Attachment 1 - Rip Curl Pro Audit Summary of Priority Recommended Actions and Surfing Victoria and Council Responses

| Recommendation (Otium) | Proposed Action (Otium) | Surfing Victoria and Council Responses |
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| 1. Detailed Project Plan | Utilise the expertise of the SCSC to develop a robust, detailed project schedule that can be used to drive decisions and be used as a communications tool | SV Operations Manager has completed a project management course. Council Project Management staff worked with SV on the detailed project plan. The detailed project plan, including the critical pathway, was completed by December 2016. The detailed project plan will be used to trial improved bump in/bump out organizational steps such as: a) the provision of a new fenced pedestrian walkway to enable reserve users to access the toilets and hammerhead steps without walking through the works site. b) up to seven days where the lower Bells car park will be closed to public vehicles to enable more rapid set up of major pieces of infrastructure and improved safety. c) alternative infrastructure options. The 2017 Pro will be evaluated to determine if the operational changes have led to improvements in the bump in/bump out. This evaluation will inform continued future improvements. |
| 2. Upgraded Communications Plan | Develop an upgraded, more comprehensive communications plan and delivery budget that is co-owned by all stakeholders | An upgraded Communications Plan has been completed, and will be included in this year's Event Management Plan. There will be improved public notification of disruptions during the bump in/bump out, including the use of onsite messaging and social channels. |
| 3. Budget Clarification | SV to work with WSL to finalise a detailed operational delivery budget allocation as early as possible to ensure all expenditure can be utilized in the most efficient manner | 1. The new detailed project plan is assisting SV to source quotes earlier and consider new supply options. This will better inform decisions made with WSL (note that WSL has final sign off on expenditure, increasing the complexity of implementing changes). |
| 4. New Supplier Procurement Process | "Go to market" early to evaluate what is available and the efficiencies that may be gained with the | 1. SV is having discussions with various suppliers and the WSL about changed procurement and supply processes. |

| | temporary infrastructure and explore the opportunity to reduce the overall time – eg is it better to spend more or have more efficient equipment and processes. This may also add to the long term sustainability of the event if costs can be locked in for a period | 2. Changes adopted will be evaluated after the 2017 & 2018 events. |
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| 5. Permanent Infrastructure Upgrades | Explore the opportunities and benefits that may be able to be realized through the upgrade and relocation of some of the permanent below surface infrastructure | As new infrastructure is being considered or trialled, permanent infrastructure requirements are unknown at this stage. Council has funds under the Coastal Management Plan to implement infrastructure changes if they are consistent with the CMP and will improve the staging of events at Bells. |