are up to 9 park reserves where OC1 provide weekly maintenance and the required plant replaced and upkeep, and
4. Footpath grinding and maintenance, as required.

In similar circumstances on similar estates, where a private estate pays for these services via the Owners Corporation fees the local council has provided a rebate to the residents in their local council rates. I would like to make a budget submission that the SurfCoast Shire provide a rebate to The Sands residents for these services please.

Yours sincerely,

[REDACTED]

**Submission 25**

**From:** [REDACTED]  
**Sent:** Wednesday, 19 April 2017 11:08 AM  
**To:** Info  
**Subject:** Budget submission 2017/18

Dear SurfCoast Shire Council,

**RE: Budget Submission 2017/18**

Thank you for your invitation to residents of SurfCoast Shire for Budget submissions.

The residents of The Sands pay for the following maintenance services in their OC1 owners corporation annual fees:

1. Verge tree lopping and removal expenses, as required after the severe storm of Monday April 10 2017;
2. Lake water testing and monitoring, consultant expenses incurred by OC1 due SurfCoast shire development planning failures;
3. According to the Plan of Subdivision there are up to 9 park reserves where OC1 provide weekly maintenance and the required plant replaced and upkeep, and
4. Footpath grinding and maintenance, as required.

In similar circumstances on similar estates, where a private estate pays for these services via the Owners Corporation fees the local council has provided a rebate to the residents in their local council rates.

I would like to make a budget submission that the SurfCoast Shire provide a rebate to The Sands residents for these services please.



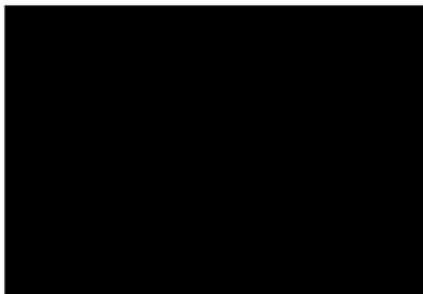
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<http://www.mailguard.com.au/tt>

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**Submission 26**

**From:** [REDACTED]  
**Sent:** Tuesday, 18 April 2017 3:48 PM  
**To:** Info  
**Subject:** Submission Form - Draft Budget 2017/18 Form Submission

There has been a submission of the form Submission Form – Draft Budget 2017/18 through Surf Coast Conversations



Your Submission: Stribling Reserve Change Room Design: \$86,000 has been budgeted for a design process. This process should be done in such a way it supports the proposed Masterplan for Stribling Reserve.

Upload documents (if required): No file specified

Do you wish to be heard by Council in relation to your submission? No, I do not wish to present to Council

I agree to receive Council communications via email Yes

To view all of this form's submissions, visit:

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**Submission 27**

Page 1 of 2

## Public Question Time Council Meeting

Questions must be written and be received at Council by 10am on the day of the meeting. Questions can be emailed to [info@surfcoast.vic.gov.au](mailto:info@surfcoast.vic.gov.au), faxed to 5261 0525 or hand delivered to Customer Service, Council Offices, 1 Merrijig Drive, Torquay.

Information	
Date	[REDACTED]
Surname	[REDACTED]
First Name	[REDACTED]
Postal address	[REDACTED]
Suburb	[REDACTED]
Post Code	[REDACTED]
Phone	[REDACTED]
Mobile	[REDACTED]
Email	[REDACTED]
Suburb to be disclosed	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<b>IMPORTANT INFORMATION:</b> Please note that as required by Council's Local Law, your name and address will be read out in a public meeting and form part of the minutes of the Council meeting. If you wish only your name and not your address to be called, please indicate this above.	
Questions	
Date of Council meeting	23/05/2017
Subject	Budget - Town Planning / Road Management Plan
Question(s)	<i>(NB: There is a limit of two questions per person, per meeting.)</i>
Question 1	
Surf Coast (Traffic Road Management Plan) Trucking Tourist and Heavy Vehicle Route Lorne (Erskine Falls Rd William St Lorne)	
With the present commercial and residential building boom in Lorne and the growing businesses on Erskine Falls Rd is already becoming a major thoroughfare of heavy and commercial vehicles.	
A truck driver is believed to have deliberately swerved towards a house to avoid crashing into a busy intersection on the Great Ocean Road. The semi-trailer slammed .. Reference to article: <a href="http://www.theage.com.au/victoria/truck-driver-trapped-after-vehicle-ploughs-into-lorne-house-20160509-gopylf.html">http://www.theage.com.au/victoria/truck-driver-trapped-after-vehicle-ploughs-into-lorne-house-20160509-gopylf.html</a>	
My family like many of my neighbours have witness many near incidents along this route, of heavy vehicles brakes failing and as such losing control and loads, putting people's lives and property at risk in the heart of the town.	
In the Budget is there a Traffic Plan 2017-2021 for Lorne that insures that this road prevents vehicles losing control and loads on steep road gradients of Lorne?	
Question 2	
Surf coast (Budget 17-18) - Road Management Plan - Upgrade of Otway Street Nature Reserve Pathway - Gateway to the Otway's Lorne	
Where is in the budget for a long term progressive plan to upgrade Lorne and its drainage infrastructure to accommodate future growth of our township and fix past major drainage issues along Otway St and surrounds and does it cover the above for the Drainage and Civil Infrastructure for Lorne?	
[REDACTED] Lorne	
<input checked="" type="checkbox"/>	By ticking this box, I acknowledge that Surf Coast Shire Council will accept this communication as containing my electronic signature for the purpose of signing this document to identify me in accordance with the Electronic Transactions (Victoria) Act 2000.
Electronic signature (please type your name) [REDACTED]	

#### Notes for persons intending to participate in Public Questions Time

The purpose of this session is to enable public participation in Council Meetings.  
Public question time gives any member of the public the opportunity to freely ask a question on any Council related matter.

#### Questions must be written and be received by 10am of the day of the meeting.

Questions can be emailed to [info@surfcoast.vic.gov.au](mailto:info@surfcoast.vic.gov.au), faxed to 5261 0525 or hand delivered to Customer Service, Council Offices, 1 Merrijig Drive, Torquay.

Question time is specifically available for questions. It is not an opportunity to make statements or to present a case on a particular issue. You are asked to respect this and promptly direct your question to the Mayor.  
Written questions, together with name, address and contact details should be tabled.

Asking the question is easy and members of the public are encouraged to ask any questions they have.  
Question Time is limited to 30 minutes.

A question will only be read to the meeting if the Mayor or other Chairperson has determined that the question:

1. Does not relate to a matter of the type described in Section 89(2) of the Act (refer below).
2. Does not relate to a matter in respect of which Council has no power to act.
3. Is not defamatory, indecent, abusive or objectionable in language or substance.
4. Is not repetitive of a question already answered (whether at the same or an earlier meeting).
5. Is not asked to embarrass a Councillor or council officer.

If the Mayor or Chairperson has determined that the question shall not be read to the meeting:

1. He or she must advise the meeting accordingly; and
2. The question shall be available to councillors upon request.

Answers to questions shall be given immediately, if possible, or taken 'on notice' if an on the spot answer is not available.  
(Where a question is taken 'on notice' a reply shall be mailed within five (5) business days).

#### What to do?

The Mayor/Chairperson shall formally invite questions from the public.

The member of the public then

- Stands up and moves to the table;
- States clearly his or her name, and
- Asks his or her question(s). (Please ask your question clearly and as briefly as possible);

The Mayor shall then answer questions or refer the matter to the Chief Executive, General Manager or a Councillor.

#### DEFINITIONS:

##### Section 89 Local Government Act:

(2) A Council or special committee may resolve that the meeting be closed to members of the public if the meeting is discussing any of the following:

- a) Personnel matters;
- b) The personal hardship of any resident or ratepayer;
- c) Industrial matters;
- d) Contractual matters;
- e) Proposed developments;
- f) Legal advice;
- g) Matters affecting the security of Council property;
- h) Any other matter which the Council or special committee considers would prejudice the Council or any person;
- i) A resolution to close the meeting to members of the public.

(3) If a Council or special committee resolves to close a meeting to members of the public the reason must be recorded in the minutes of the meeting.

*Surf Coast Shire Council considers that the responsible handling of personal information is a key aspect of democratic governance, and is strongly committed to protecting an individual's right to privacy. Council will comply with the Information Privacy Principles as set out in the Privacy and Data Protection Act 2014. The information will be used for the primary purpose it was collected or any related purpose for which the individual would reasonably expect Council to use or disclose the information. The information will not be disclosed to any other party unless Council is required to do so by law.*